



**THE DISTRICT OF THUNDER BAY
SOCIAL SERVICES ADMINISTRATION BOARD**

**2021 Proposed Budget
– Overview –**

TBDSSAB Board Meeting

Thursday, November 19, 2020

Presented by:

**William (Bill) Bradica
Chief Administrative Officer**

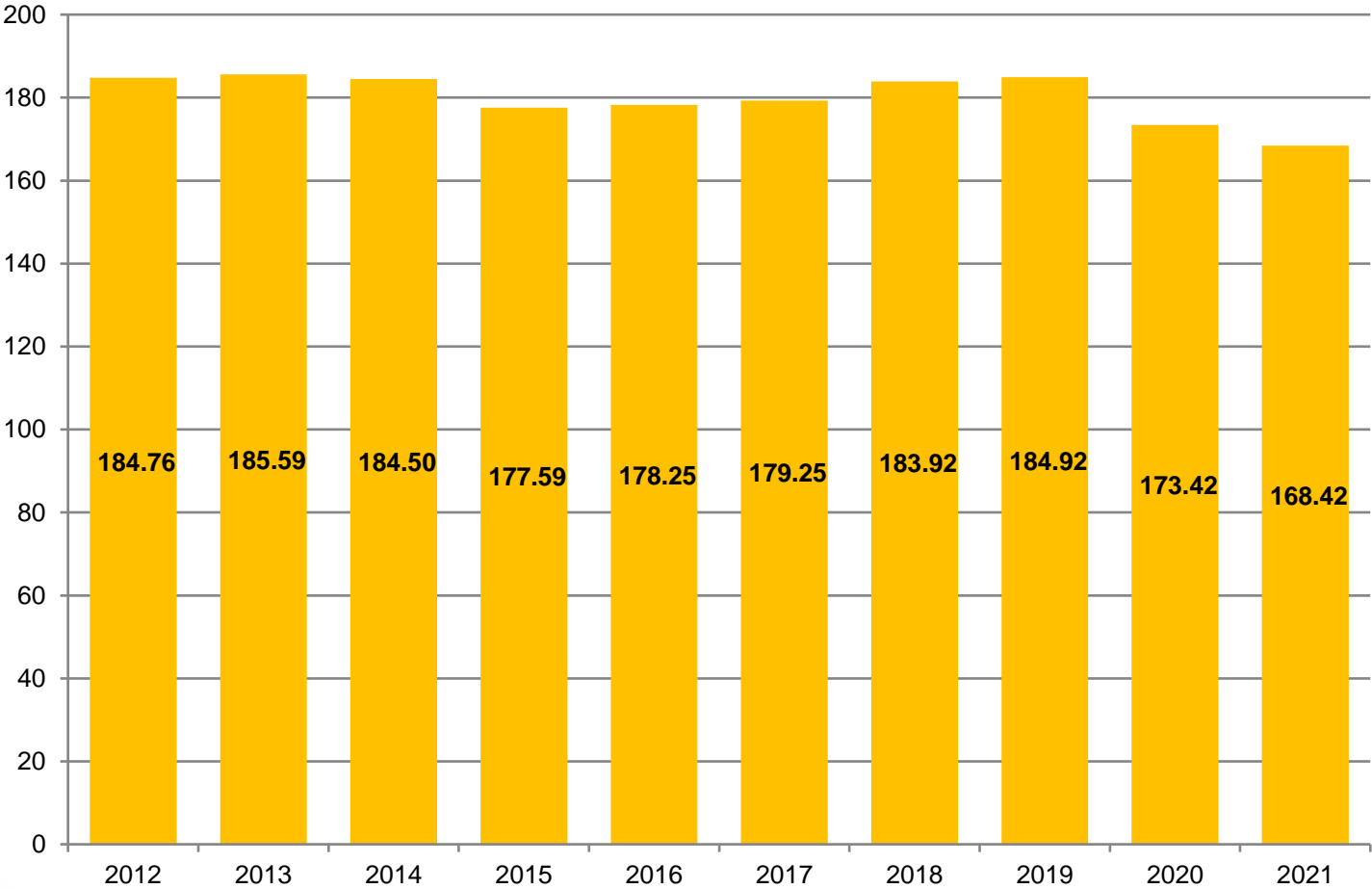


Staff Complement Changes Approved by CAO

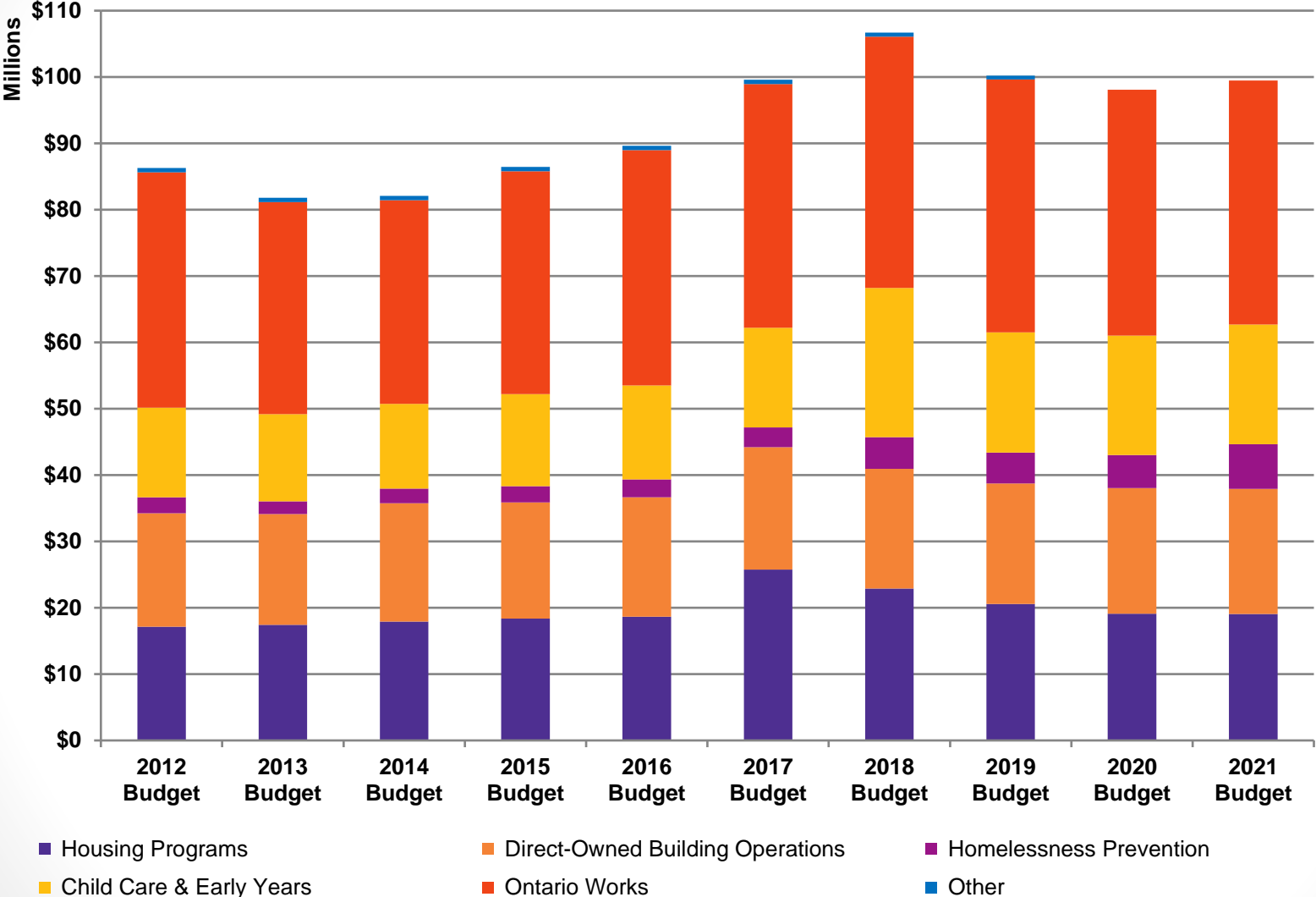
Opening Full Time Equivalent (FTE)		<u>173.42</u>
2021 Budget Reductions:		
Corporate Services - Asset and Risk Officer	(1.00)	
Corporate Services - File Clerk	(3.00)	
Integrated Social Services - Supervisor, Social Assistance	(1.00)	
Integrated Social Services - Caseworker (temp)	<u>(1.00)</u>	<u>(6.00)</u>
2021 Budget Expansions		
Corporate Services - Technical Services Officer	<u>1.00</u>	<u>1.00</u>
Total 2021 Staff Complement		<u><u>168.42</u></u>



