



# 2022 Proposed Budget Overview

TBDSSAB Board Meeting  
Thursday November 18, 2021

Presented by: William (Bill) Bradica  
Chief Administrative Officer



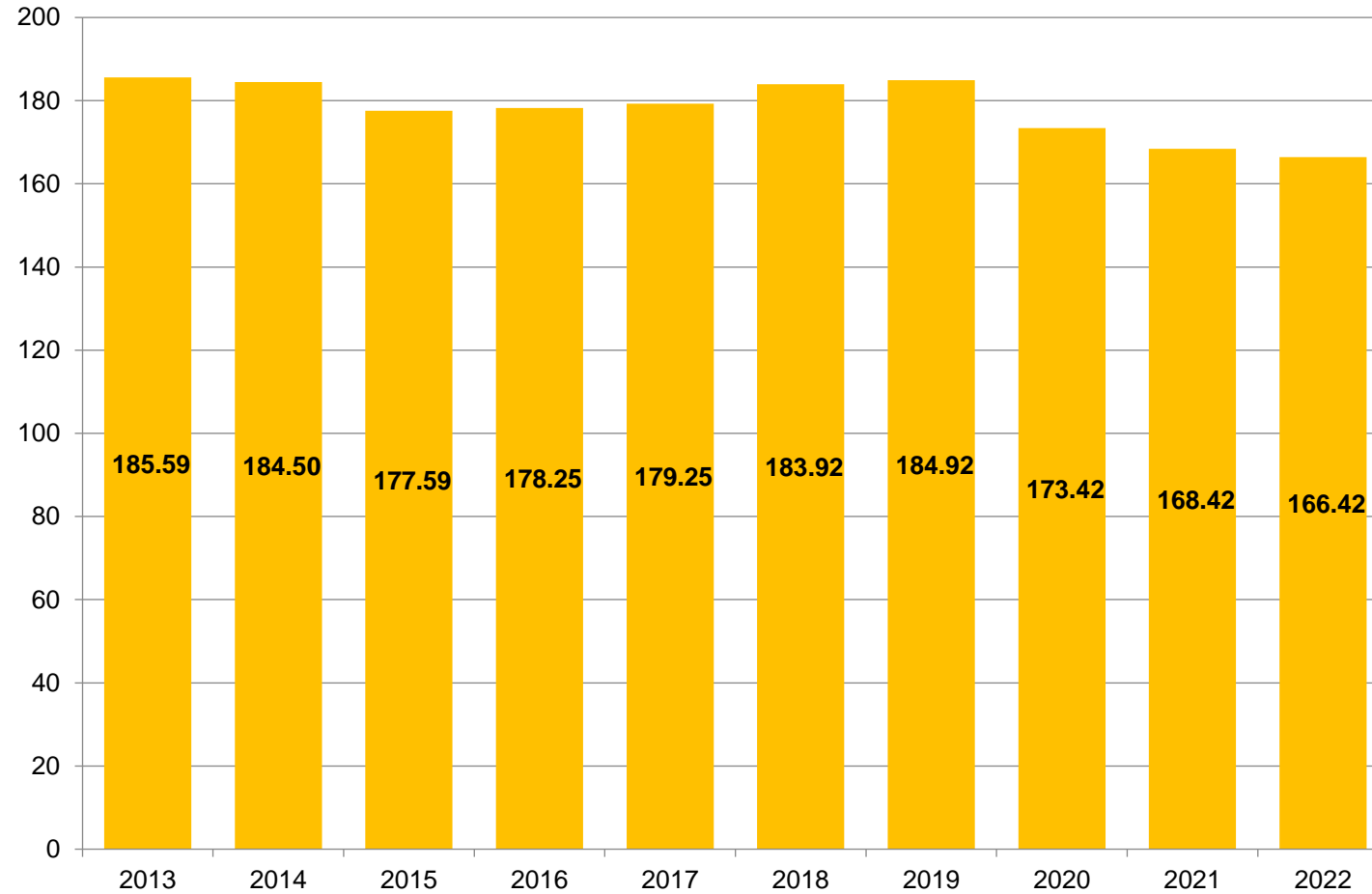
**THE DISTRICT OF THUNDER BAY  
SOCIAL SERVICES ADMINISTRATION BOARD**

# Staff Complement Changes Approved by CAO

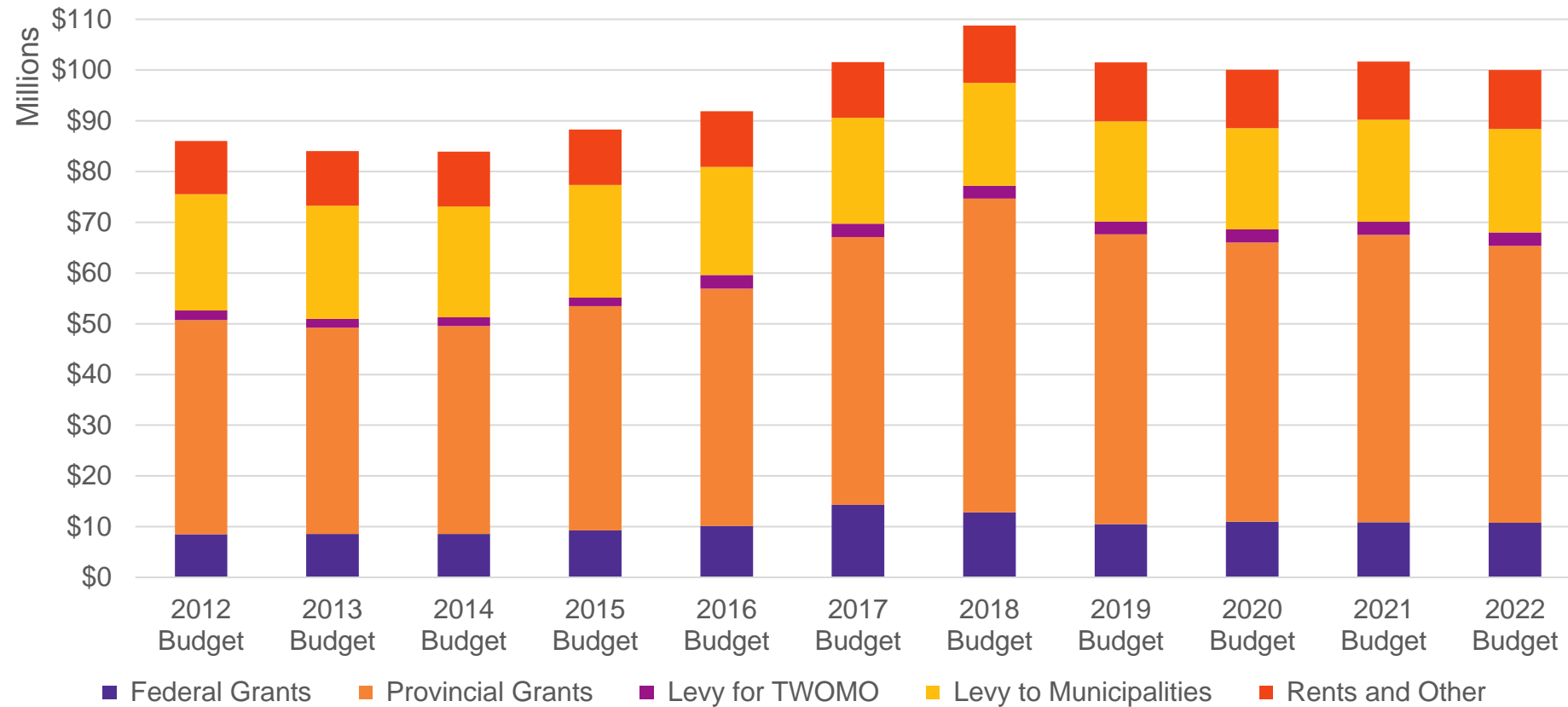
<b>Opening Full Time Equivalents (FTE)</b>		<b>168.42</b>
<b>2021 In-Year Reductions</b>		
Corporate Services – Supervisor, Information Management	(1.00)	
Integrated Social Services – Property Management Officer	(5.00)	
Integrated Social Services – Supervisor, Maintenance	(1.00)	(7.00)
<b>2021 In-Year Expansions</b>		
Corporate Services – Server Administrator	1.00	
Integrated Social Services – Supervisor, Property Management	5.00	6.00
<b>2022 Budget Reductions</b>		
Integrated Social Services – Child Care Worker	(1.00)	(1.00)
<b>Total 2022 Staff Complement</b>		<b>166.42</b>



