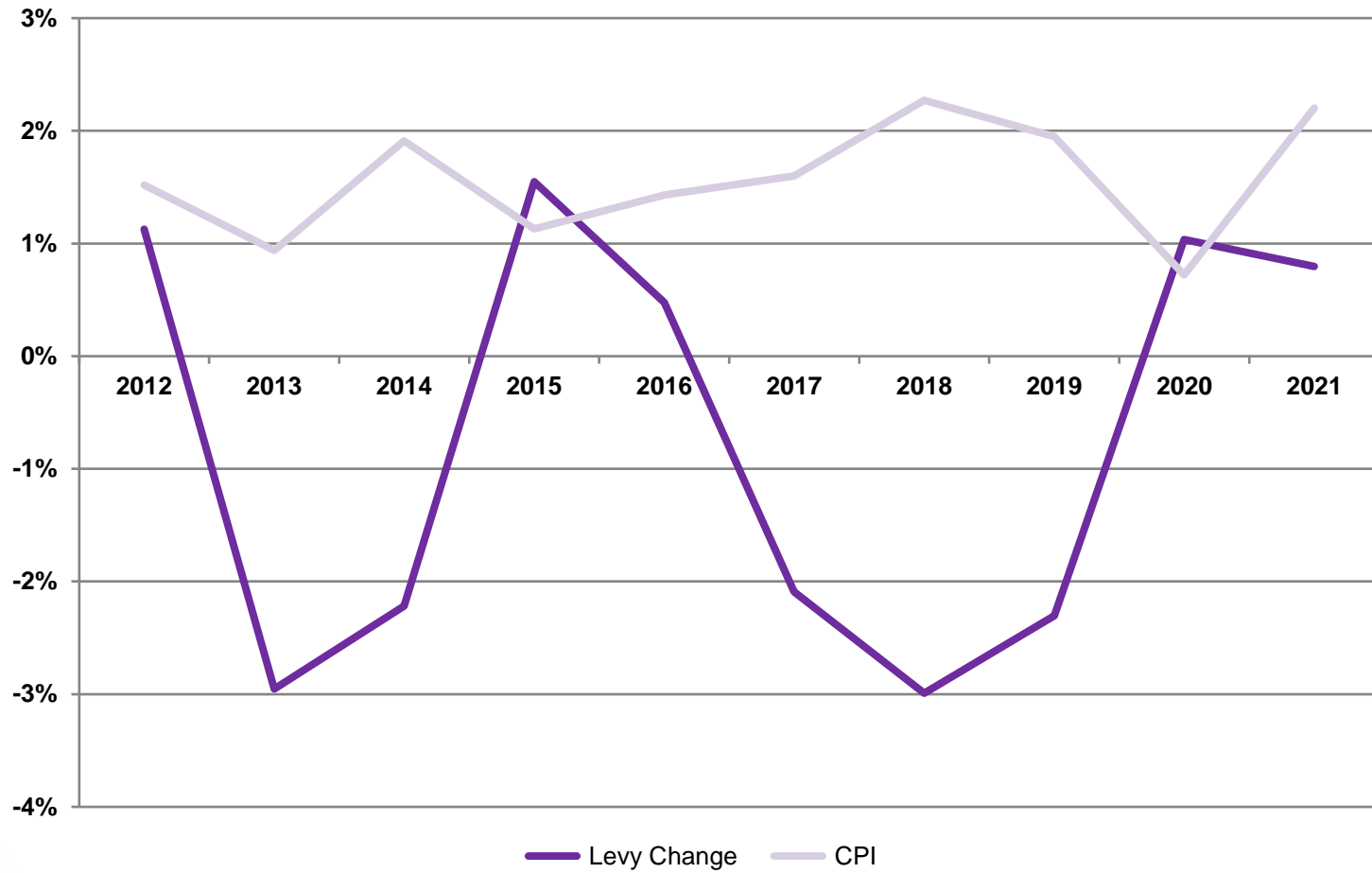