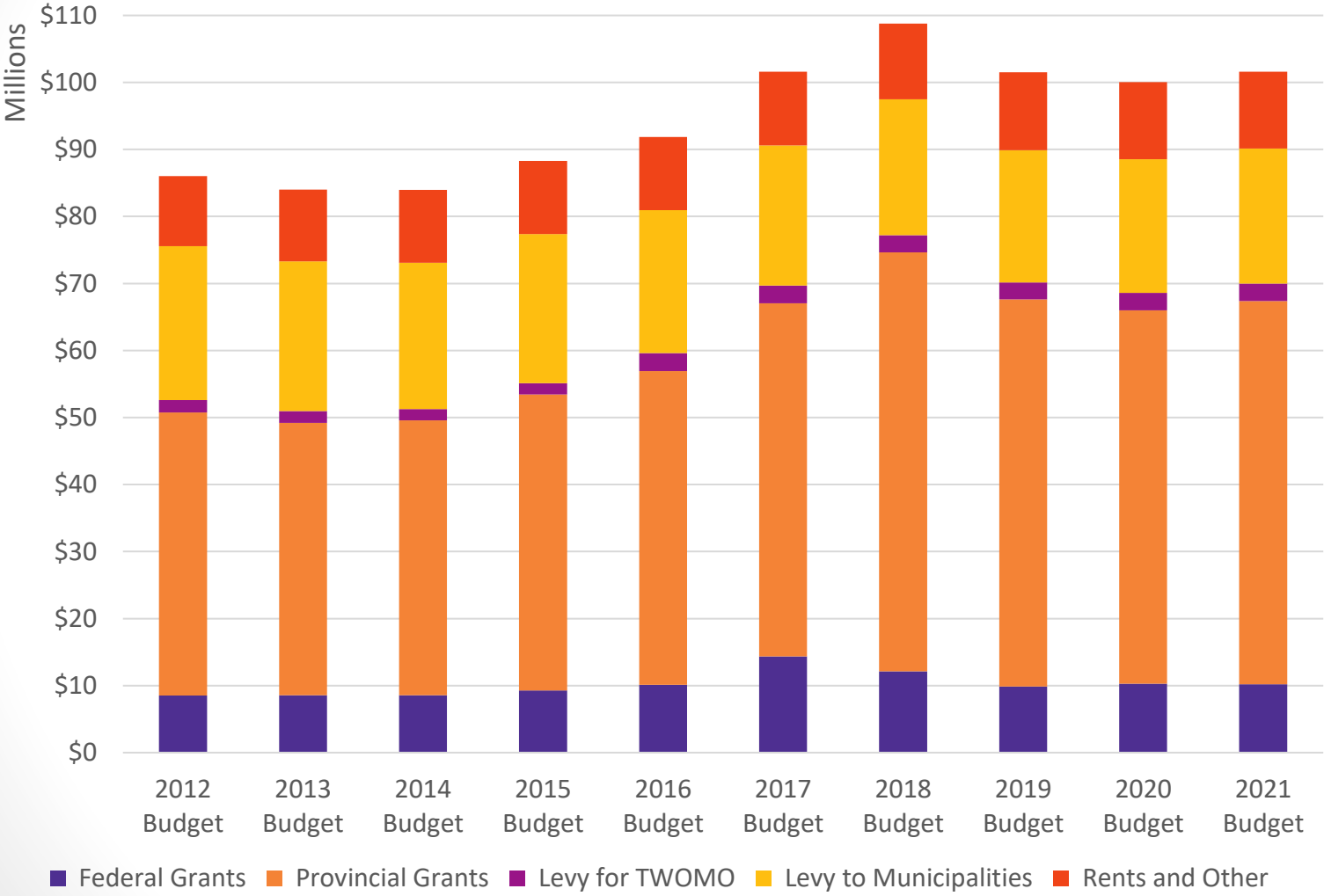
Historical Staff Complement



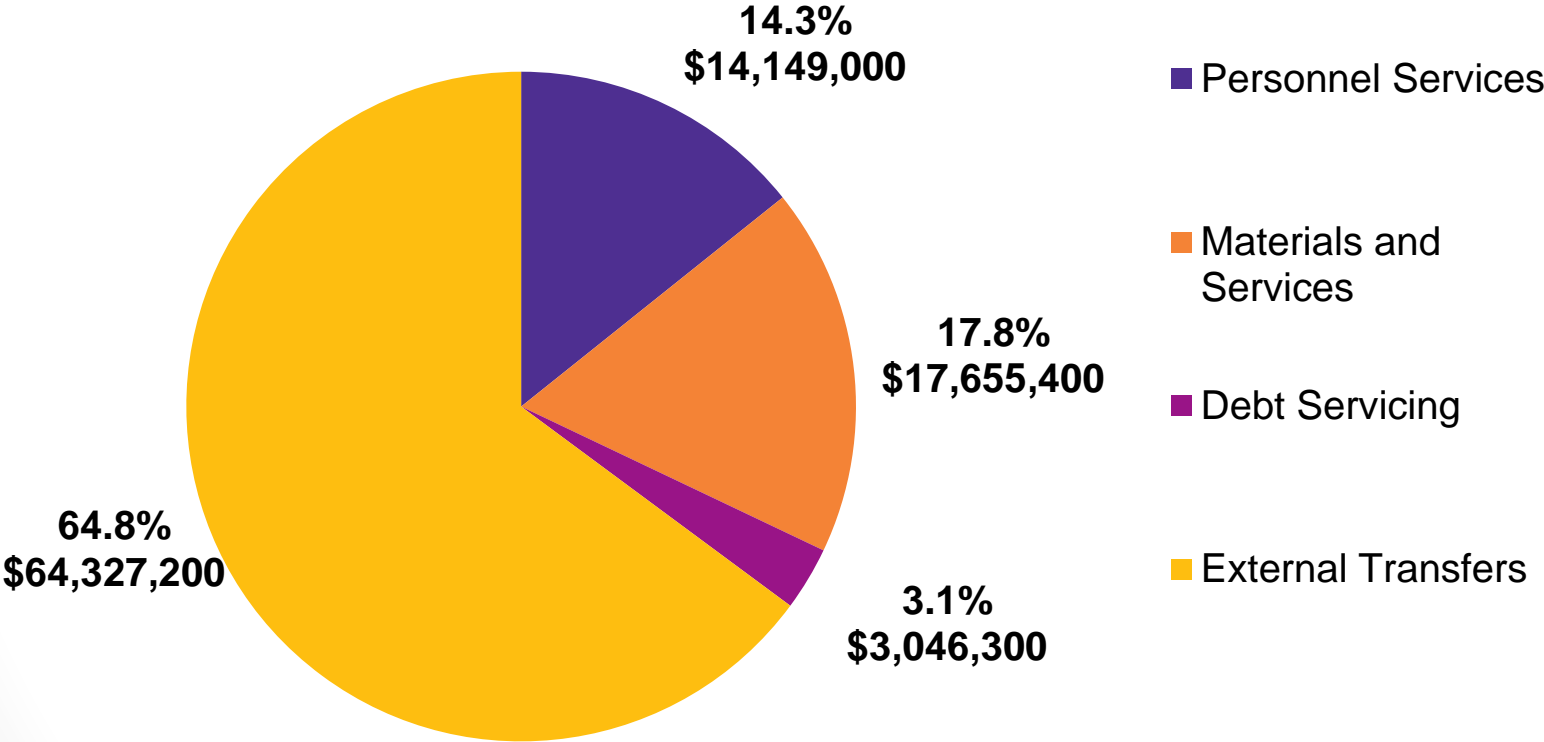
Budget Expenses



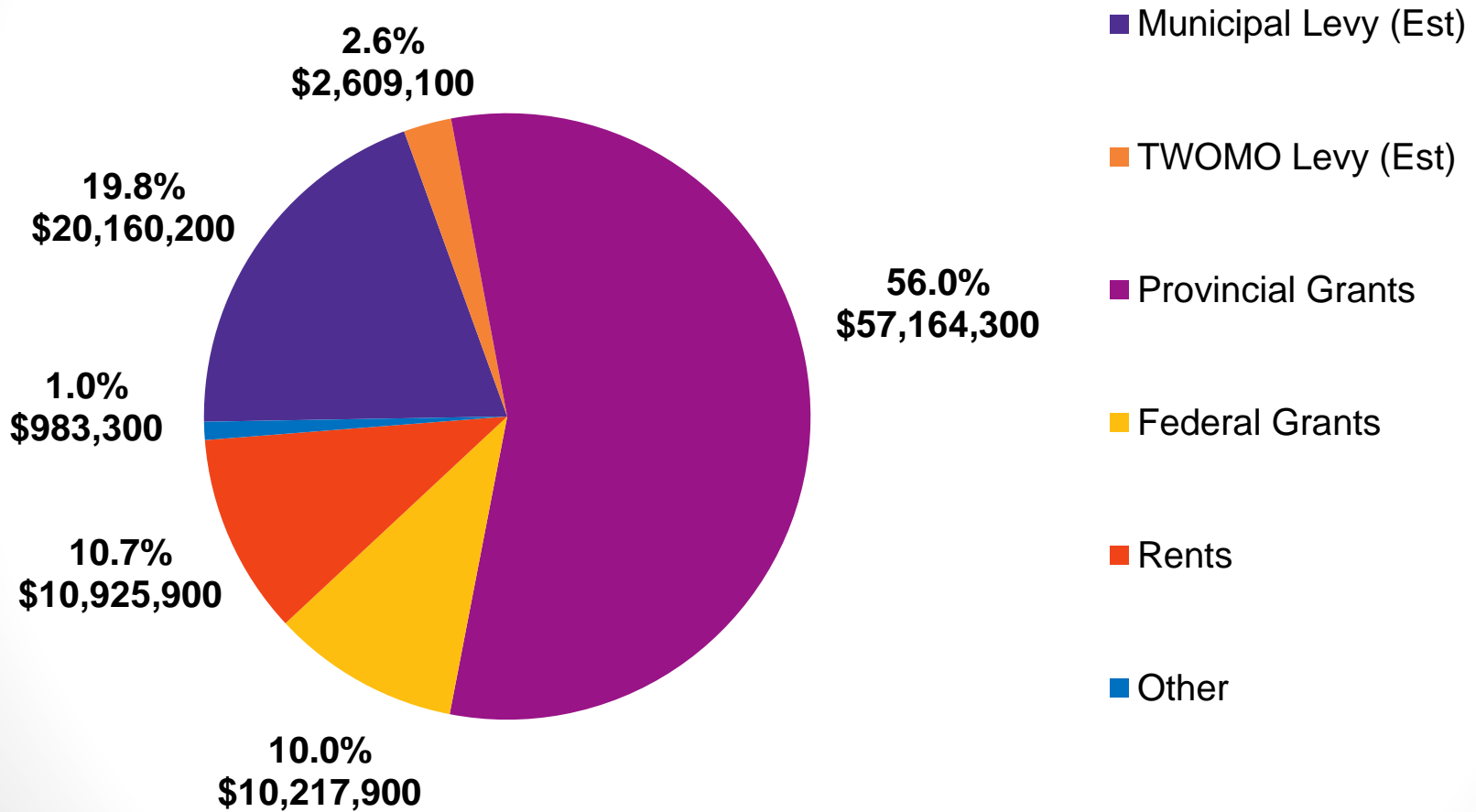