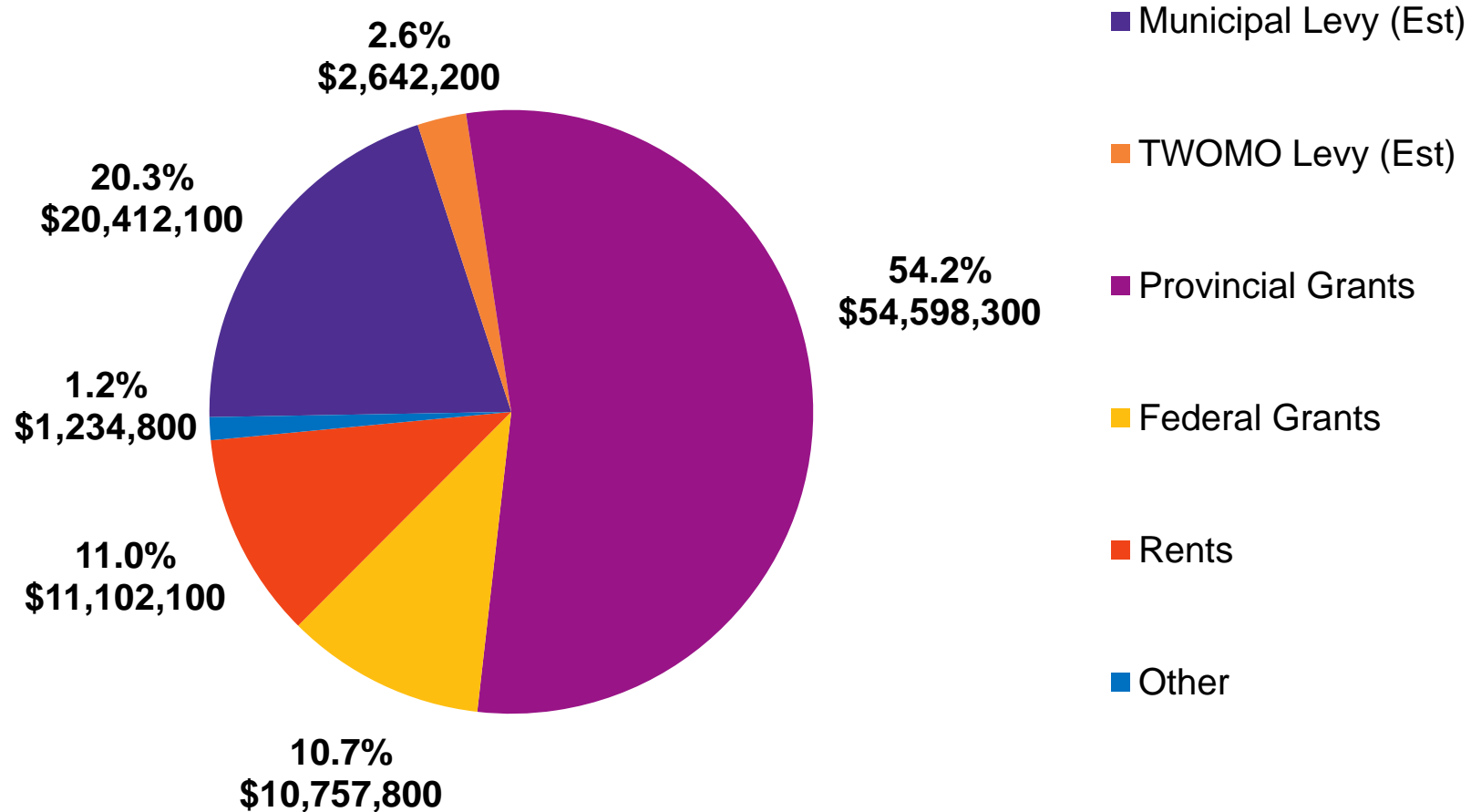
# Historical Staff Complement



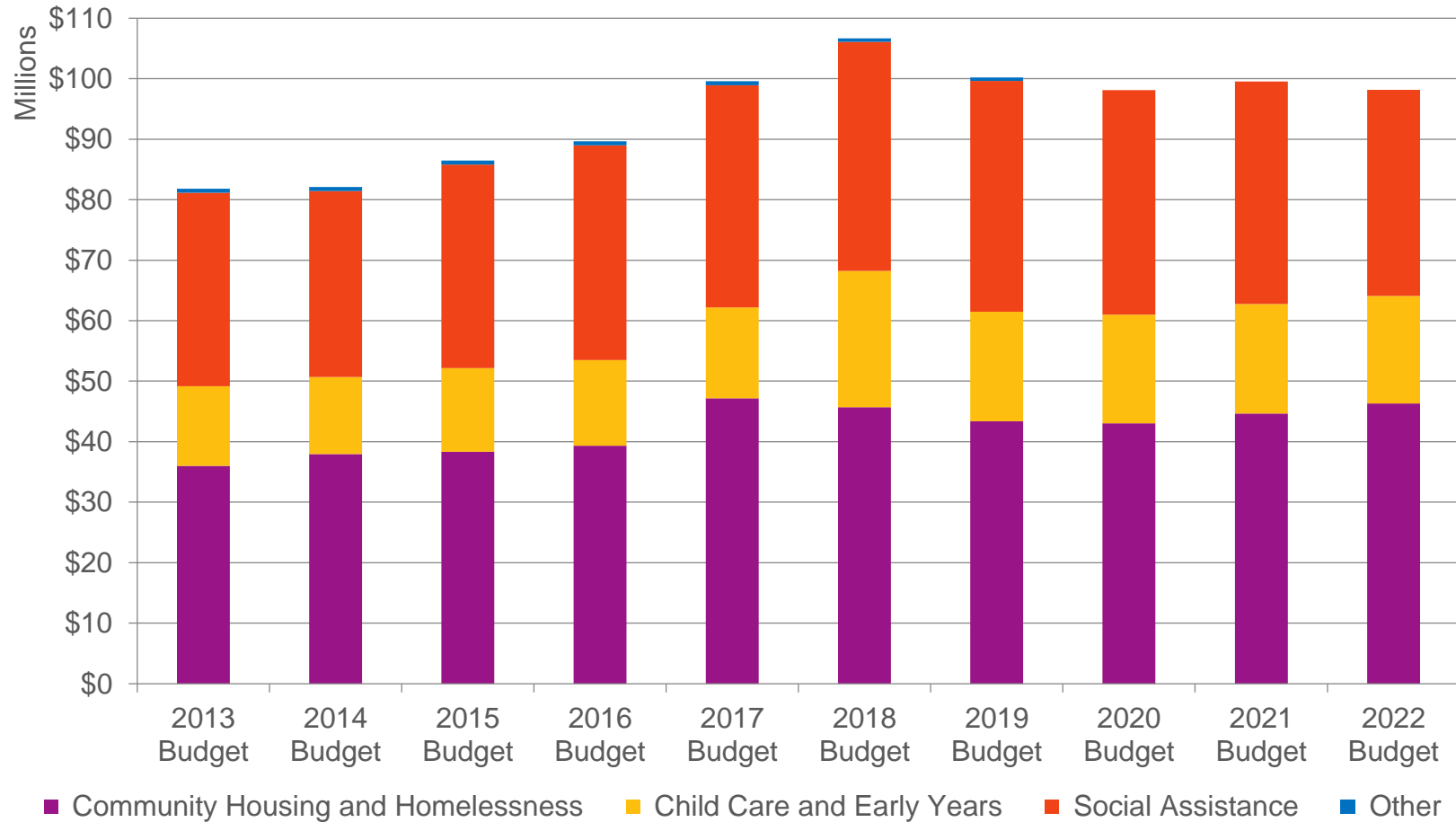
# Budget Revenues



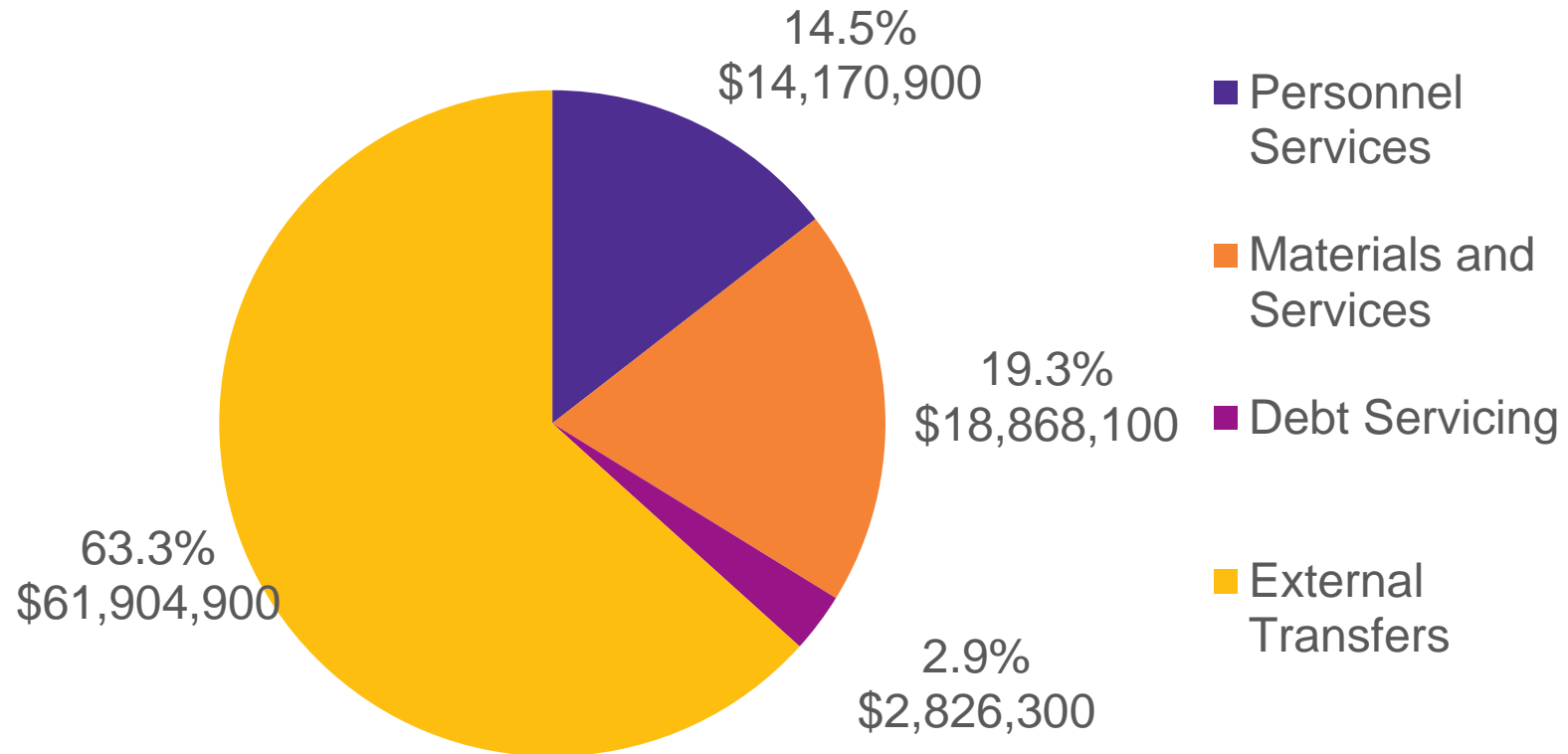
# Budget Revenues by Type



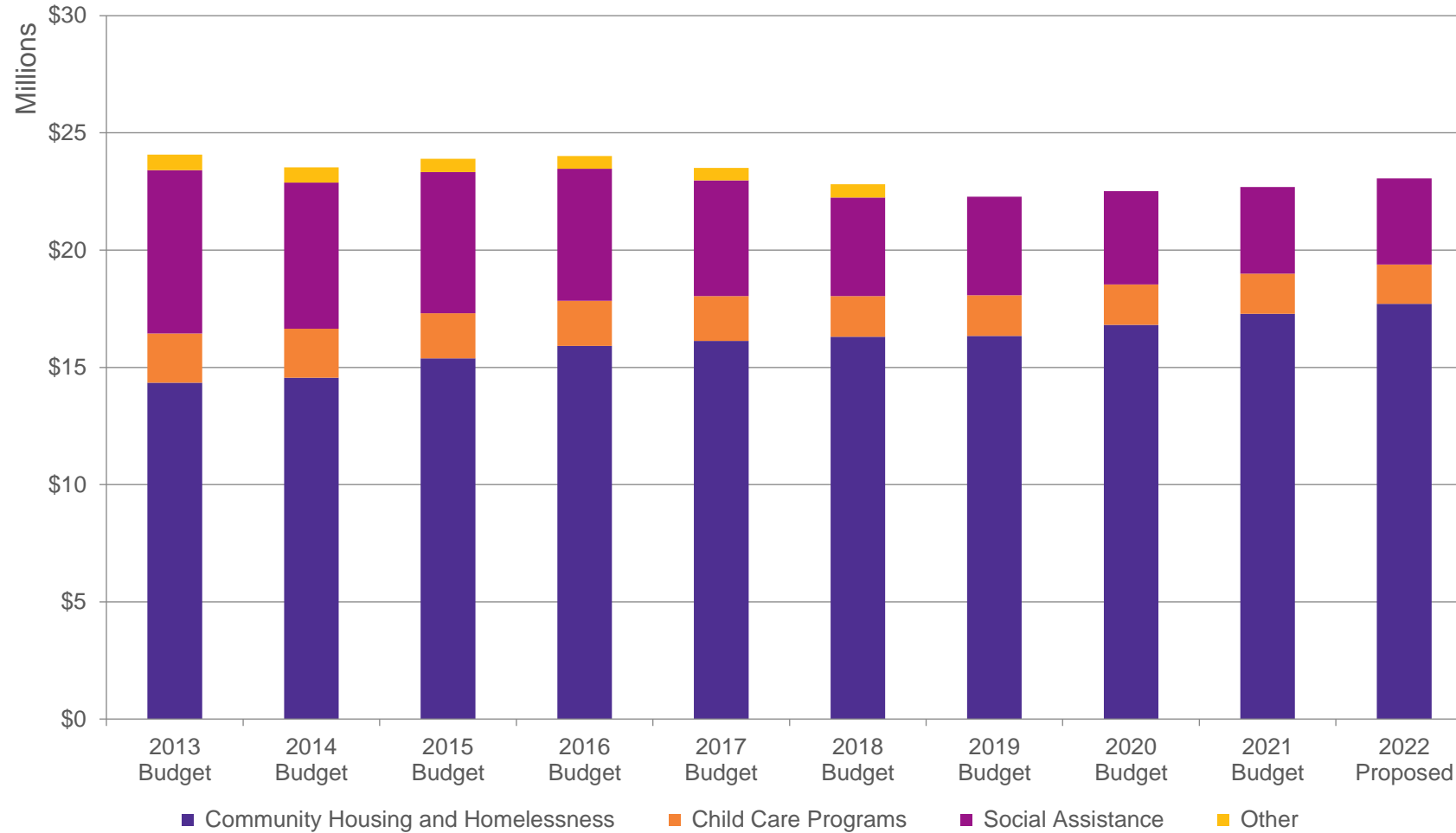
# Budget Expenses



# Budget Expenses by Type

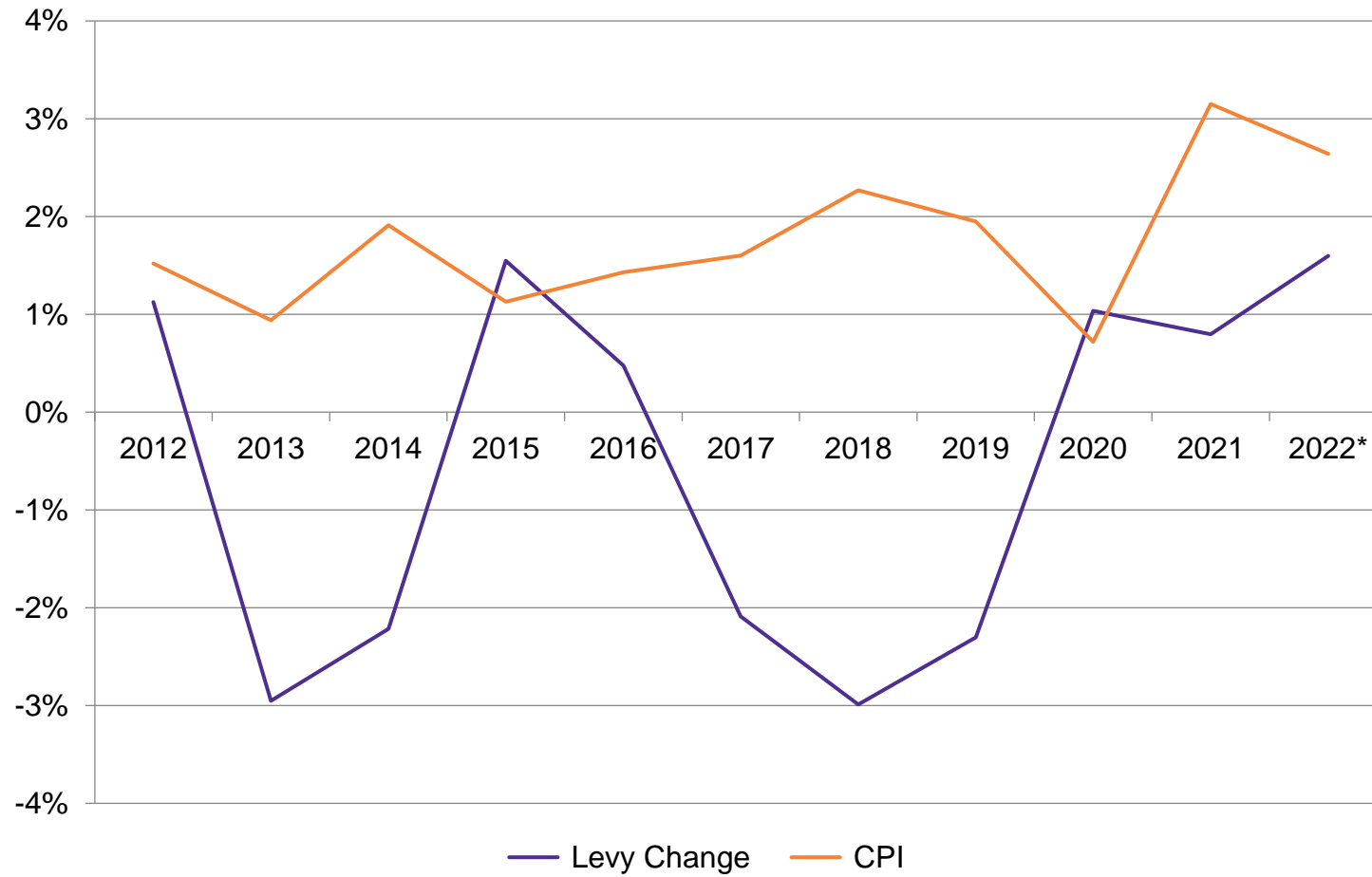


# Levy to Municipalities and TWOMO





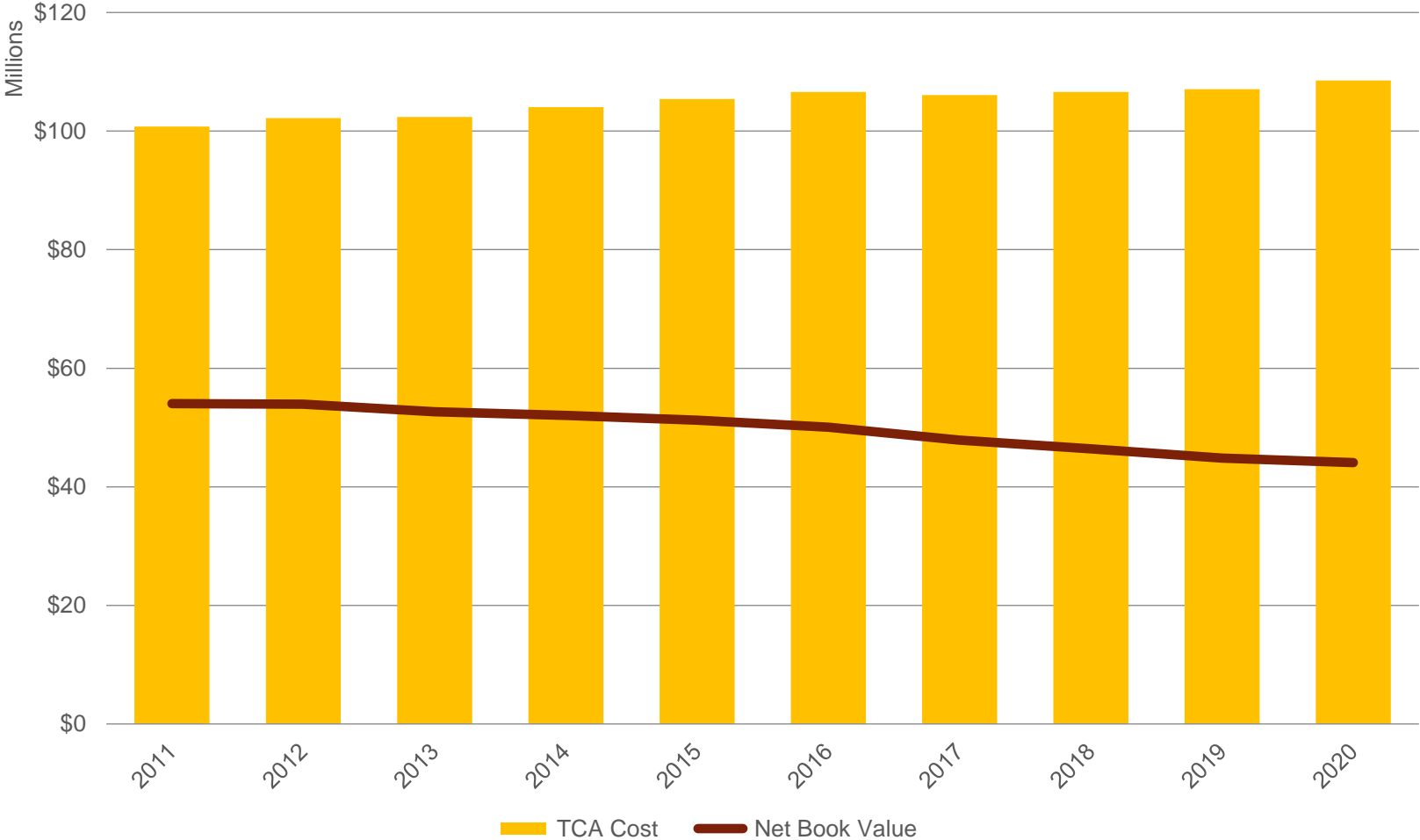
# Levy Changes vs CPI Changes



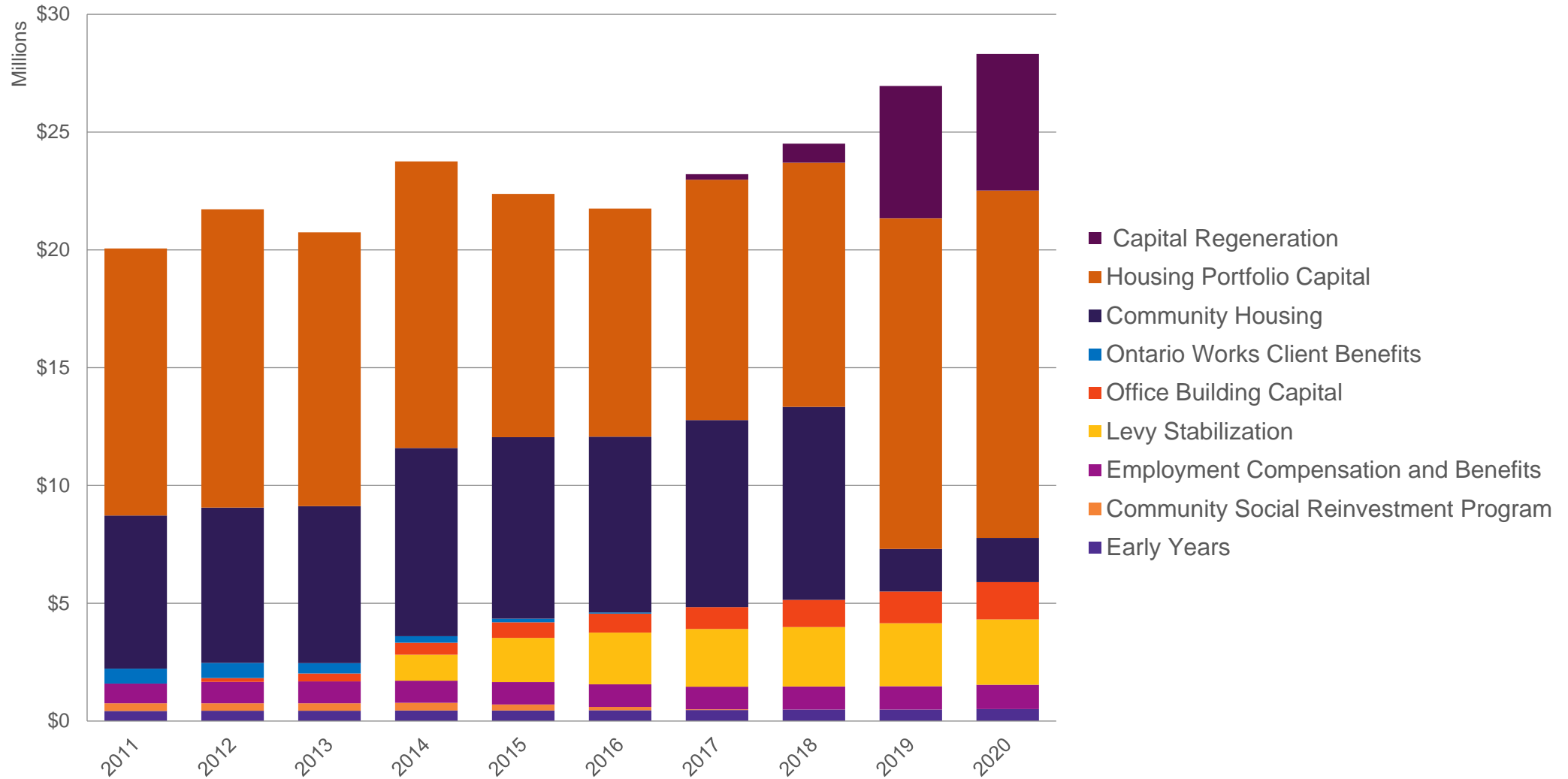
\*Proposed 2022 Levy and estimated CPI



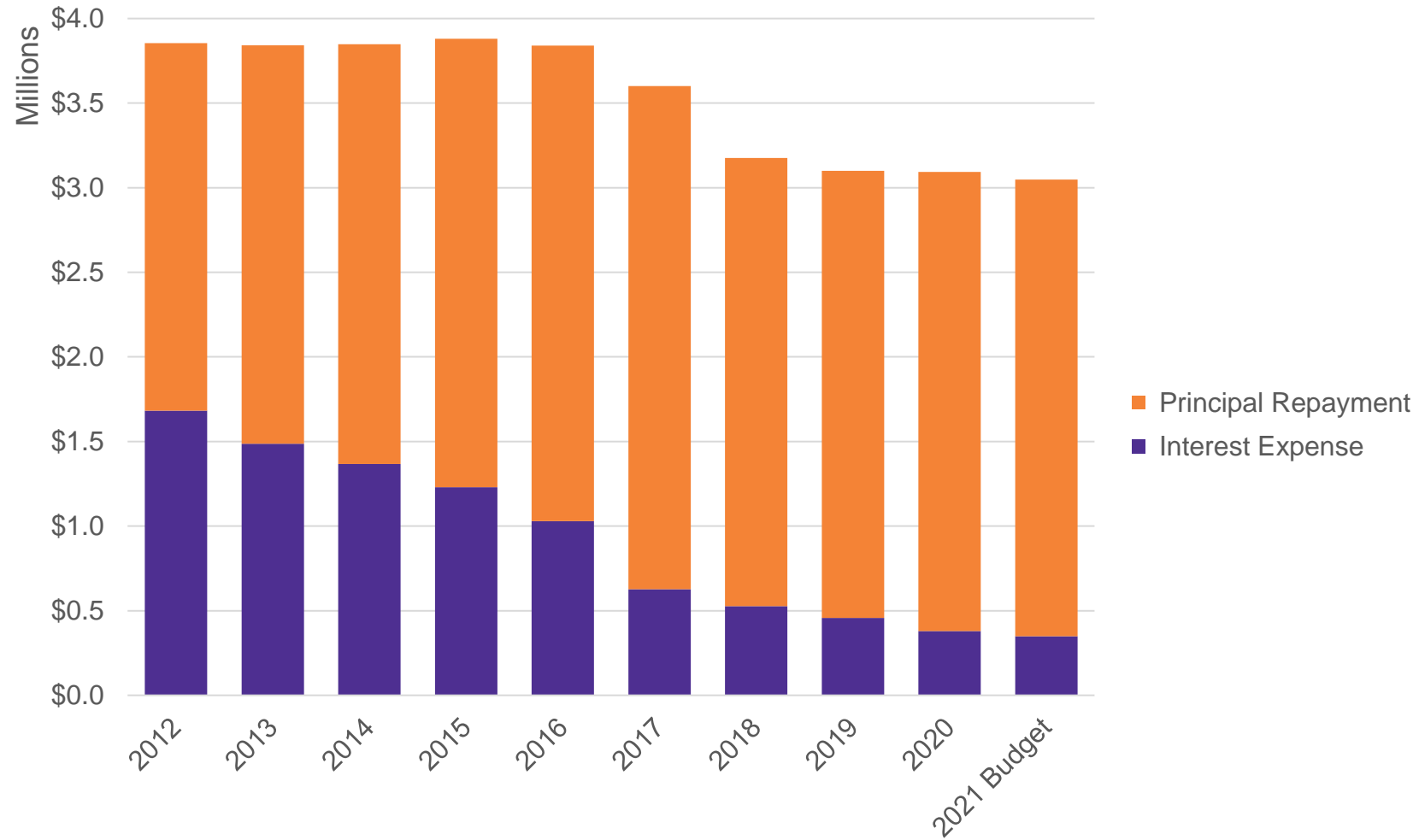
# Tangible Capital Assets



# Reserve Funds



# Debt Payment History



# Strategic Plan: 2022 Objectives

Strategy	2022 Objectives
Maximize use of technological equity across communities	<ul style="list-style-type: none"><li>• Implement technology hub model in select buildings as a pilot.</li></ul>
Broaden employment services	<ul style="list-style-type: none"><li>• 600 unique placements.</li></ul>
Enhance Indigenous awareness and relations	<ul style="list-style-type: none"><li>• 5 Board to Board formal relationships with Indigenous organizations.</li></ul>
Involve and empower effective community partnerships	<ul style="list-style-type: none"><li>• District-wide Housing, Homelessness and Mental Health &amp; Addictions conference.</li></ul>
Advocate for our local, flexible solutions	<ul style="list-style-type: none"><li>• 3 new data sharing agreements with community partners.</li></ul>





THE DISTRICT OF THUNDER BAY  
SOCIAL SERVICES ADMINISTRATION BOARD

# Questions? Comments?

TBDSSAB Board Meeting  
Thursday November 18, 2021

**Presented by:**

William (Bill) Bradica,  
Chief Administrative Officer





# 2022 Proposed Budget: Board

Pages 7 to 8 of Proposed 2022 Operating Budget

TBDSSAB Board Meeting, Thursday November 18, 2021

Presented by: William (Bill) Bradica, Chief Administrative Officer

# Board Budget Responsibilities

- The Board must approve governing policies to ensure the effective and efficient use of Board resources, including planning, budgeting and internal control.
- Board Members will review, scrutinize, and approve the annual Budget and monitor performance against the approved Budget on a periodic basis.