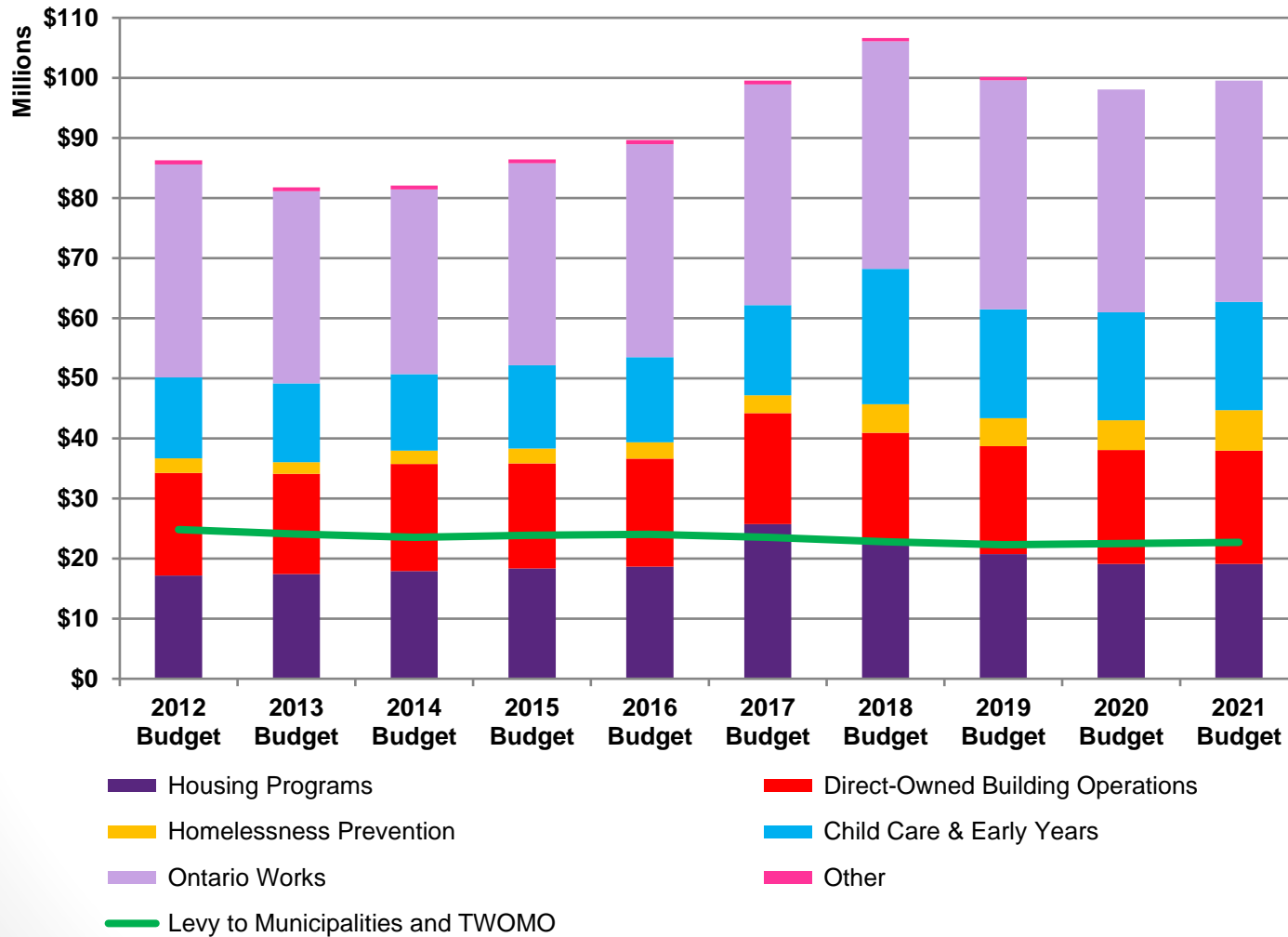


