



# Memorandum

**Date:** November 9, 2021  
**To:** Members of the Board  
**From:** Andrew Foulds, Board Member  
**Subject:** **Net Zero Strategy**

At the October 21, 2021 Board Meeting, I requested that a discussion be held at the November Board meeting regarding the adoption of a net zero strategy by The District of Thunder Bay Social Services Administration Board (TBDSSAB). Further I asked to speak with the CAO in order to determine how best to bring this issue forward.

The Board has included priorities and objectives in past strategic plans aimed at reducing TBDSSAB's carbon footprint. Administration has provided annual updates on green initiatives undertaken and their outcomes. There has been good work done including moving to higher efficiency heating systems, a more fuel-efficient fleet, implementation of digital filing, a focus on a reduction in single-use plastics, installation of photovoltaic panels and use of passive solar systems. However, I believe that it is time for the Board to formally adopt a climate change strategy and set a target year to reach net zero carbon dioxide emissions.

I am proposing the following resolution for the Board's consideration at the November 17, 2021 Board meeting:

THAT with Respect to the Memorandum dated November 9, 2021 from Board member Andrew Foulds, we direct Administration to research carbon dioxide emission strategies and targets applicable to non-profit organizations such as the District of Thunder Bay Social Services Administration Board;

AND THAT Administration present a Report to the Board by May 31, 2022 regarding the results of that research and to identify options for the Board's consideration on the development of a TBDSSAB Net Zero Strategy.

Sincerely,

***Original signed by***

Andrew Foulds  
Board Member

AF/wdb/gf