# Board Budget\*

Description	2020 Budget (\$)	2021		2022 Budget (\$)	Change (\$)	Change (%)
		Budget (\$)	Est Actuals (\$)			
Honorariums	50,900	50,900	49,200	<b>50,900</b>	-	0.0%
Payroll remittances	2,500	2,500	2,500	<b>2,500</b>	-	0.0%
Training	2,500	2,500	-	<b>2,500</b>	-	0.0%
Mileage	15,600	13,000	4,600	<b>12,300</b>	<b>(700)</b>	-5.4%
Travel (Board)	3,900	2,300	1,200	<b>2,300</b>	-	0.0%
Travel (conference)	2,700	1,400	-	<b>1,400</b>	-	0.0%
Registration fees	1,000	1,000	-	<b>1,000</b>	-	0.0%
Paid meals	2,100	1,700	200	<b>1,700</b>	-	0.0%
Meeting expense	9,300	9,300	2,200	<b>9,300</b>	-	0.0%
Office supplies	-	-	100	-	-	n/a
Printing external	2,200	1,500	-	-	<b>(1,500)</b>	-100.0%
Corporate memberships	8,800	9,300	9,300	<b>9,300</b>	-	0.0%
Communications	200	200	200	<b>200</b>	-	0.0%
Insurance - public liability	13,800	14,300	14,800	<b>15,300</b>	<b>1,000</b>	7.0%
Consultant fees	-	-	-	-	-	n/a
Legal fees	6,000	6,000	8,000	<b>5,000</b>	<b>(1,000)</b>	-16.7%
	<b>121,500</b>	<b>115,900</b>	<b>92,300</b>	<b>113,700</b>	<b>(2,200)</b>	<b>-1.9%</b>





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SOCIAL SERVICES ADMINISTRATION BOARD

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Chief Administrative Officer





# 2022 Proposed Budget: Office of the CAO

Pages 9 to 12 of Proposed 2022 Operating Budget

TBDSSAB Board Meeting, Thursday November 18, 2021

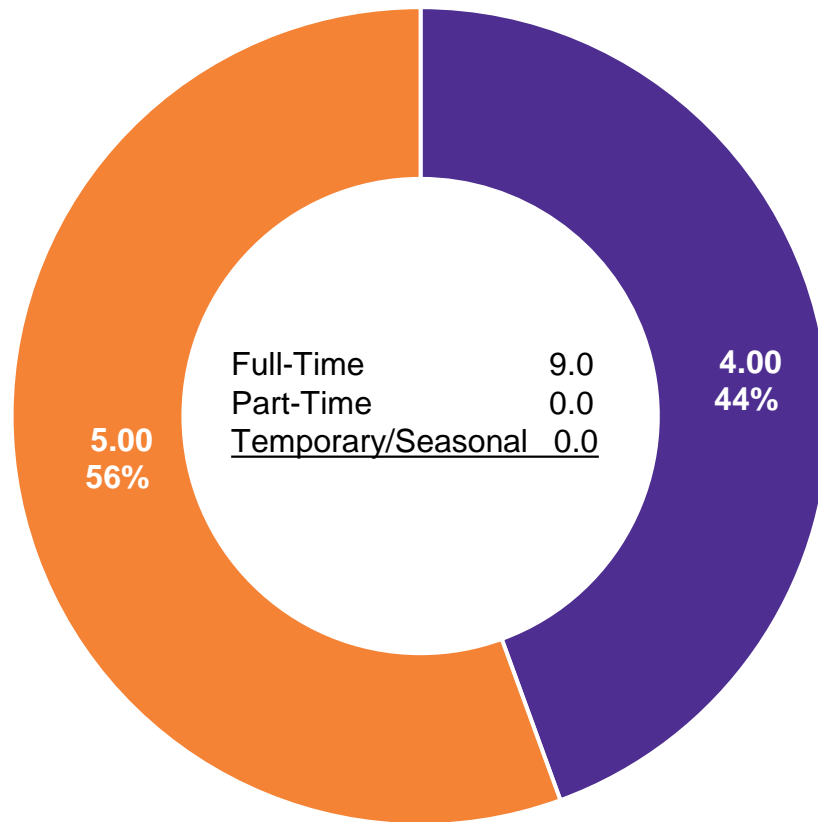
Presented by: William (Bill) Bradica, Chief Administrative Officer

# Office of the CAO

- Chief Administrative Officer
  - Including Communications & Engagement
- Human Resources



# Office of the CAO 2022 Proposed Staff Complement



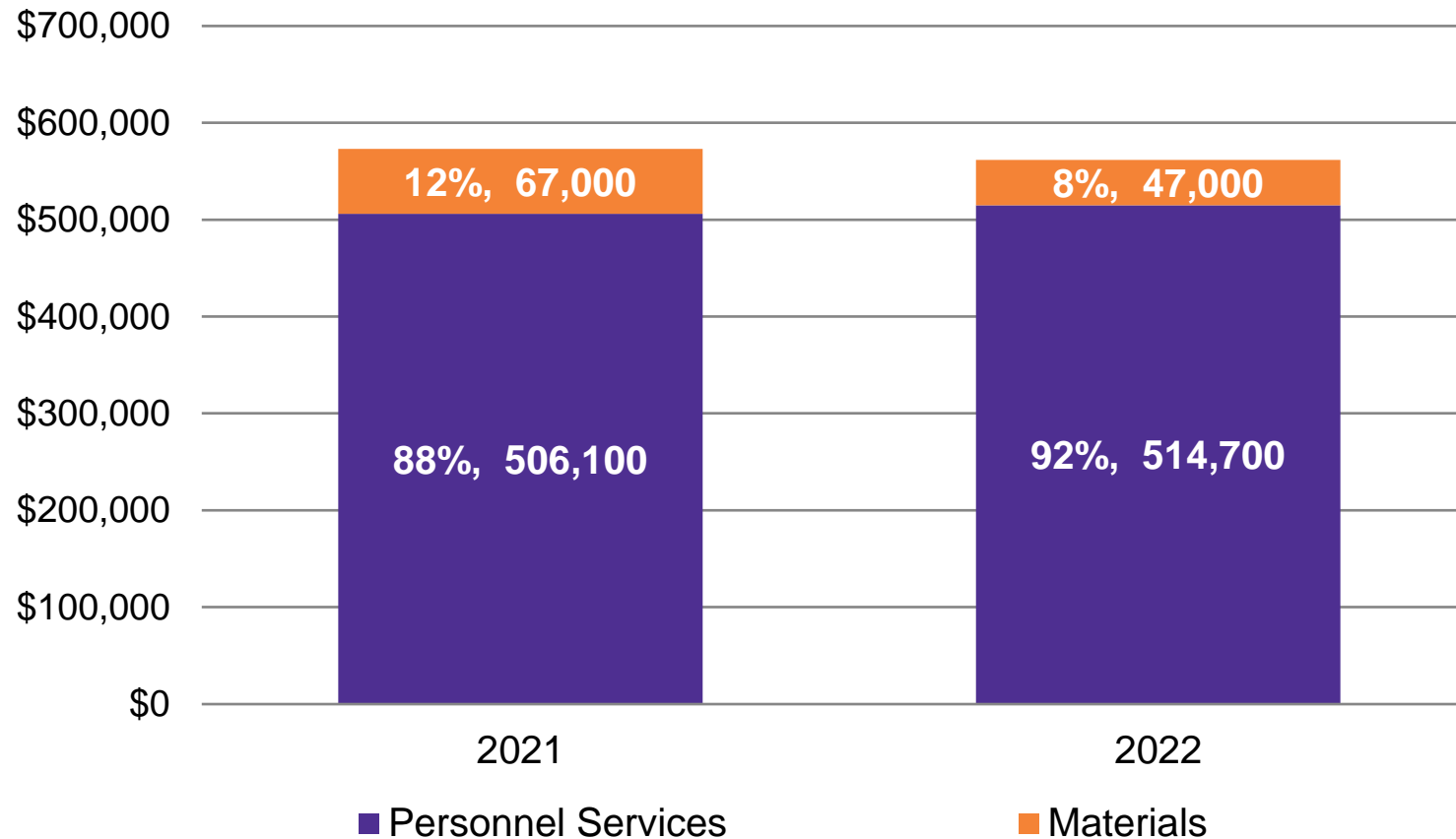
■ Chief Administrative Officer

■ Human Resources



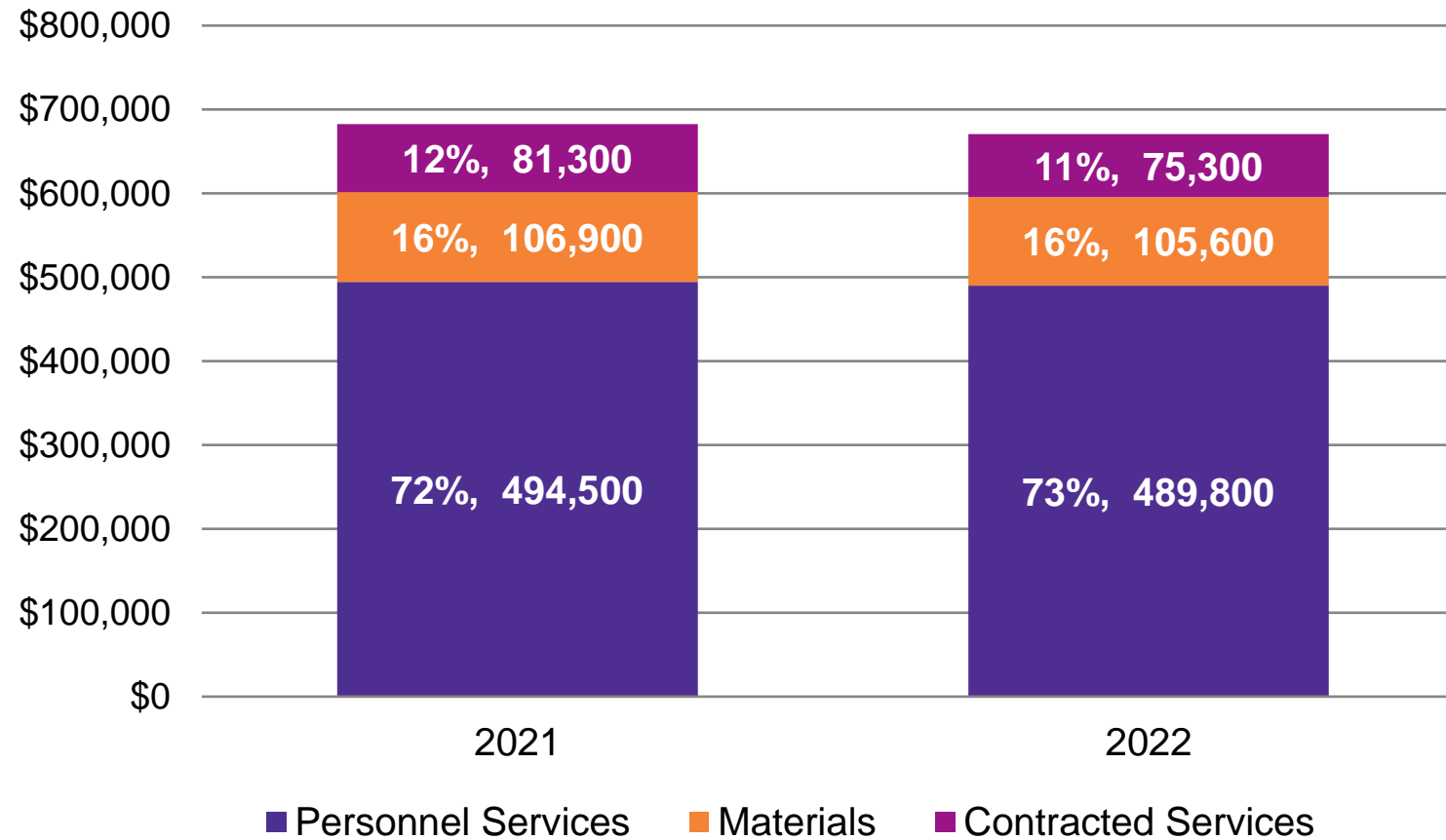
# Office of the CAO

## Chief Administrative Officer: 2022 Proposed Budget

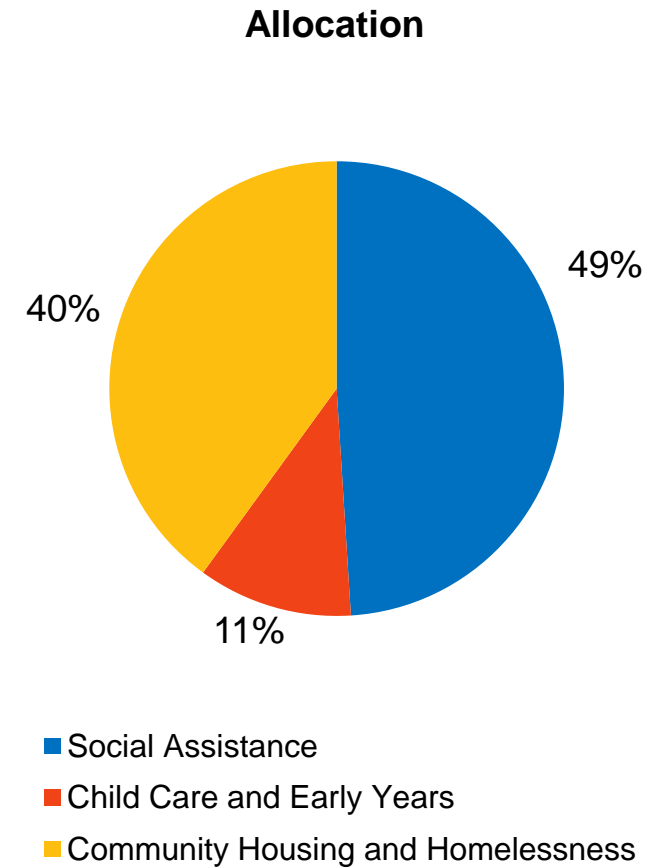
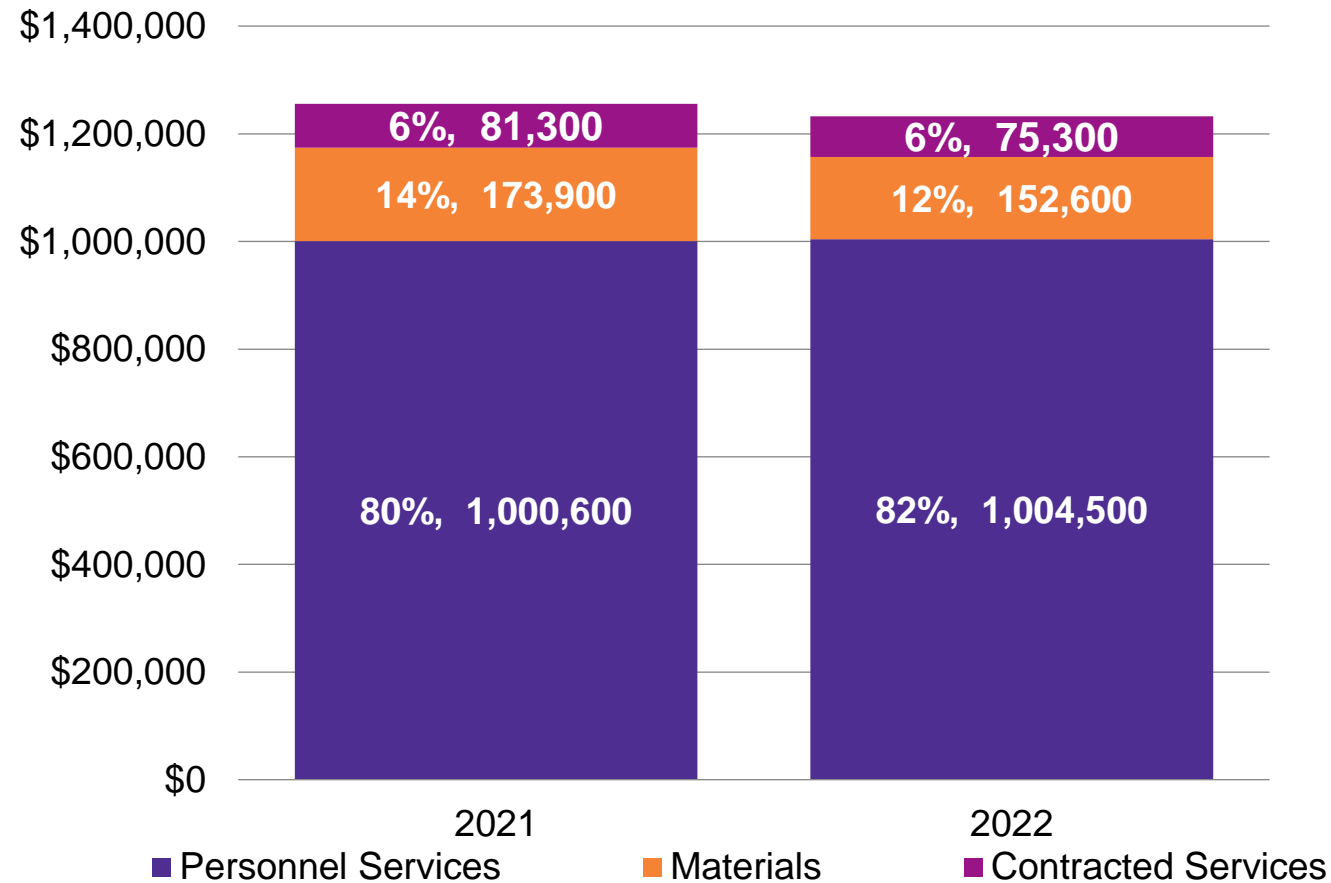


# Office of the CAO

## Human Resources: 2022 Proposed Budget



# Office of the CAO 2022 Proposed Budget







THE DISTRICT OF THUNDER BAY  
SOCIAL SERVICES ADMINISTRATION BOARD

# Questions? Comments?

TBDSSAB Board Meeting  
Thursday November 18, 2021

**Presented by:**

William (Bill) Bradica,  
Chief Administrative Officer





# 2022 Proposed Budget: Corporate Services Division

Pages 13 to 20 of Proposed 2022 Operating Budget

TBDSSAB Board Meeting, Thursday November 18, 2021

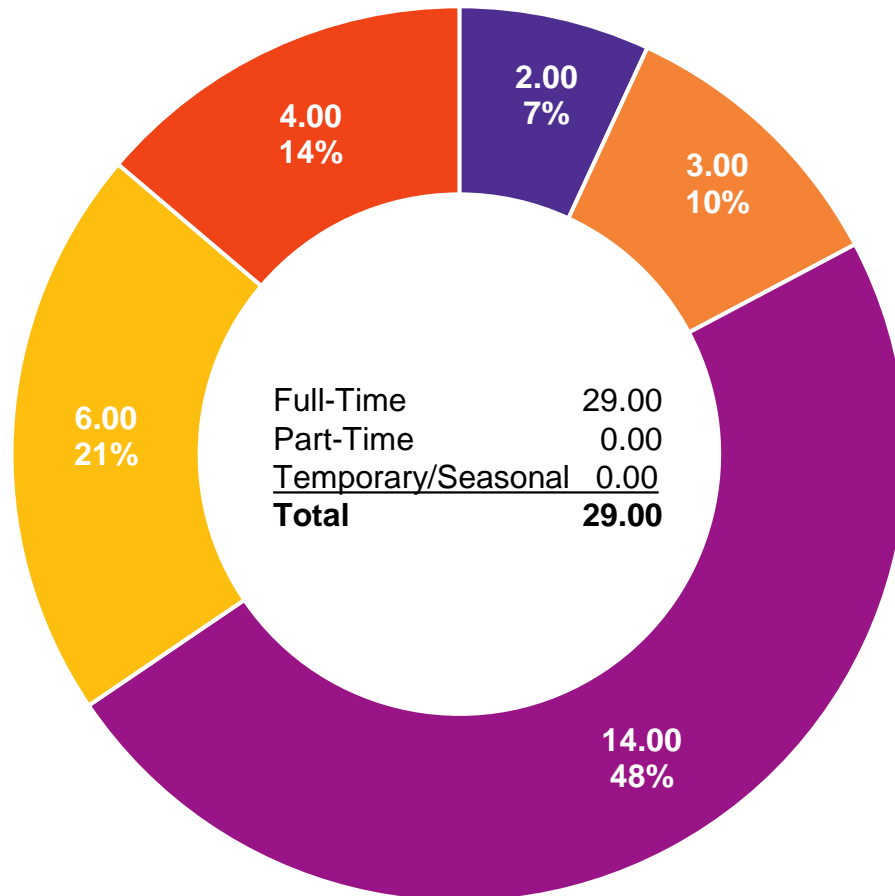
Presented by: Georgina Daniels, FCPA, FCA, Director - Corporate Services Division

# Corporate Services Division

- Director, Corporate Services
- Purchasing and Inventory Control
- Finance
- Information Services
- Infrastructure and Asset Management



# Corporate Services Division 2022 Proposed Staff Complement



- Director's Office
- Purchasing
- Finance
- Information Services
- Infrastructure and Asset Management