3. Levy vs CPI:

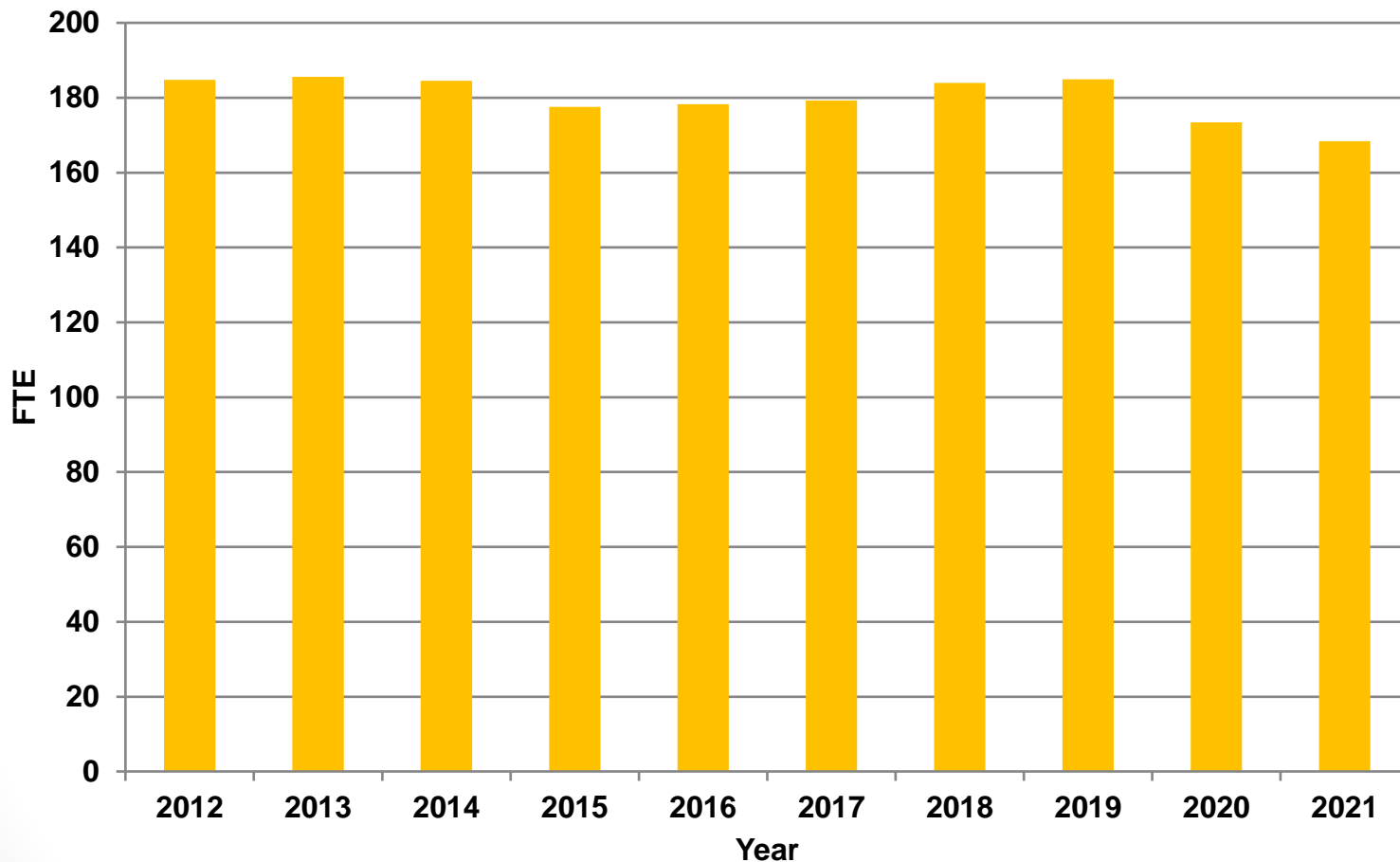
LEVY CHANGES vs CPI CHANGES



4. Expense History and Trends: TOTAL BUDGET EXPENDITURES



4. Expense History and Trends: HISTORICAL STAFF COMPLEMENT



Current State and Plans Impacting 2022 and Beyond

1. TBDSSAB Strategic Plan
2. Ontario Works, incl Employment
3. Child Care and Early Years
4. Community Housing and Homeless Prevention
5. Corporate Services



1. TBDSSAB 2020 – 2023 Strategic Plan PLANS IMPACTING 2022

Strategic Plan Objectives with a 2022 Budget implication:

- Implement technology hub model in select buildings as a pilot.
- 600 unique placements.
- District-wide Housing, Homelessness and Mental Health & Addictions conference.
- Five (5) Board to Board formal relationships with Indigenous organizations.
- Three new data sharing agreements with community partners.