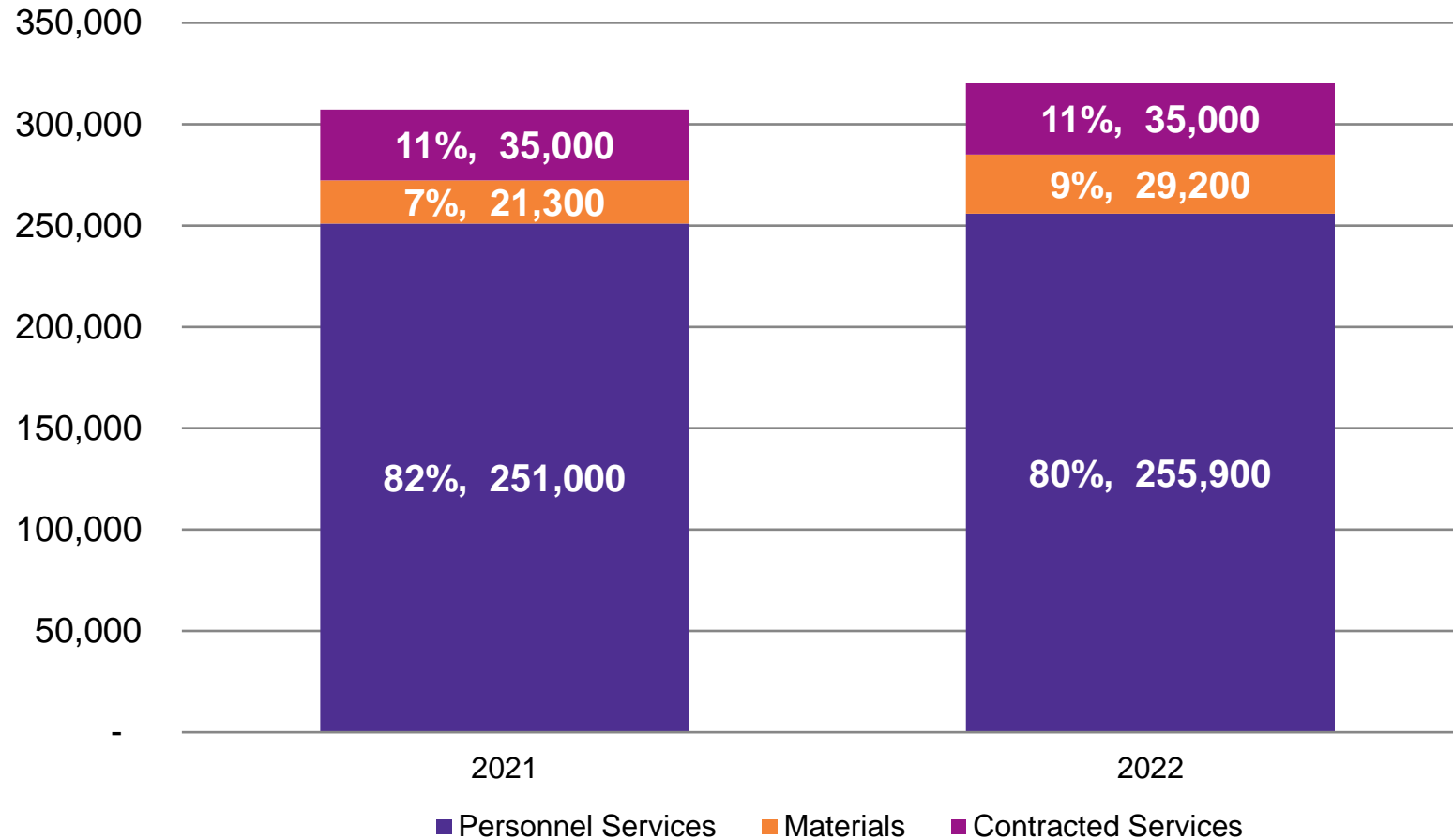


# Plans Impacting 2022

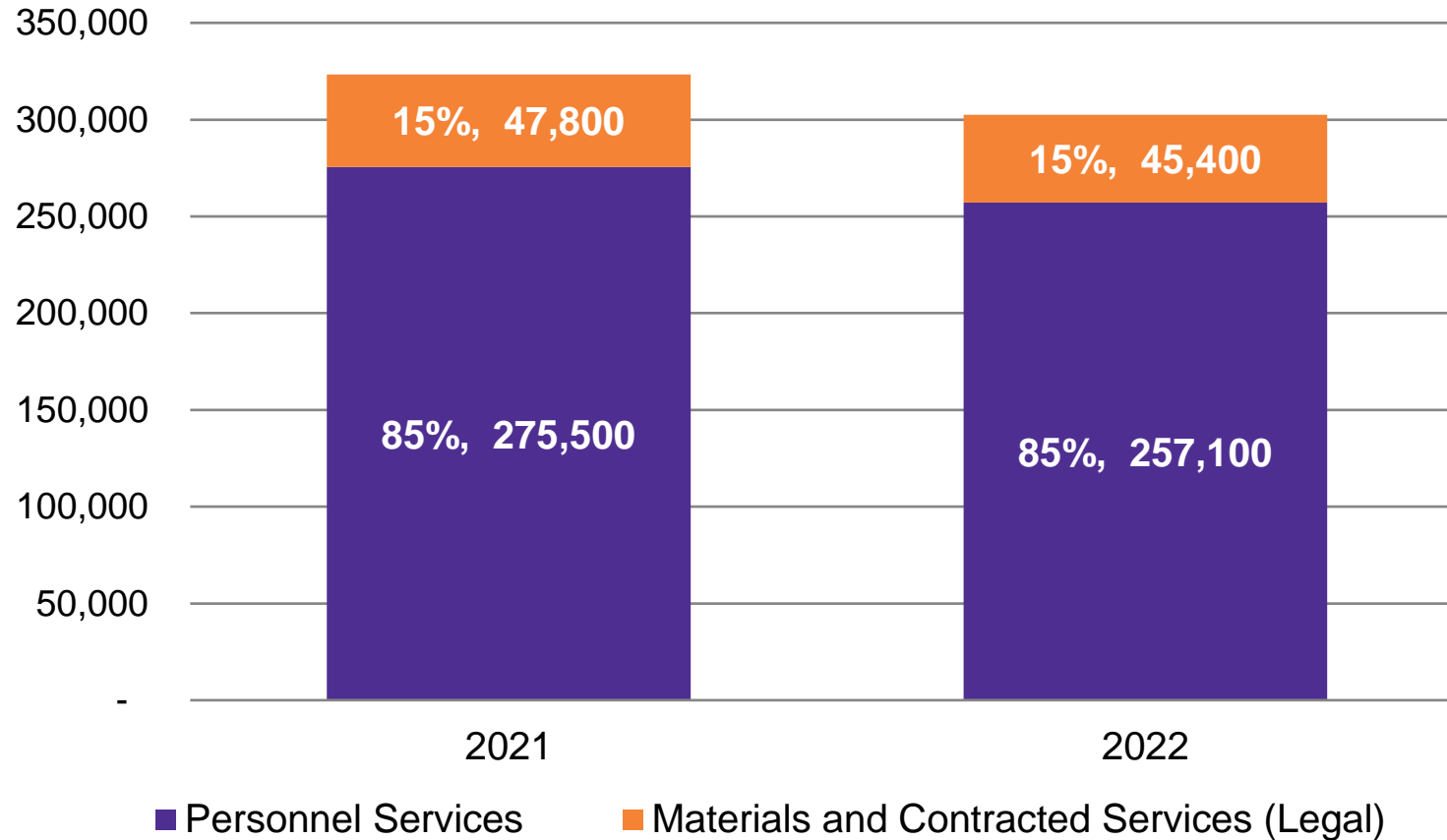
- Electronic Processes
- Capital Regeneration
- Accountable Advances
- Risk Management Framework and Program



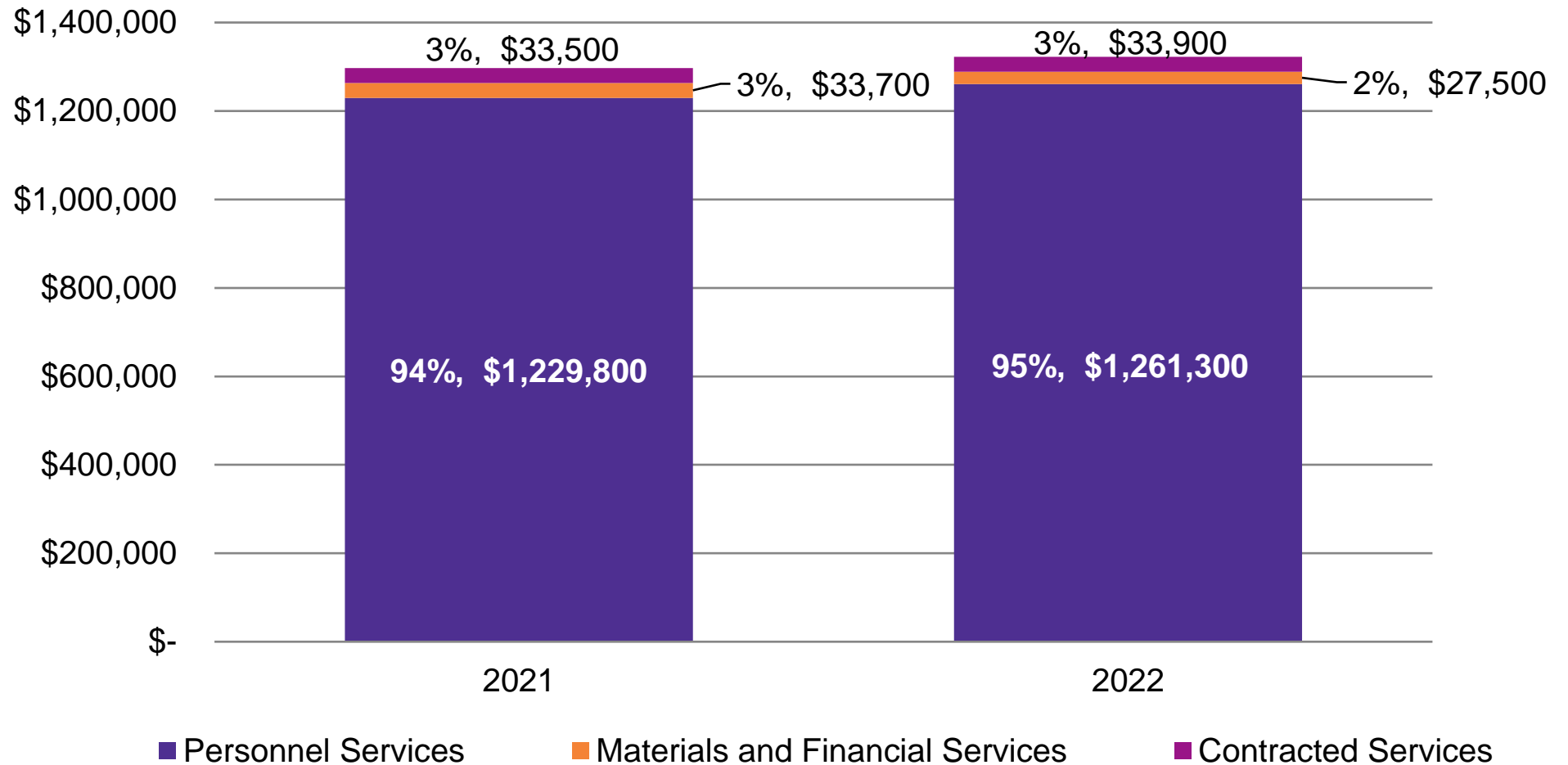
# Corporate Services Division Director's Office: 2022 Proposed Budget



# Corporate Services Division Purchasing and Inventory Control: 2022 Proposed Budget

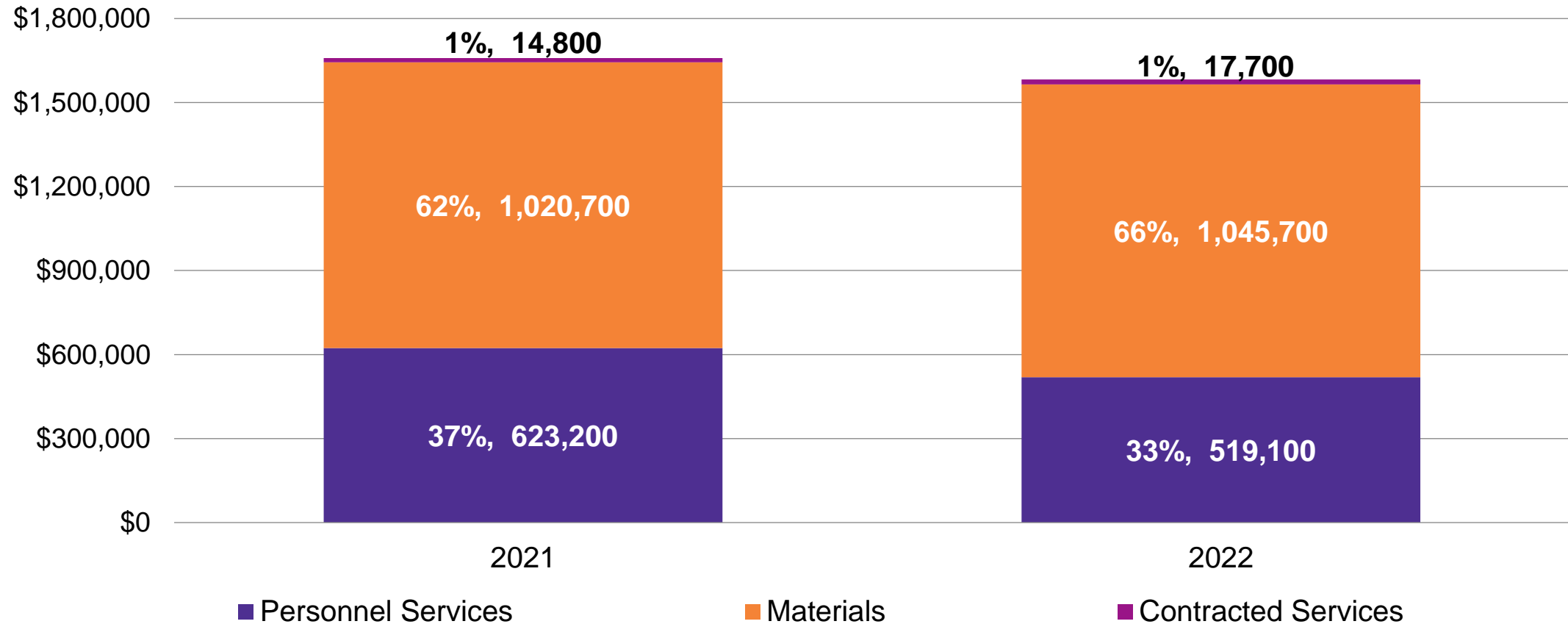


# Corporate Services Division Finance: 2022 Proposed Budget

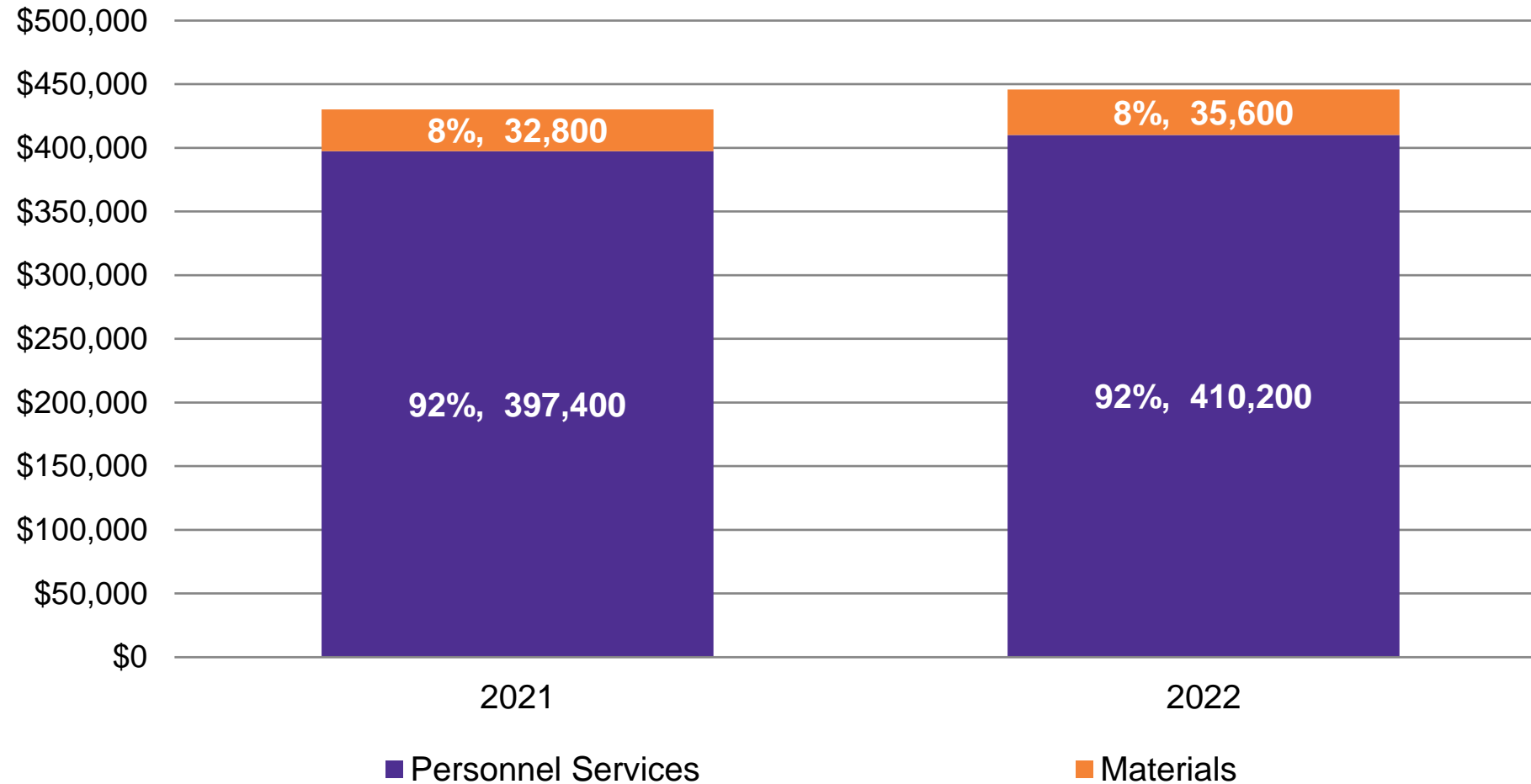




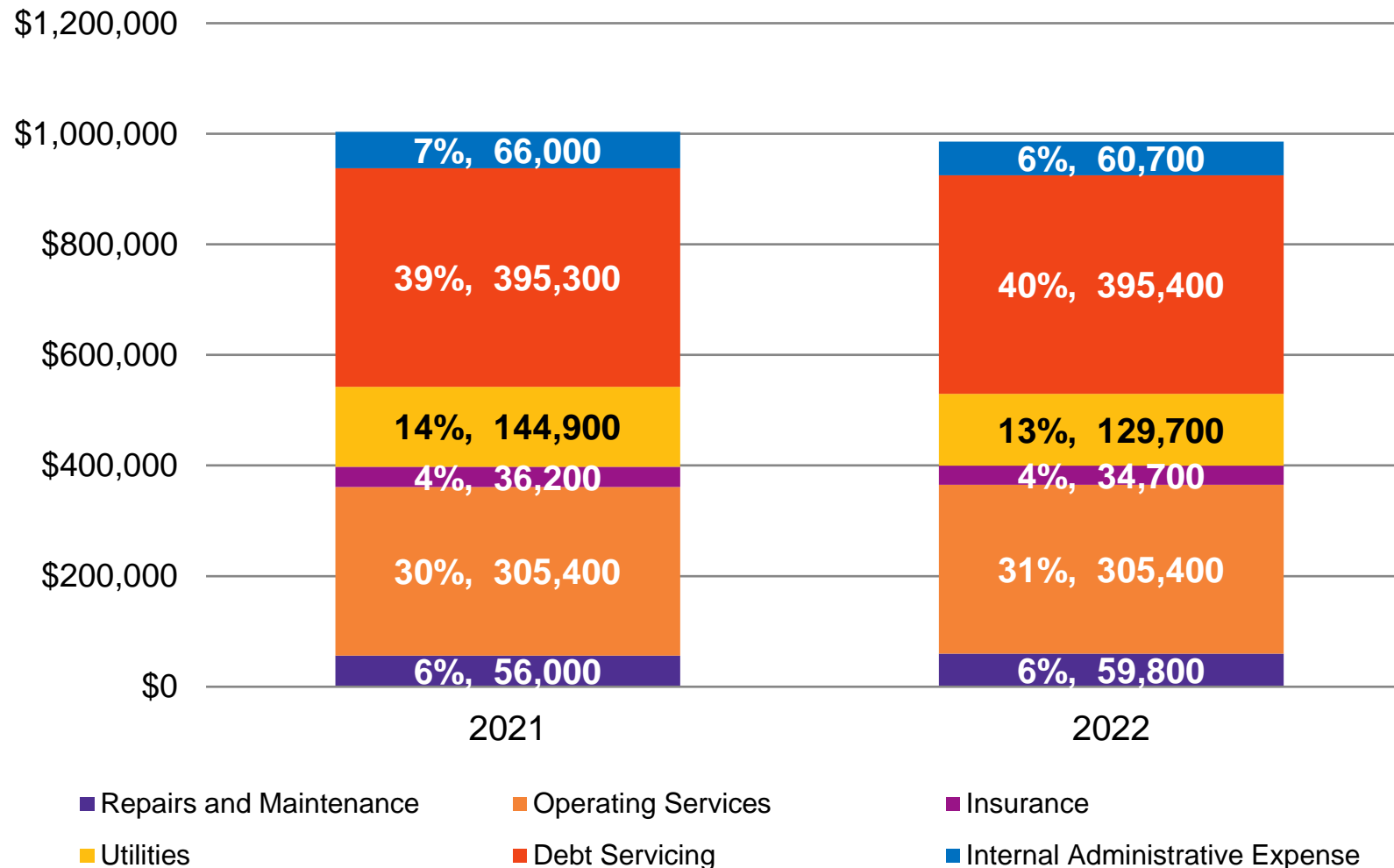
# Corporate Services Division Information Services: 2022 Proposed Budget



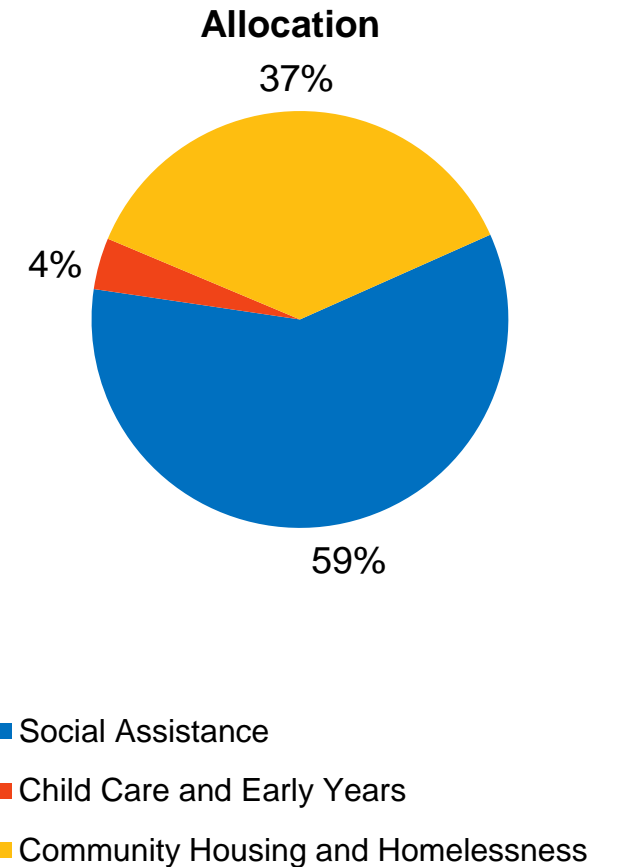
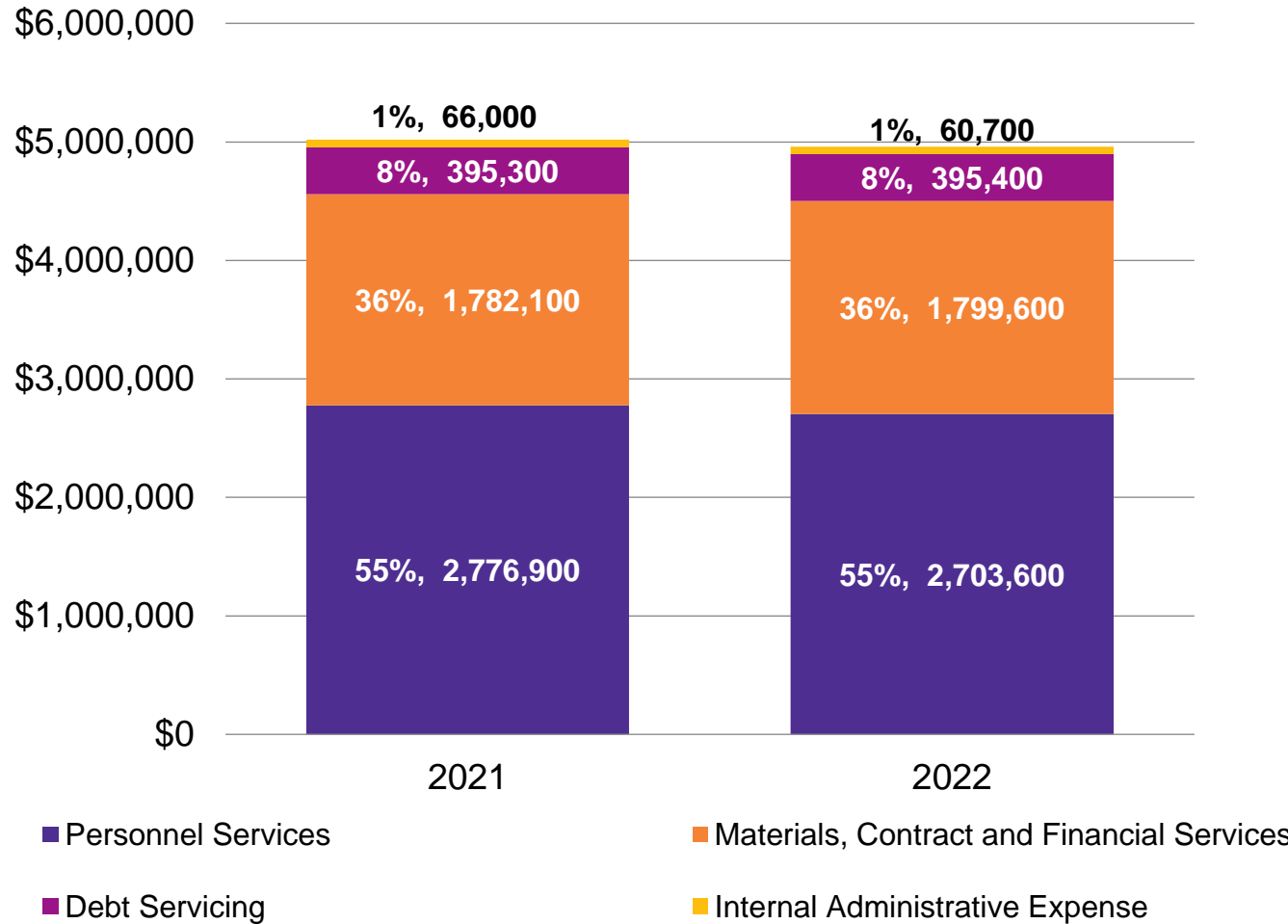
# Corporate Services Division Infrastructure and Asset Management: 2022 Proposed Budget



# Corporate Services Division Office Headquarters Building Operations: 2022 Proposed Budget



# – Corporate Services Division – 2022 Proposed Budget





THE DISTRICT OF THUNDER BAY  
SOCIAL SERVICES ADMINISTRATION BOARD

# Questions? Comments?

TBDSSAB Board Meeting  
Thursday November 18, 2021

**Presented by:**

Georgina Daniels

Director – Corporate Services





# 2022 Proposed Budget: Integrated Social Services Division

Pages 21 to 36 of Proposed 2022 Operating Budget

TBDSSAB Board Meeting, Thursday November 18, 2021

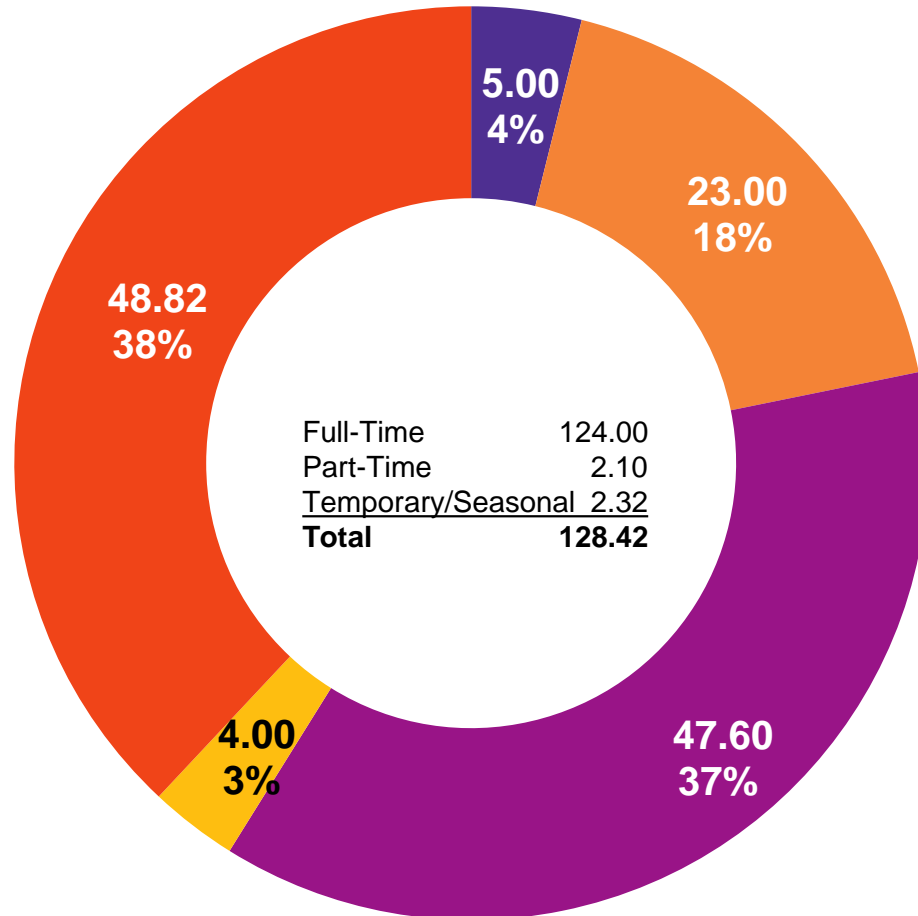
Presented by: Ken Ranta, Director – Integrated Social Services Division

# Integrated Social Services Division

- Integrated Social Services Program Support
- Director, Integrated Social Services
- Intake and Eligibility
- Social Assistance
- Child Care and Early Years
- Housing Programs



# Integrated Social Services Division 2022 Proposed Staff Complement



■ Director's Office

■ Intake and Eligibility

■ Social Assistance

■ Child Care and Early Years

■ Housing Programs



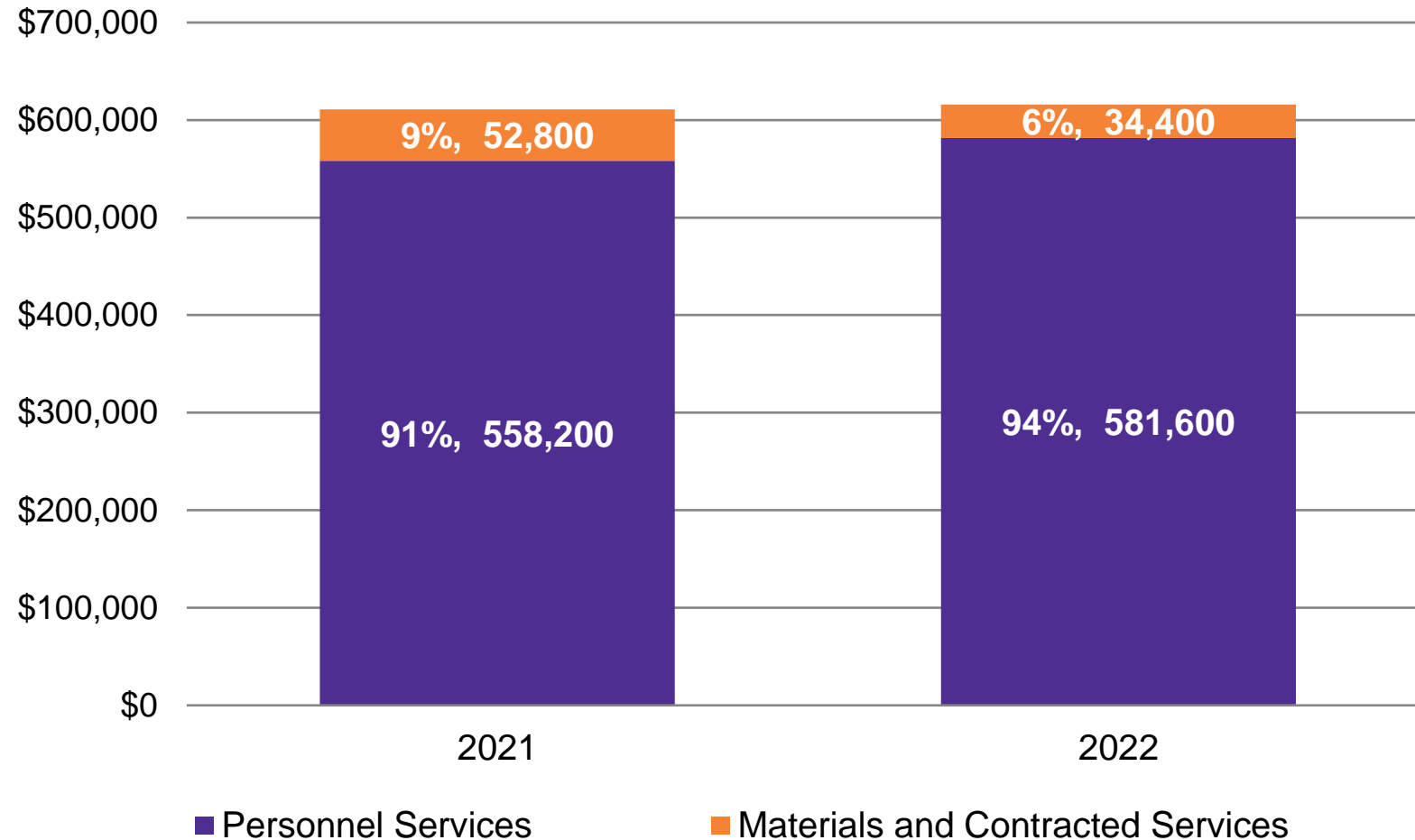




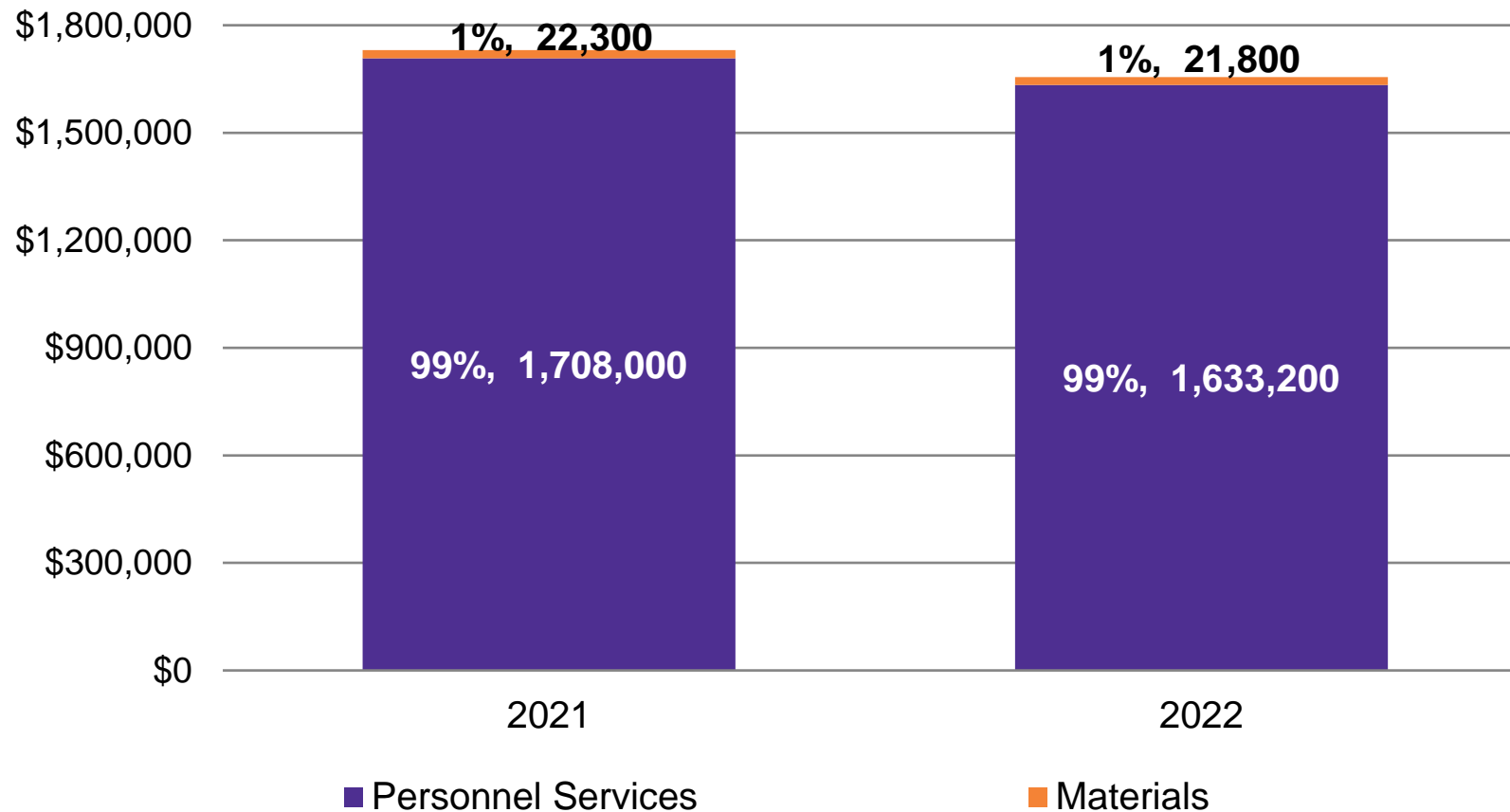
# Integrated Social Services Program Support