2. Ontario Works, Incl. Employment: PLANS IMPACTING 2022

- SA Modernization and Centralized Intake
- Employment Partnership Outcomes
- Electronic Document Management
- GERE Tool for employment



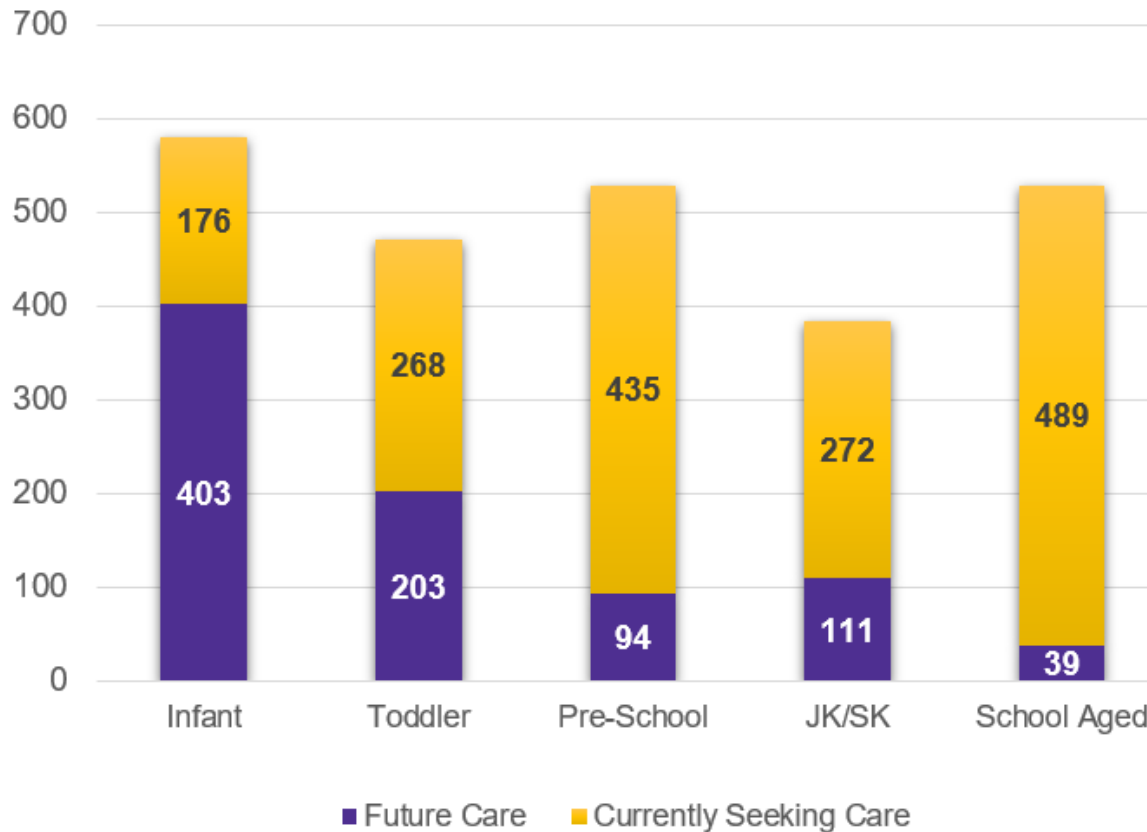
3. Child Care and Early Years: PLANS impacting 2022

- Recovery and Stabilization of CCEY System
- Pedagogist Network
- Review of Child Care and Early Years Funding
- Professional Learning and Workforce Capacity and Innovation Strategies



3. Child Care and Early Years: WAIT LIST (September 2021)

Child Care Waitlist by Children Currently Waiting for Care and Waiting for Future Care (Individual/Unique Children)



4. Community Housing and Homeless Prevention: PLANS IMPACTING 2022

- Housing and Homelessness Plan
- Community Housing Renewal Strategy (COCHI, OPHI)
- End of Mortgage/Operating Agreements
- Canada-Ontario Housing Benefit (COHB)
- Home for Good (HFG)



5. Corporate Services PLANS IMPACTING 2022

- ❖ Electronic Processes
- ❖ Capital Regeneration
- ❖ Accountable Advances
- ❖ Risk Management Framework and Program

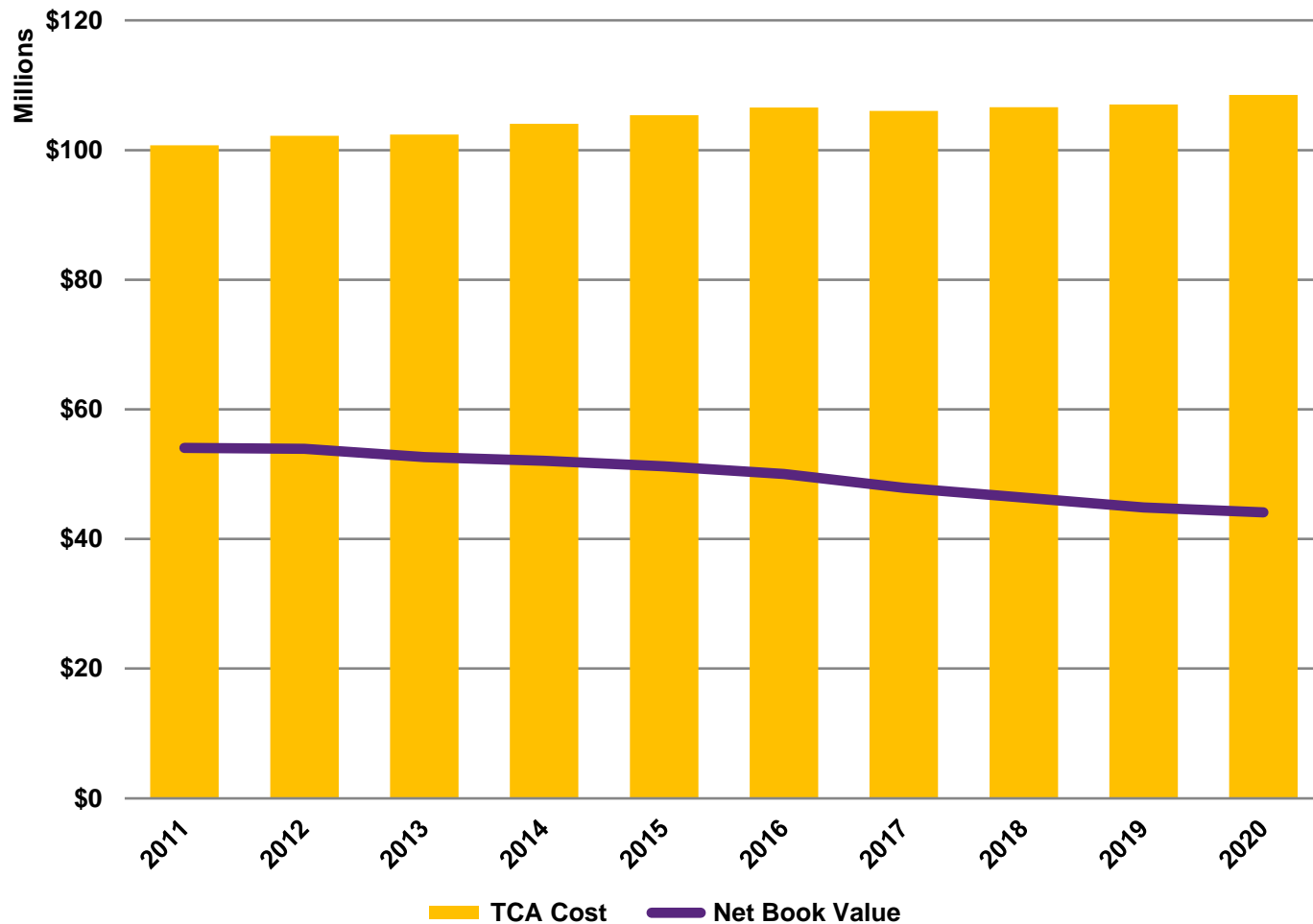


Financial Overview – Assets and Liabilities