Pages 22 to 24 of Proposed 2022 Operating Budget

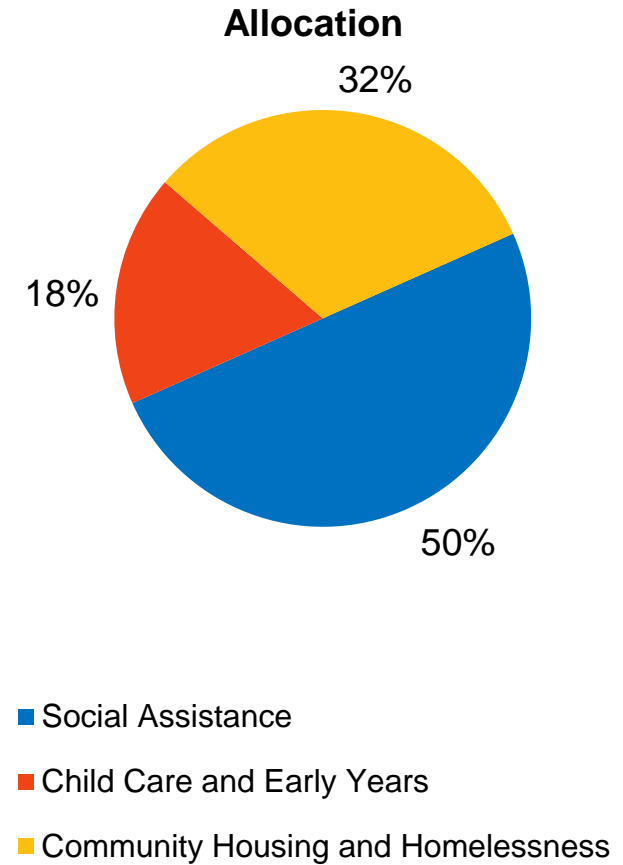
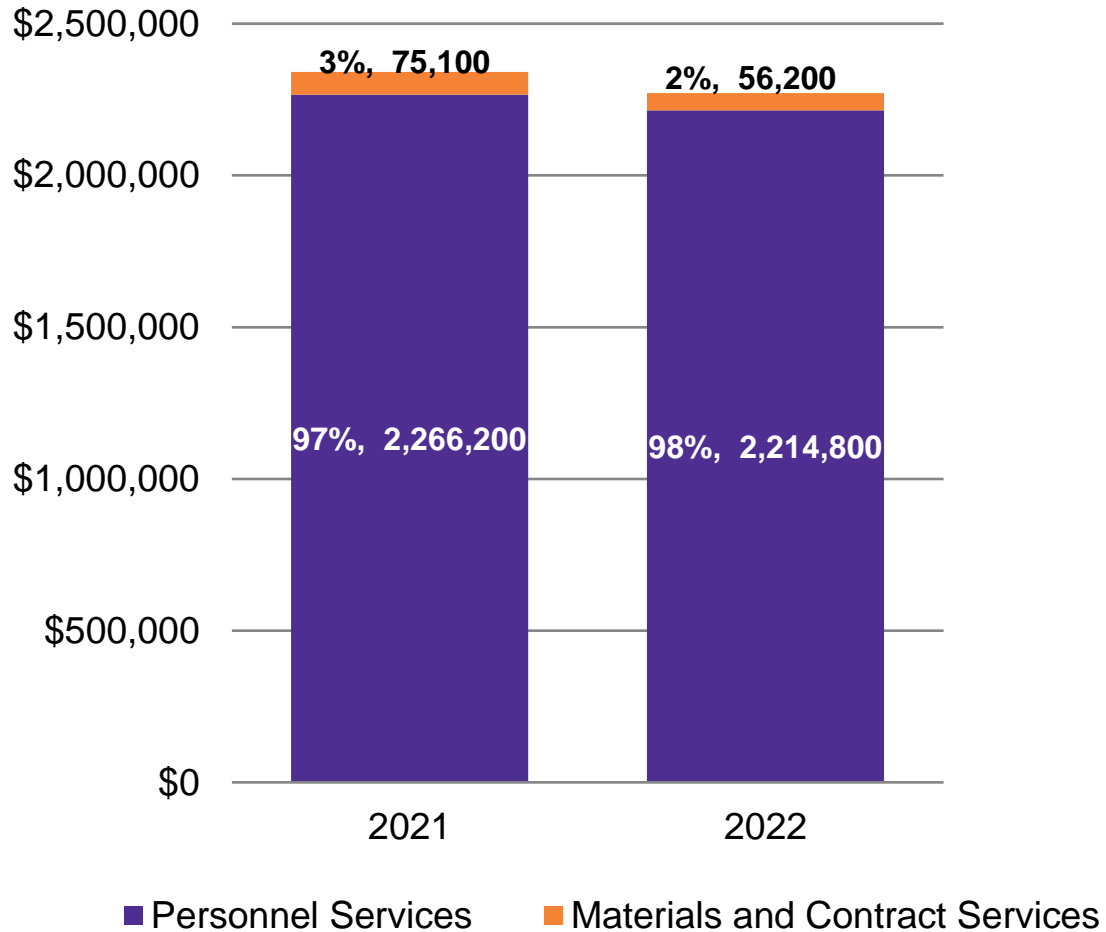
# Integrated Social Services Division Director's Office: 2022 Proposed Budget



# Integrated Social Services Division Intake and Eligibility: 2022 Proposed Budget



# Integrated Social Services Program Support Overall: 2022 Proposed Budget





# Social Assistance

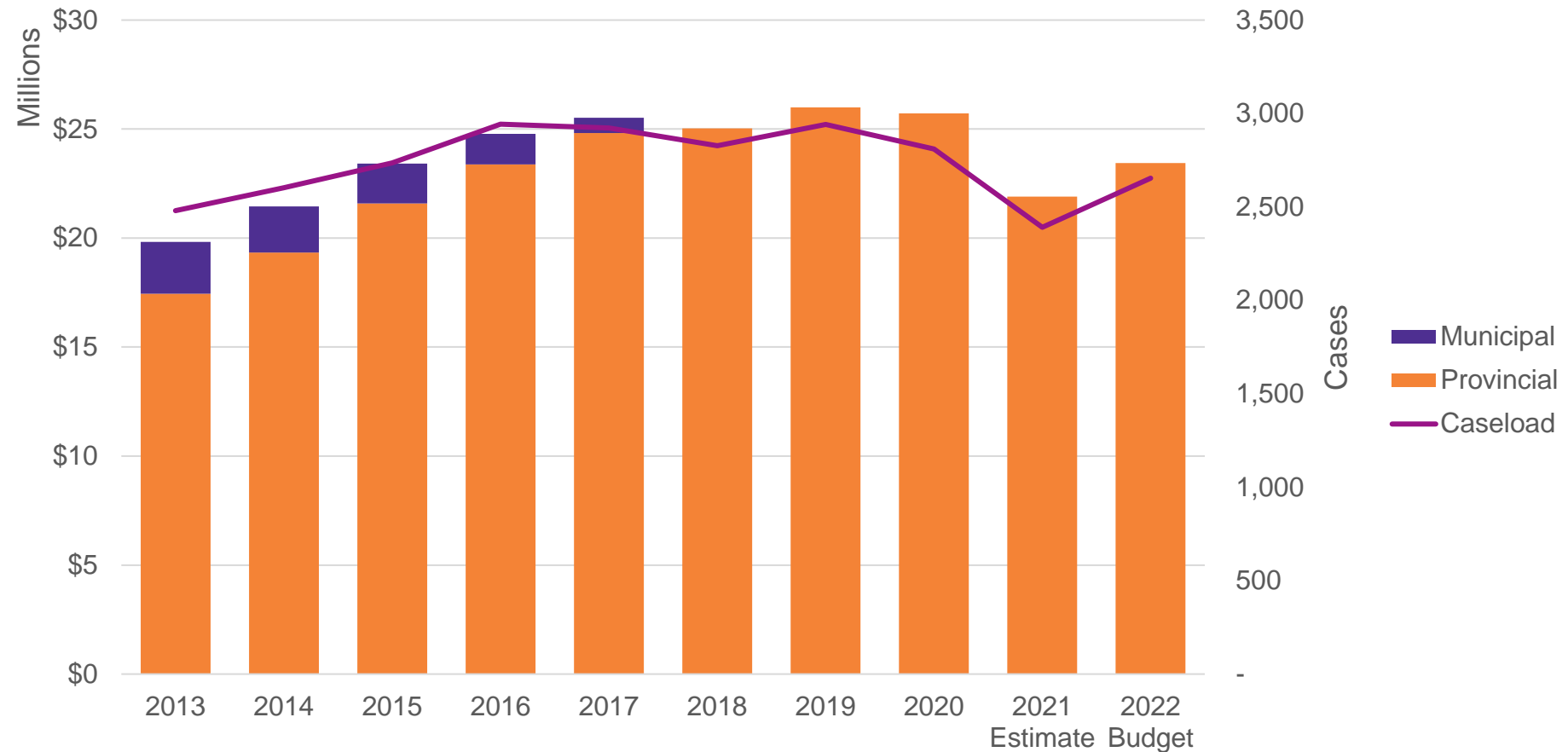
Pages 25 to 27 of Proposed 2022 Operating Budget

# Plans Impacting 2022

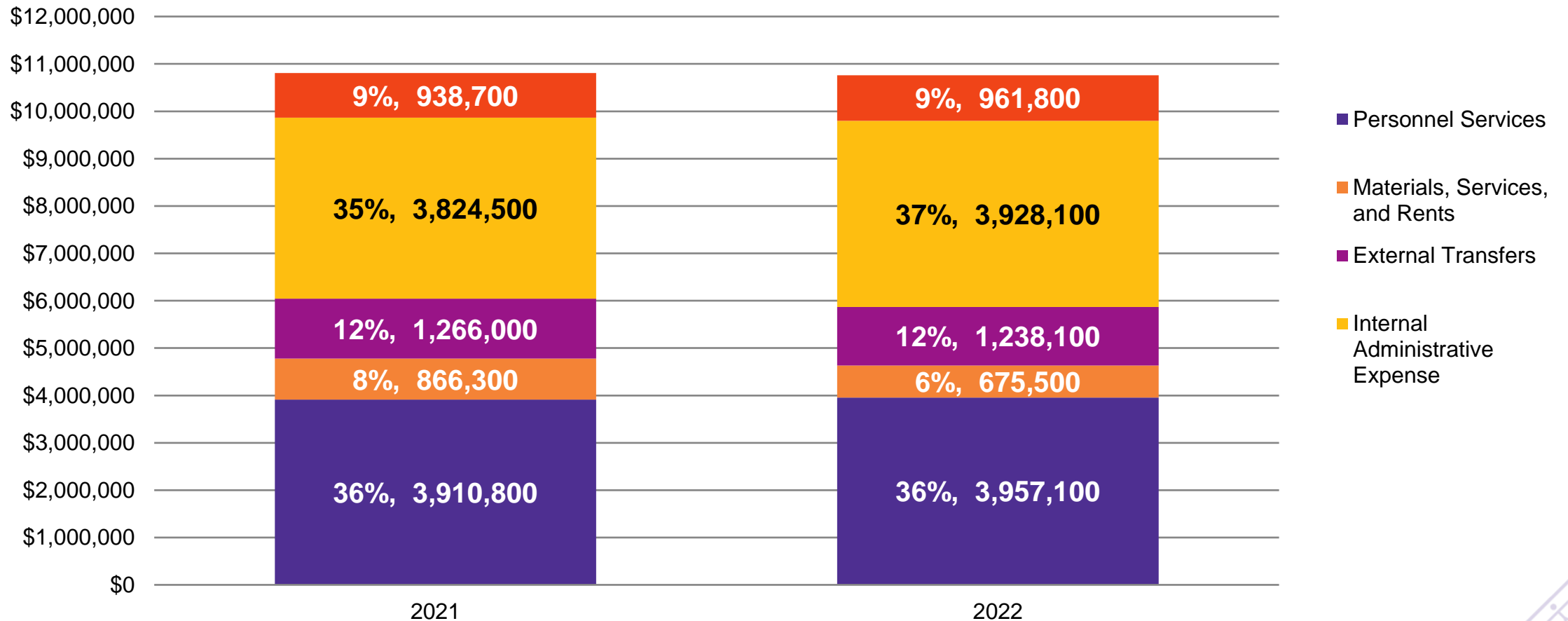
- SA Modernization and Centralized Intake
- Employment Partnership Outcomes
- Electronic Document Management
- GERE Tool for employment



# Integrated Social Services Division Ontario Works Financial Assistance: 2022 Proposed Budget



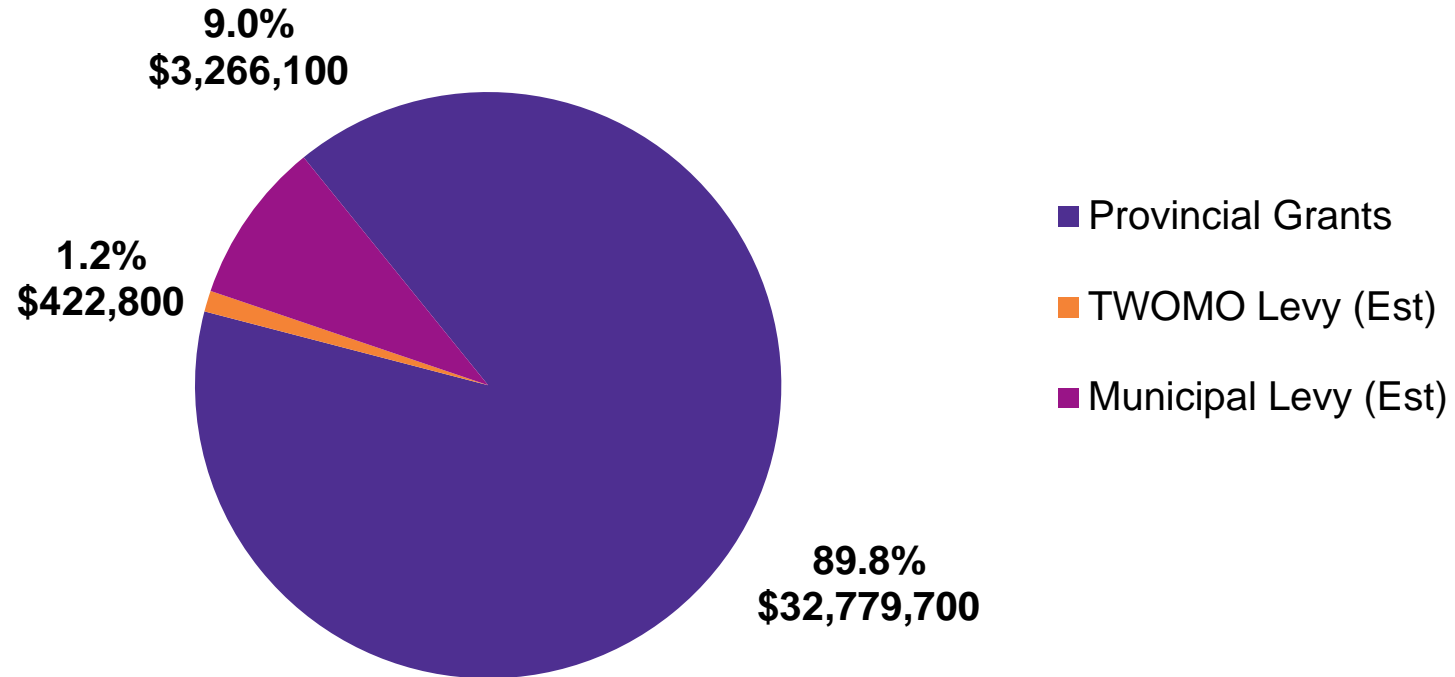
# Integrated Social Services Division Ontario Works Program Delivery: 2022 Proposed Budget





# Integrated Social Services Division Ontario Works: 2022 Proposed Budget

## Revenues by Type



# Integrated Social Services Division

## Social Assistance Overall: 2021 Proposed Budget\*

Description	2020 Budget (\$)	2021 Budget (\$)	2022 Budget (\$)	2021 to 2022	
				Change (\$)	Change (%)
<b>Expenditures</b>					
Ontario Works Financial Assistance	26,170,200	26,117,100	<b>23,440,100</b>	(2,677,000)	-10.2%
Ontario Works Program Delivery	10,922,400	10,689,500	<b>10,640,200</b>	(49,300)	-0.5%
<b>Total Expenditures</b>	<b>37,092,600</b>	<b>36,806,600</b>	<b>34,080,300</b>	<b>(2,726,300)</b>	<b>-7.4%</b>
<b>Grants</b>					
Provincial Grants - OW	(33,013,100)	(32,921,600)	<b>(30,244,700)</b>	2,676,900	-8.1%
<b>Financing</b>					
From Levy Stabilization Reserve Fund	-	(49,300)	-	49,300	-100.0%
Imputed Rent Adjustment	(77,400)	(125,700)	<b>(146,700)</b>	(21,000)	16.7%
<b>Cost to be Levied</b>	<b>4,002,100</b>	<b>3,710,000</b>	<b>3,688,900</b>	<b>(21,100)</b>	<b>-0.6%</b>

\* page 25 of Proposed 2022 Operating Budget





THE DISTRICT OF THUNDER BAY  
SOCIAL SERVICES ADMINISTRATION BOARD

# Questions? Comments?

TBDSSAB Board Meeting  
Thursday November 18, 2021

**Presented by:**

Ken Ranta

Director – Integrated Social Services





# Child Care & Early Years

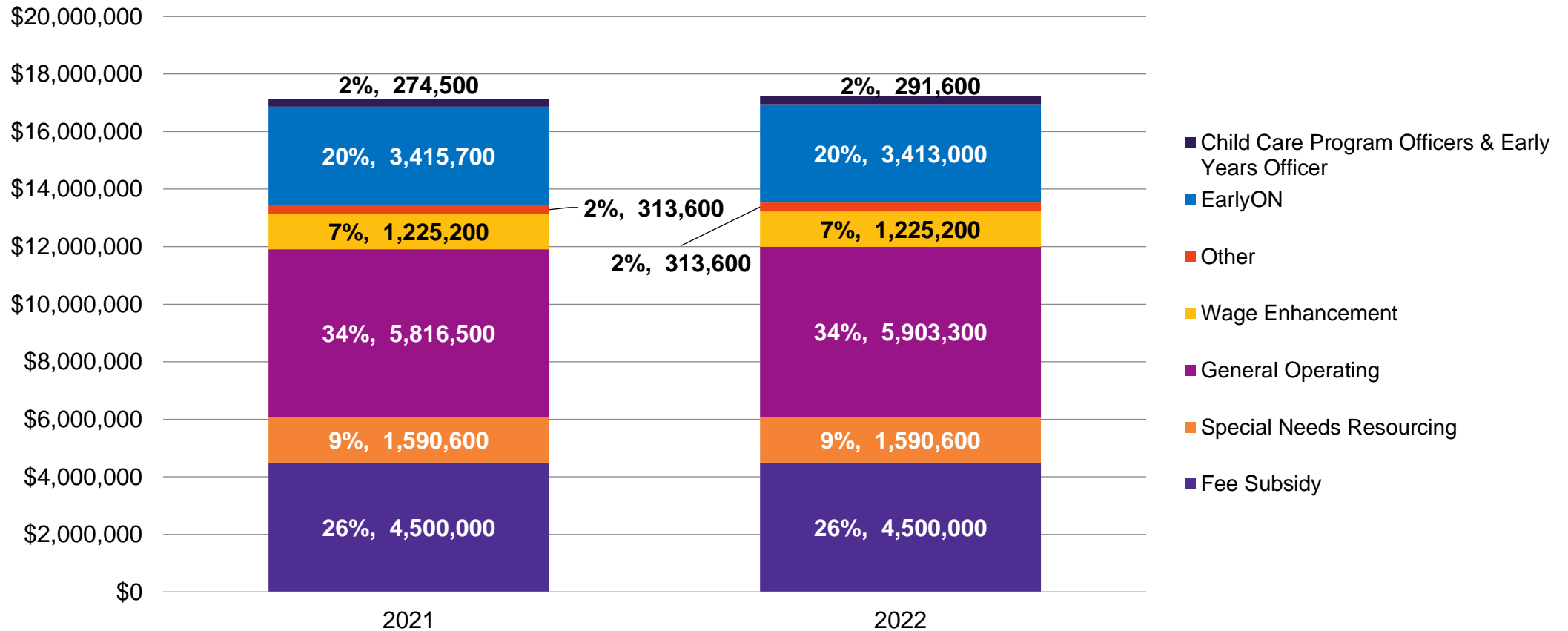
Pages 28 to 31 of Proposed 2022 Operating Budget

# Plans Impacting 2022

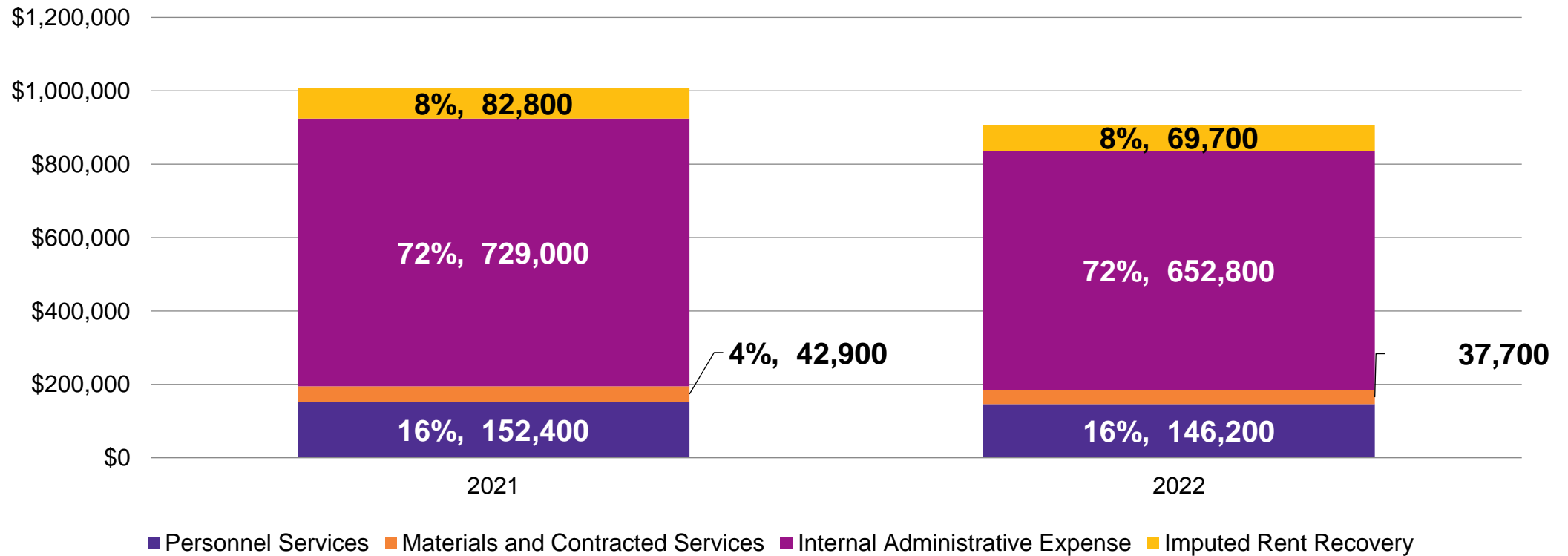
- Recovery and Stabilization of CCEY System
- Pedagogist Network
- Review of Child Care and Early Years Funding
- Professional Learning and Workforce Capacity and Innovation Strategies