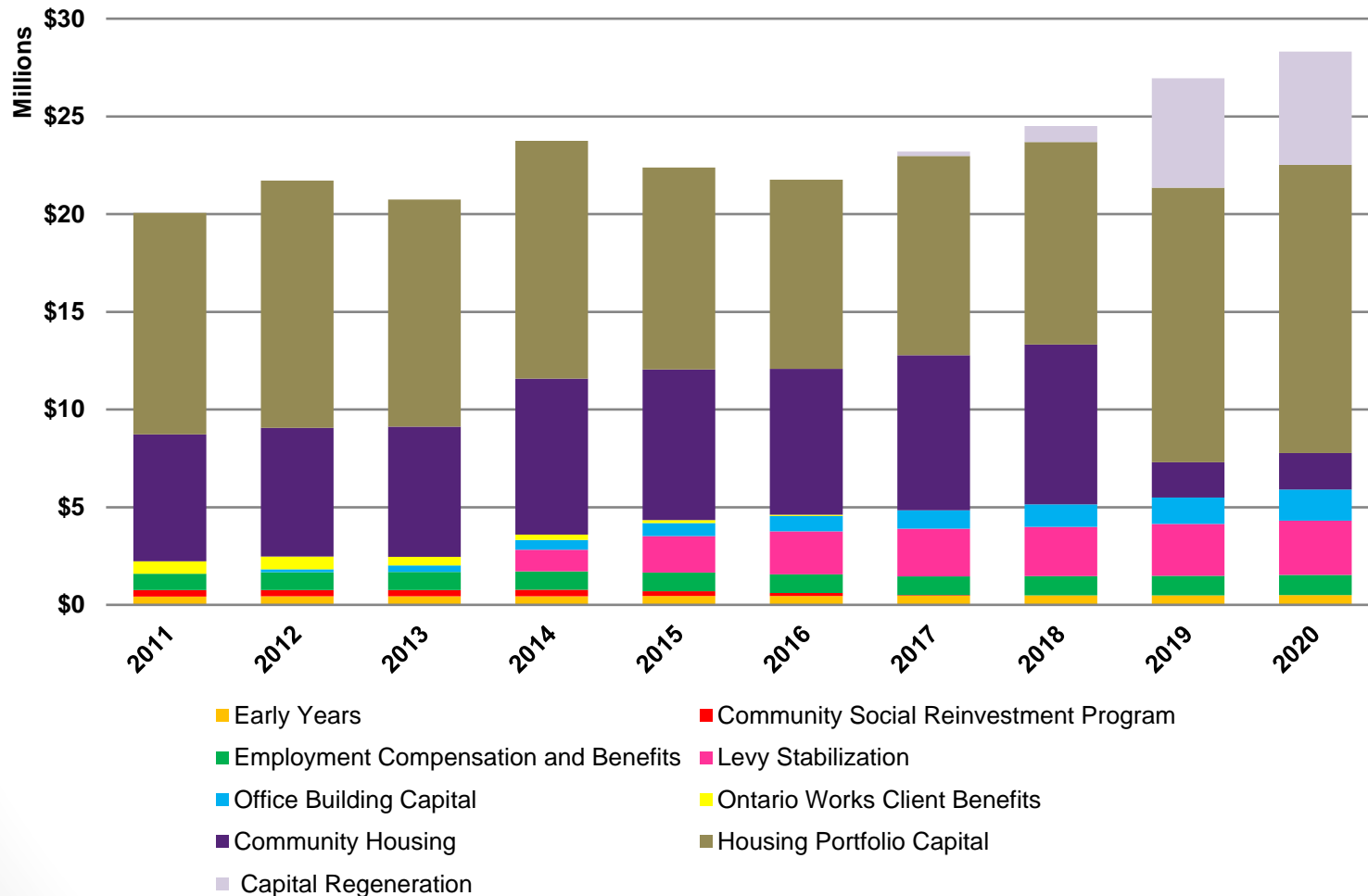
1. Tangible Capital Assets
2. History of Reserve Funds
3. Debt Payment History



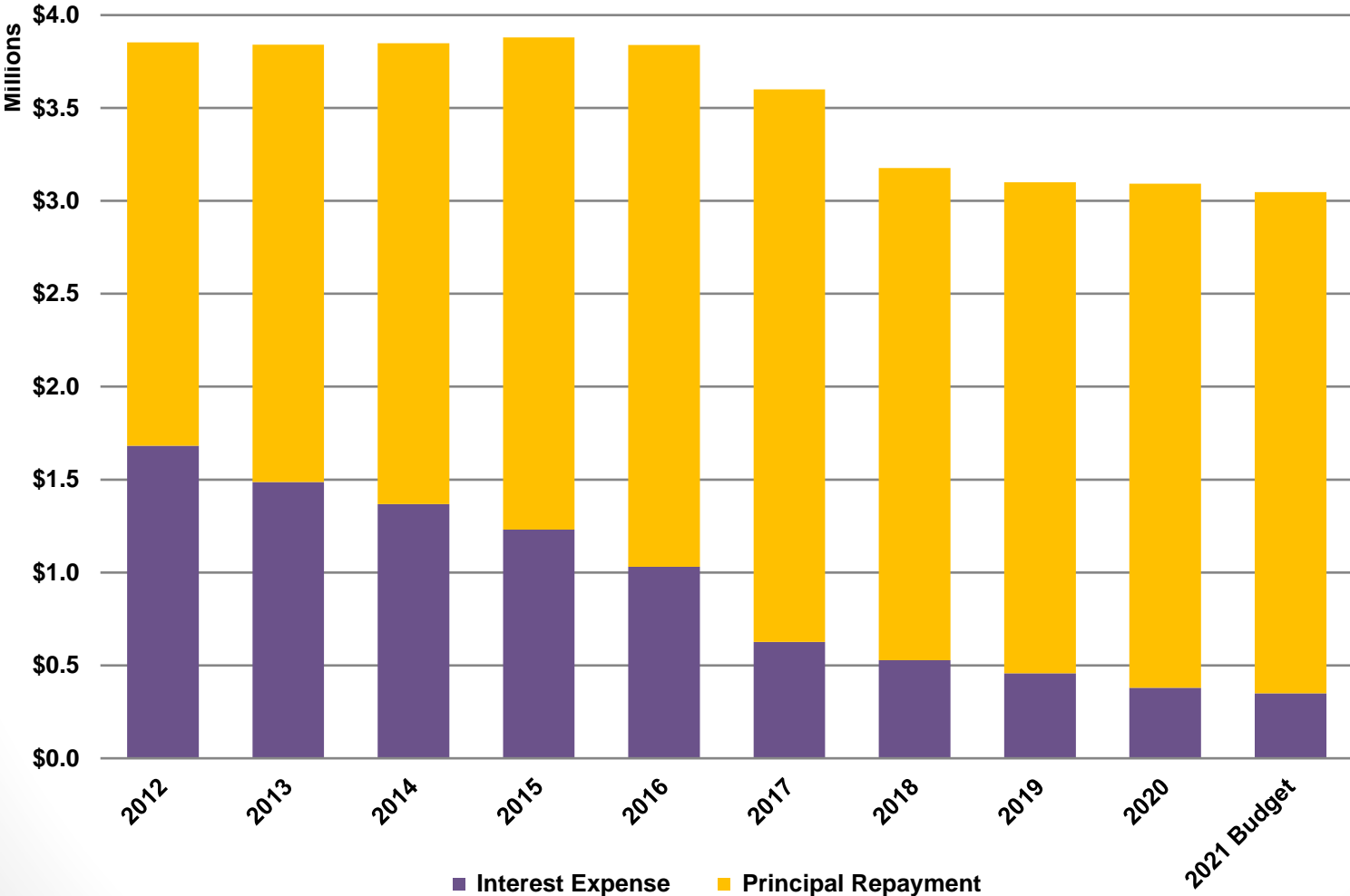
1. Assets and Liabilities: TANGIBLE CAPITAL ASSETS



2. Assets and Liabilities: HISTORY OF RESERVE FUNDS



3. Assets and Liabilities: DEBT PAYMENT HISTORY



Future Years

2022, 2023 Context and Impact



2022 Context and Assumptions:

Program Area	2022 Impacts (Known)
Social Assistance	<ul style="list-style-type: none">• Social Assistance Modernization impact unknown
Child Care and Early Years	<ul style="list-style-type: none">• Administration reduced from 10% to 5%; shared 50:50 Provincial: Municipal• Levy Impact: \$50,000 Decrease
Housing & Homelessness Prevention	<ul style="list-style-type: none">• COCHI Planning Allocation: \$2,921,670 (2022/23)• OPHI Planning Allocation: \$909,900 (2022/23)• CHPI Planning Allocation: \$3,542,466 (2022/23)• HFG Planning Allocation: \$1,270,124 (2022/23)



2023 Context and Assumptions:

Program Area	2023 Impacts
Social Assistance	<ul style="list-style-type: none">• Social Assistance Modernization impact Unknown
Child Care and Early Years	<ul style="list-style-type: none">• TBD
Housing & Homelessness Prevention	<ul style="list-style-type: none">• COCHI Planning Allocation: \$TBD (2023/24)• OPHI Planning Allocation: \$TBD (2023/24)• CHPI Planning Allocation: \$TBD• HFG Planning Allocation: TBD



Thank you.

Questions?