# Integrated Social Services Division Child Care Program and EarlyON: 2022 Proposed Budget

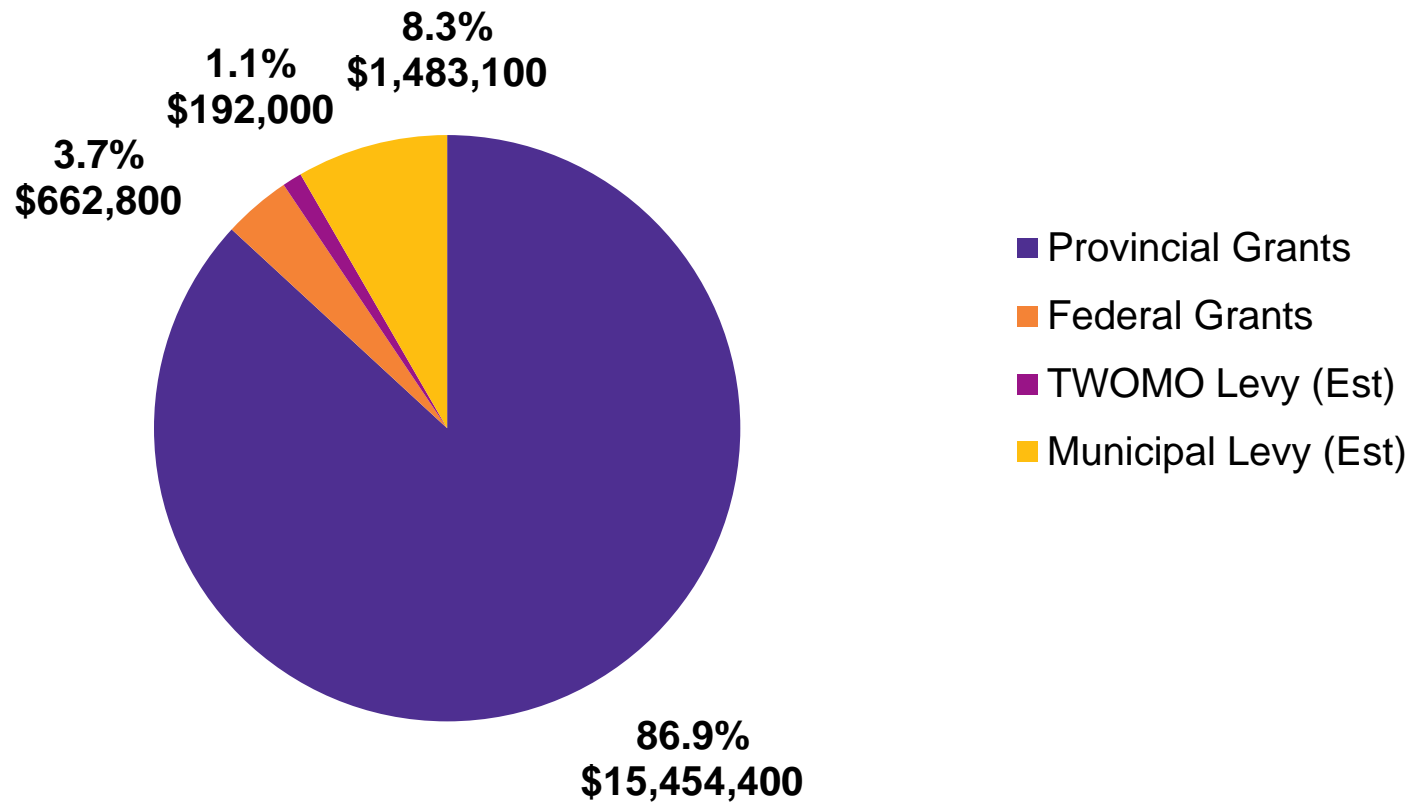


# Integrated Social Services Division Child Care Program Delivery: 2022 Proposed Budget



# Integrated Social Services Division Child Care and Early Years: 2022 Proposed Budget

Revenues by Type





# Integrated Social Services Division

## Child Care and Early Years Overall: 2022 Proposed Budget\*

Description	2020 Budget (\$)	2021 Budget (\$)	2022 Budget (\$)	2021 to 2022	
				Change (\$)	Change (%)
<b>Expenditures</b>					
Child Care Programs	13,606,900	13,630,800	<b>13,732,000</b>	101,200	0.7%
EarlyON	3,505,300	3,505,300	<b>3,505,300</b>	-	0.0%
Child Care Program Delivery	865,300	932,600	<b>565,600</b>	(367,000)	-39.4%
<b>Total Expenditures</b>	<b>17,977,500</b>	<b>18,068,700</b>	<b>17,802,900</b>	<b>(265,800)</b>	<b>-1.5%</b>
<b>Grants</b>					
Provincial Grants - Child Care	(15,567,900)	(15,669,100)	<b>(15,454,400)</b>	214,700	-1.4%
Federal Grants - Child Care	(662,800)	(662,800)	<b>(662,800)</b>	-	0.0%
<b>Financing</b>					
Imputed Rent Adjustment	(5,600)	(11,100)	<b>(10,600)</b>	500	-4.5%
<b>Cost to be Levied</b>	<b>1,741,200</b>	<b>1,725,700</b>	<b>1,675,100</b>	<b>(50,600)</b>	<b>-2.9%</b>





THE DISTRICT OF THUNDER BAY  
SOCIAL SERVICES ADMINISTRATION BOARD

# Questions? Comments?

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Ken Ranta

Director – Integrated Social Services





# Community Housing & Homelessness Prevention

Pages 32 to 36 of Proposed 2022 Operating Budget

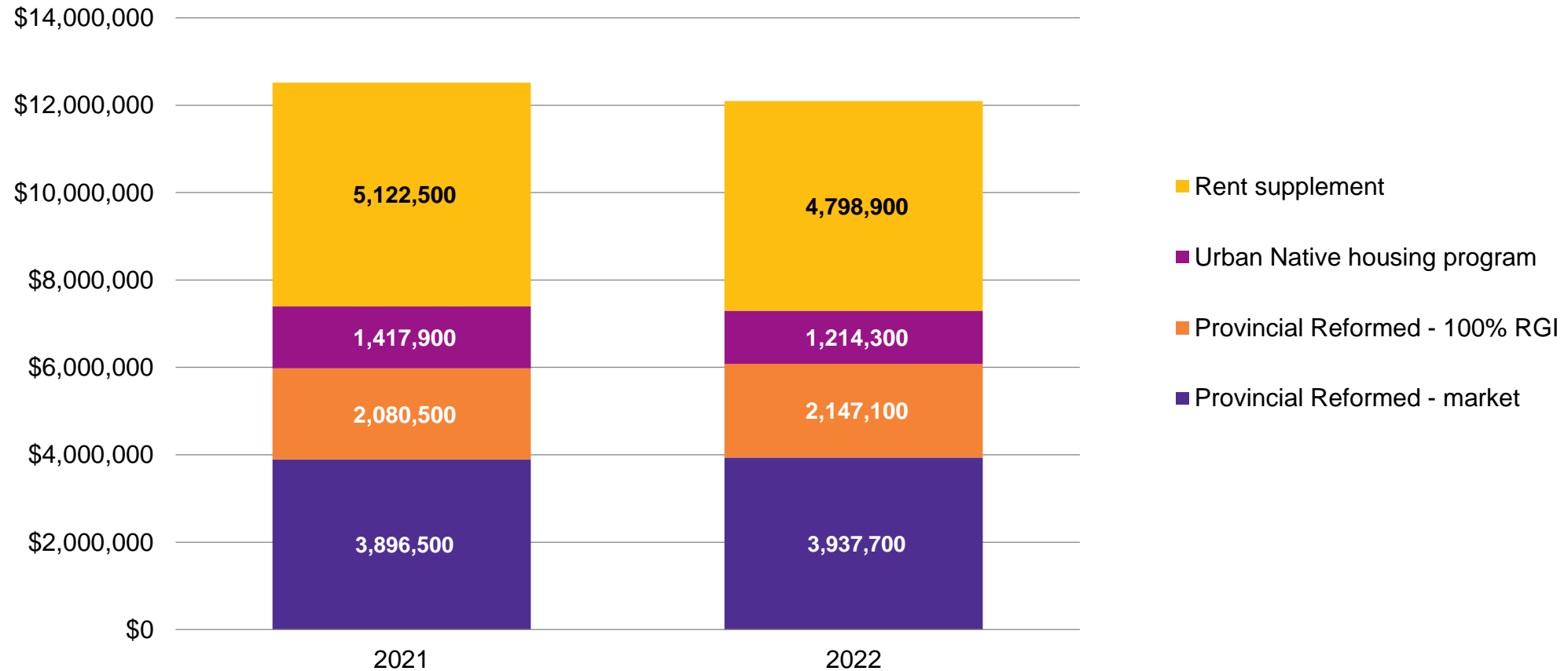
# Plans Impacting 2022

- Housing and Homelessness Plan
- Community Housing Renewal Strategy (COCHI, OPHI)
- End of Mortgage/Operating Agreements
- Canada-Ontario Housing Benefit (COHB)
- Home for Good (HFG)



# Integrated Social Services Division

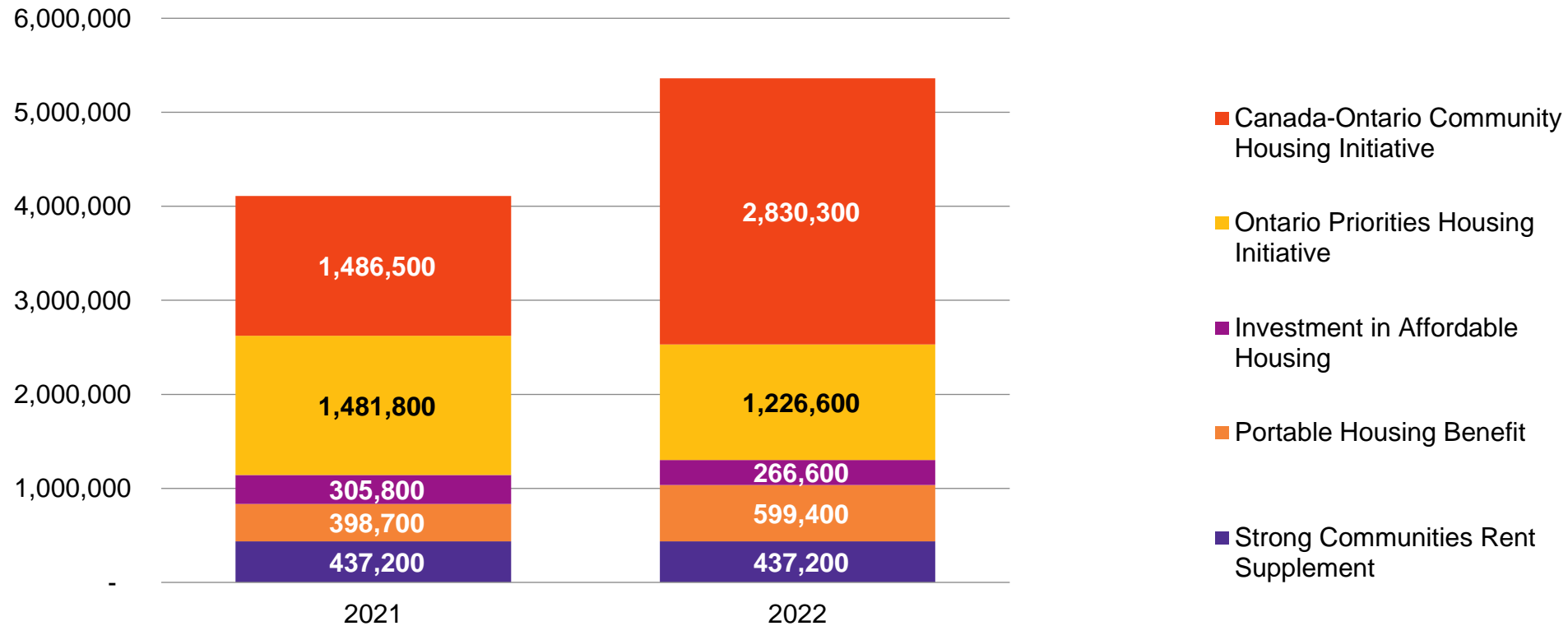
## Legacy Social Housing Programs: 2022 Proposed Budget



*\* pages 33 of Proposed 2022 Operating Budget*



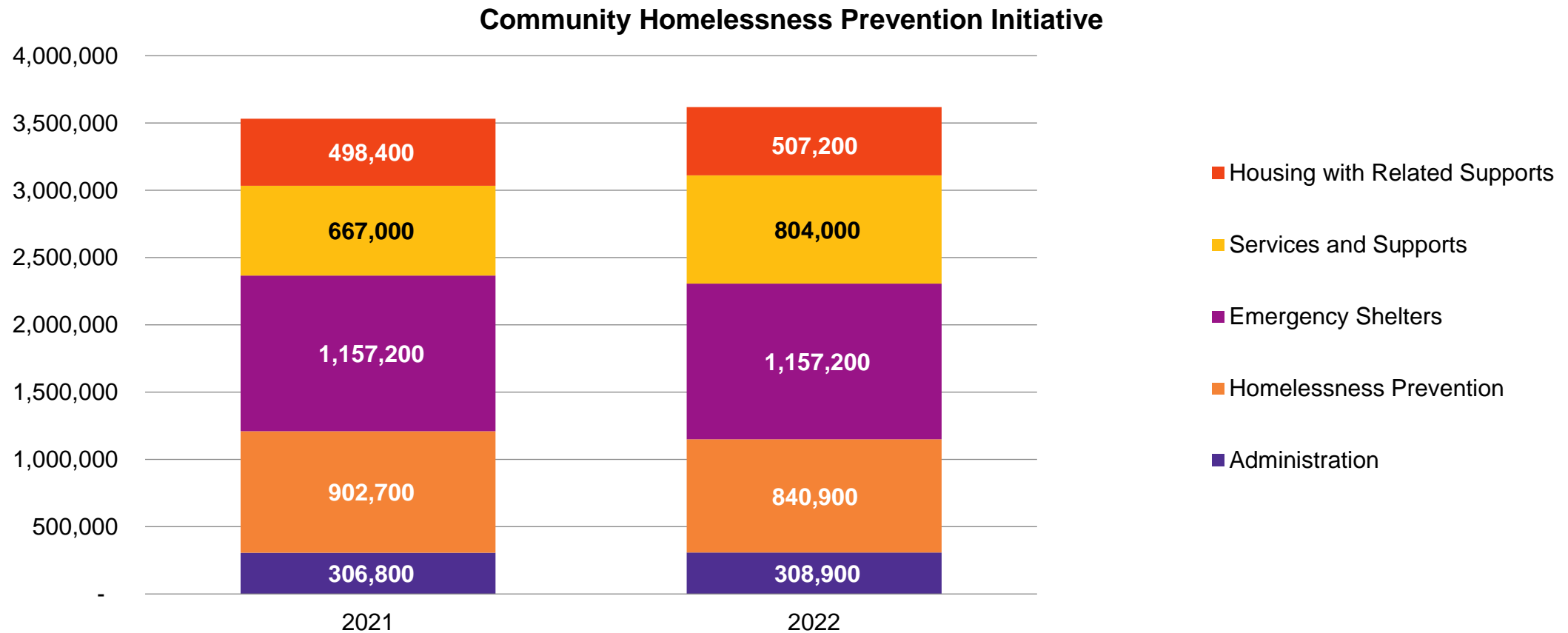
# Integrated Social Services Division – Community Housing Programs: 2022 Proposed Budget\*



\* pages 33 of Proposed 2022 Operating Budget



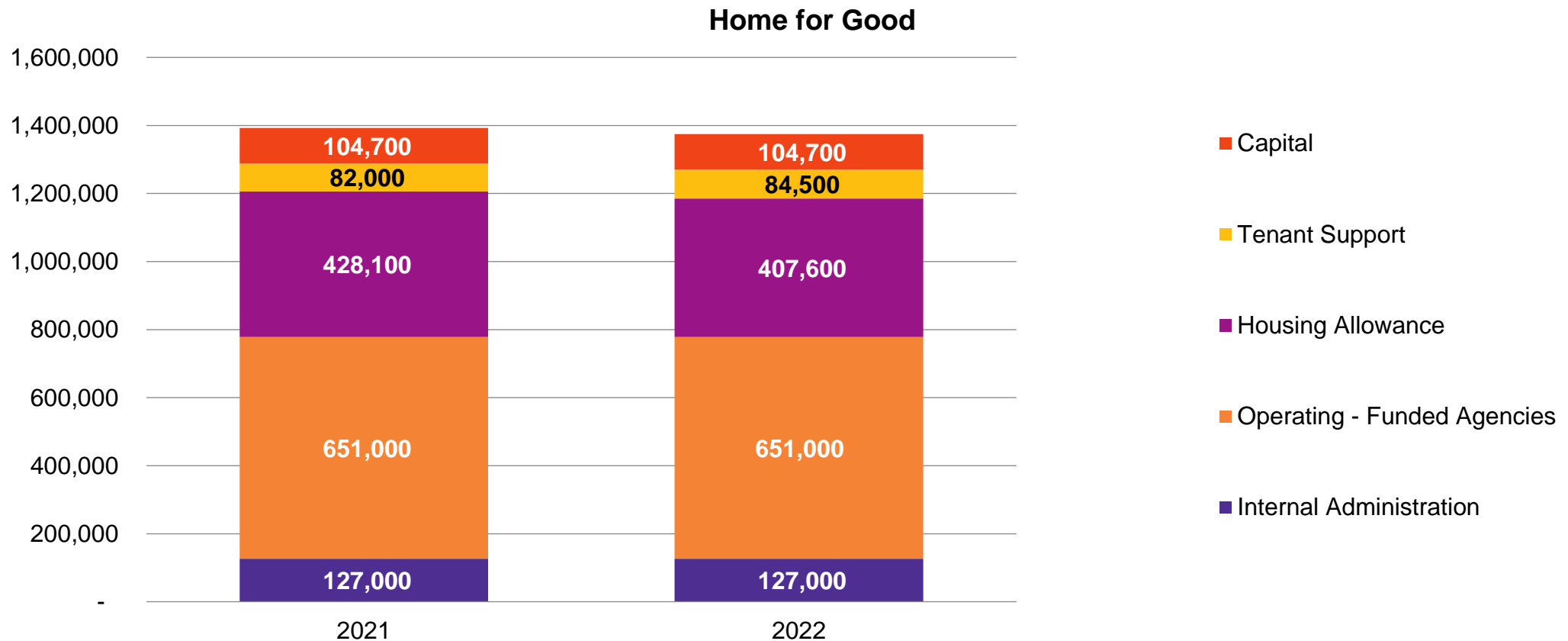
# Integrated Social Services Division Homelessness Prevention Programs: 2022 Proposed Budget



*\* pages 34 of Proposed 2022 Operating Budget*



# Integrated Social Services Division Homelessness Prevention Programs: 2022 Proposed Budget

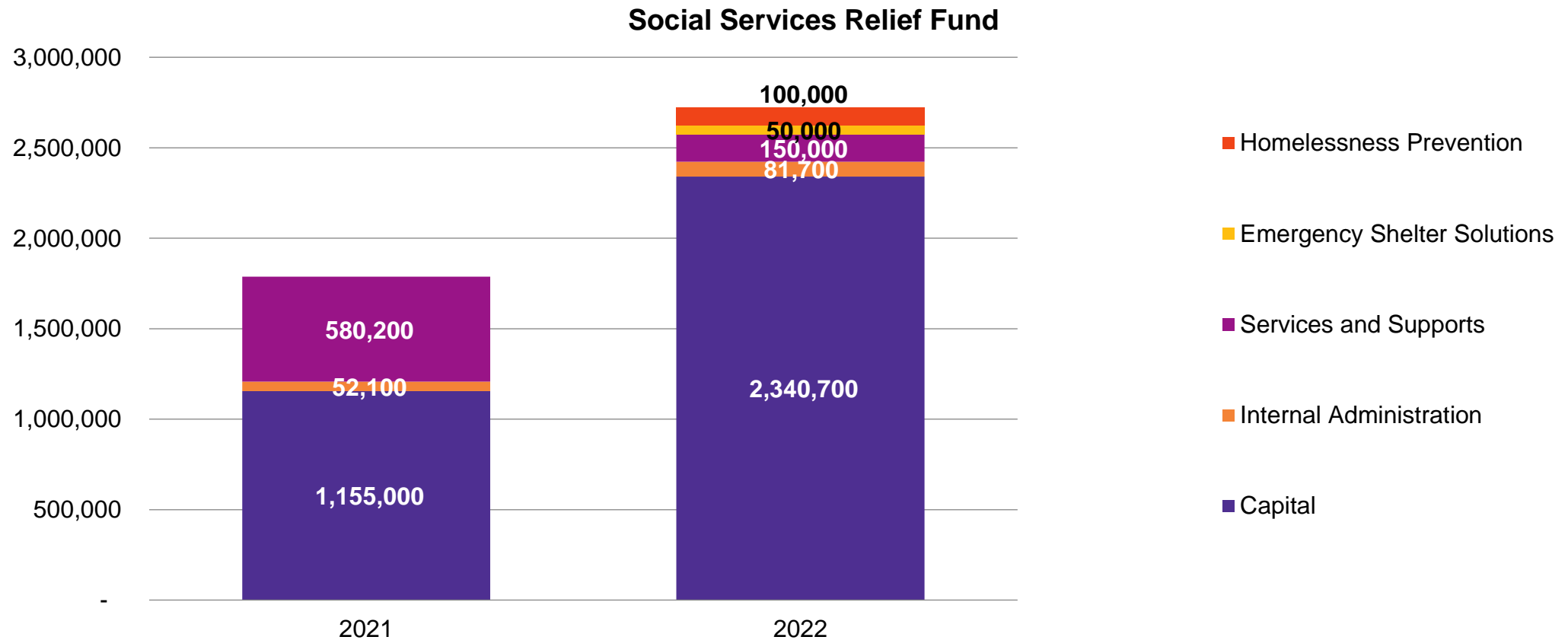


*\* pages 34 of Proposed 2022 Operating Budget*





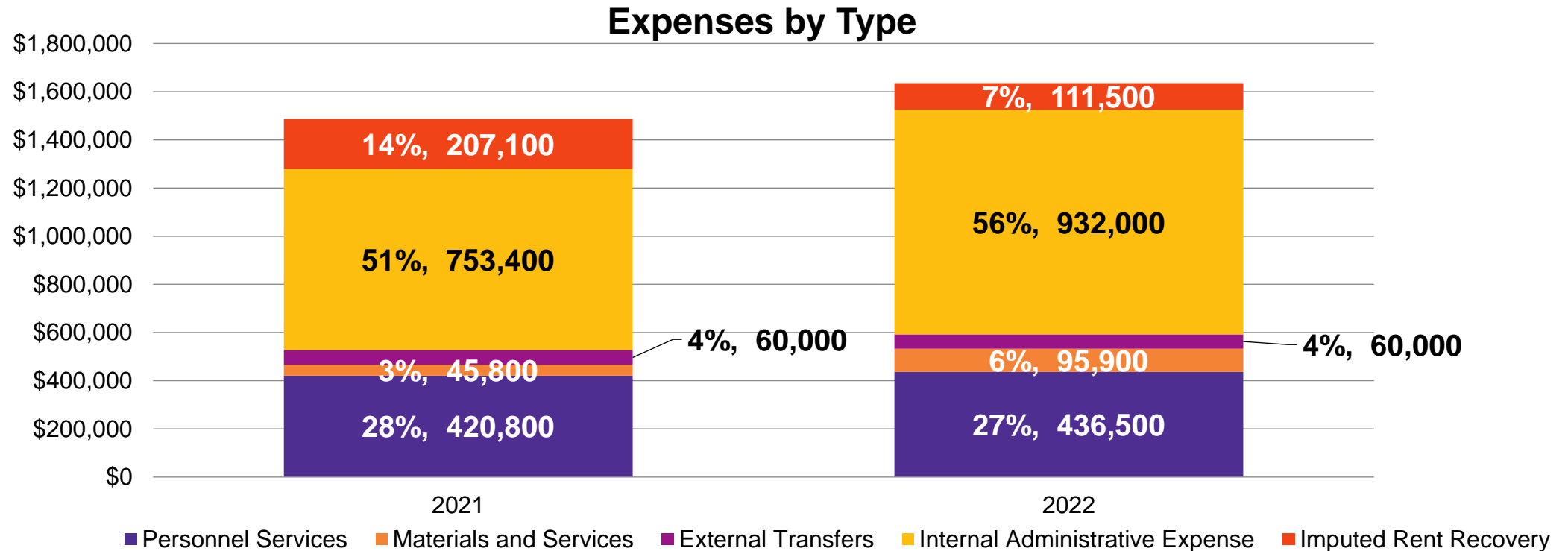
# Integrated Social Services Division Homelessness Prevention Programs: 2022 Proposed Budget



*\* pages 34 of Proposed 2022 Operating Budget*



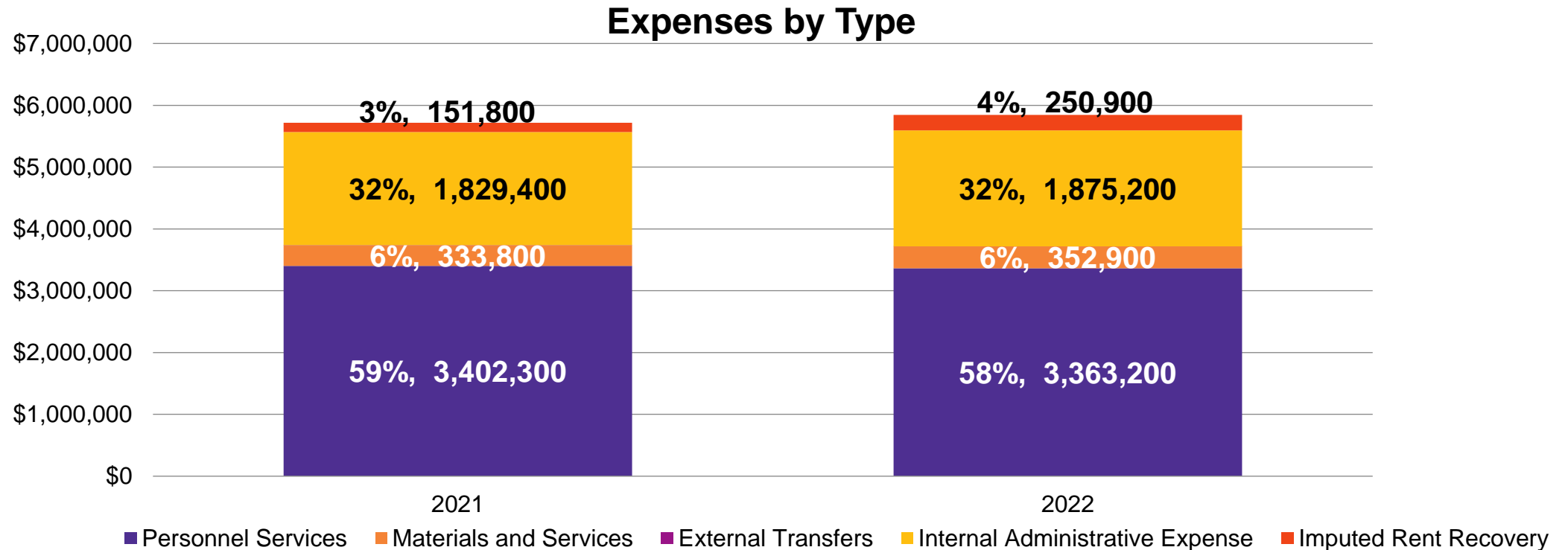
# Integrated Social Services Division Housing Program Delivery: 2022 Proposed Budget



\* pages 35 of Proposed 2022 Operating Budget



# Integrated Social Services Division Housing Portfolio Property Management: 2022 Proposed Budget

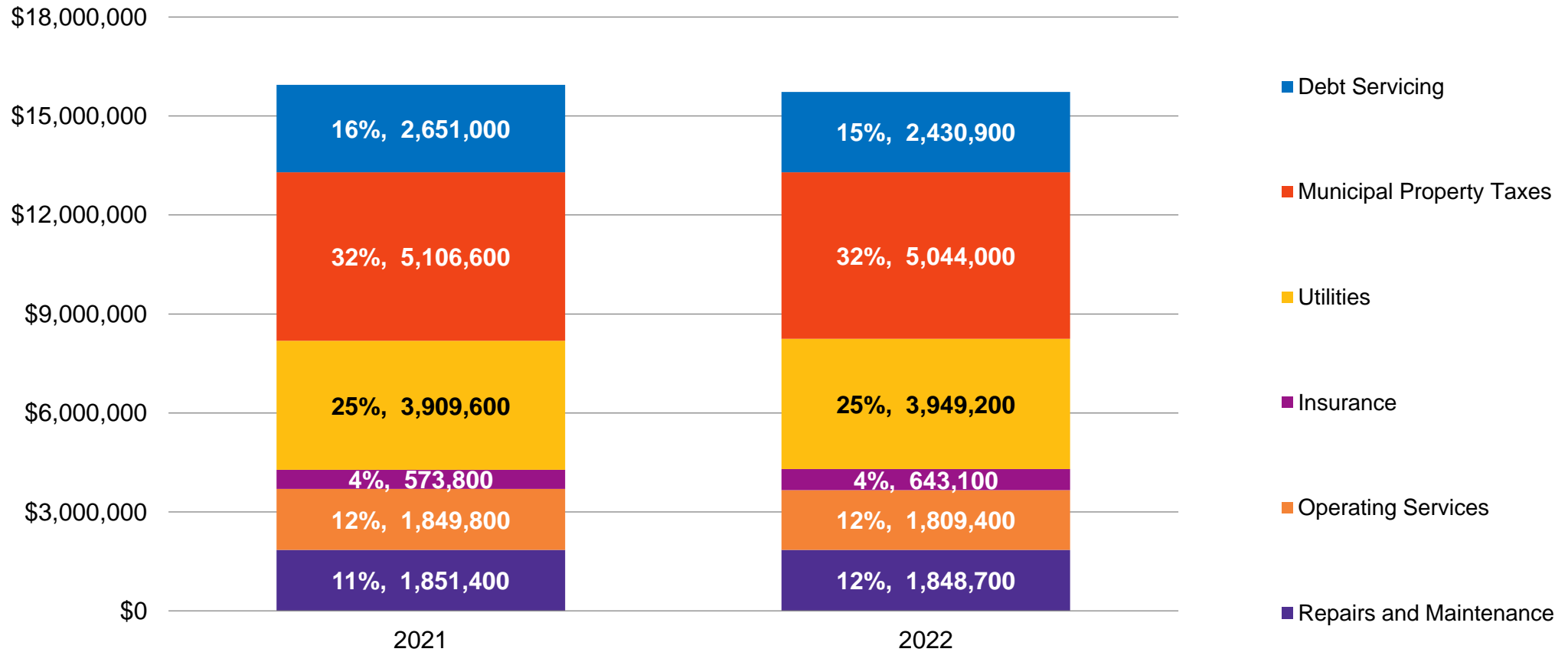


\* pages 36 of Proposed 2022 Operating Budget



# – TBDSSAB –

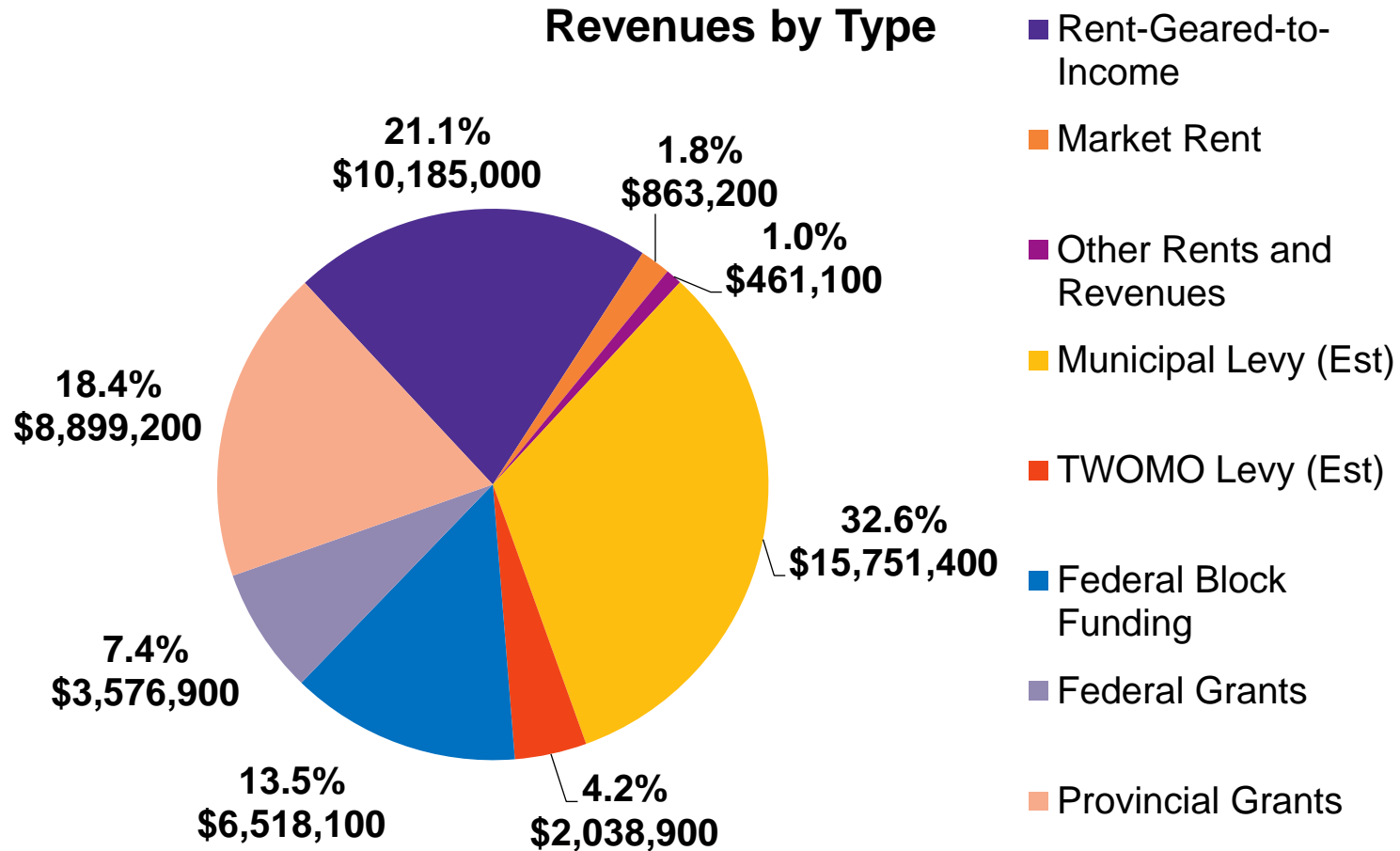
## Direct-Owned Community Housing Building Operations: 2022 Proposed Budget



\* Pages 36 of Proposed 2022 Operating Budget



# Integrated Social Services Division Community Housing and Homelessness Overall: 2022 Proposed Budget



\* pages 32 of Proposed 2022 Operating Budget



# Integrated Social Services Division

## Community Housing and Homelessness Overall:

### 2022 Proposed Budget\*

Description	2020 Budget (\$)	2021 Budget (\$)	2022 Budget (\$)	2021 to 2022	
				Change (\$)	Change (%)
<b>Expenditures</b>					
Community Housing	16,850,300	16,627,400	<b>17,458,100</b>	830,700	5.0%
Homelessness Prevention	4,976,700	6,712,200	<b>7,715,400</b>	1,003,200	14.9%
Housing Program Delivery	1,200,600	1,312,600	<b>1,168,800</b>	(143,800)	-11.0%
Housing Portfolio Property Management	19,989,600	20,024,600	<b>19,951,400</b>	(73,200)	-0.4%
<b>Total Expenditures</b>	<b>43,017,200</b>	<b>44,676,800</b>	<b>46,293,700</b>	<b>1,616,900</b>	<b>3.6%</b>
<b>Revenue</b>					
Rent revenue	(10,987,900)	(10,925,900)	<b>(11,102,100)</b>	(176,200)	1.6%
Other revenue	(296,900)	(342,600)	<b>(407,200)</b>	(64,600)	18.9%
<b>Grants</b>					
Provincial Grants - Housing	(1,493,300)	(1,331,000)	<b>(1,183,800)</b>	147,200	-11.1%
Provincial Grants - Homelessness	(4,976,700)	(6,712,200)	<b>(7,715,400)</b>	(1,003,200)	14.9%
Federal Grants - Housing	(1,734,600)	(2,380,300)	<b>(3,576,900)</b>	(1,196,600)	50.3%
Federal Block Funding	(8,561,300)	(7,837,600)	<b>(6,518,100)</b>	1,319,500	-16.8%
<b>Financing</b>					
From Capital Regeneration Reserve Fund	(250,000)	-	-	-	n/a
From Community Housing Reserve Fund	(10,000)	(10,000)	<b>(10,000)</b>	-	0.0%
From Levy Stabilization Reserve Fund	-	-	<b>(300,000)</b>	(300,000)	n/a
To Housing Portfolio Capital Reserve Fund	2,267,000	2,267,000	<b>2,365,400</b>	98,400	4.3%
Imputed Rent Adjustment	(29,300)	(48,100)	<b>(55,300)</b>	(7,200)	15.0%
<b>Cost to be Levied</b>	<b>16,944,200</b>	<b>17,356,100</b>	<b>17,790,300</b>	<b>434,200</b>	<b>2.5%</b>

\* page 32 of Proposed 2022 Operating Budget





THE DISTRICT OF THUNDER BAY  
SOCIAL SERVICES ADMINISTRATION BOARD

# Questions? Comments?

TBDSSAB Board Meeting  
Thursday November 18, 2021

**Presented by:**

Ken Ranta

Director – Integrated Social Services





# Corporate Services Division 2022 Proposed CAPITAL Budget

Pages 40 to 43 of Proposed 2022 Operating and Capital Budgets

TBDSSAB Board Meeting, Thursday November 18, 2021

Presented by: Georgina Daniels, FCPA, FCA, Director - Corporate Services Division



# Corporate Services Division Capital Projects

2022 Proposed Capital Budget:

**81 Capital Projects: \$3,897,900**



# Corporate Services Division Capital Projects Long-Term Forecast: 2022 Proposed Capital Budget

- Projects grouped into categories
  - 12 Demand Projects - \$285,000
  - 48 Planned Projects - \$2,008,800
  - 21 Green Projects - \$1,429,100
  
- Also allows for 7 Insurance Deductibles - \$175,000



# Corporate Services Division Capital Projects Long-Term Forecast: 2022 Proposed Capital Budget

Accessibility Modifications (0)	Building Security (2)
Door Repairs & Maintenance (5)	Electrical Repairs & Maintenance (5)
Elevator Repairs & Maintenance (6)	Equipment (0)
Exterior Upgrades (6)	Flooring (2)
Interior Upgrades (15)	Life Safety Repairs & Maintenance (4)
Mechanical Repairs & Maintenance (5)	Painting (8)
Plumbing (3)	Roofing Repairs & Maintenance (5)
Sitework (14)	Windows Repairs & Maintenance (1)





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Georgina Daniels

Director – Corporate Services