Budget Revenues



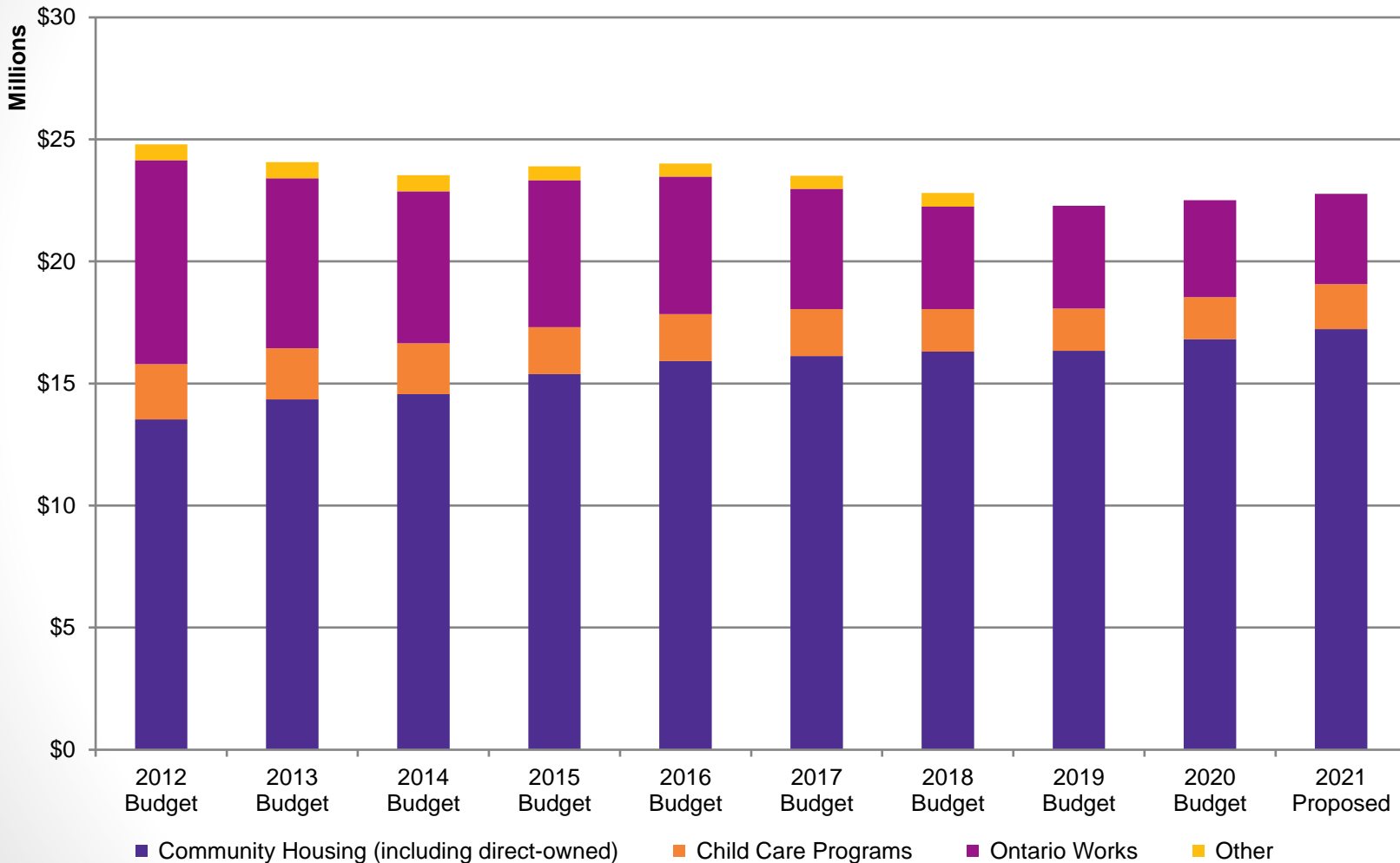
Budget Expenses by Type



Budget Revenues by Type



Levy to Municipalities and TWOMO



Strategic Plan: 2021 Objectives

Strategy	2021 Objectives
Broaden employment services	<ul style="list-style-type: none">• Employment services in designated locations including housing buildings.• 500 unique placements.
Enhance Indigenous awareness and relations	<ul style="list-style-type: none">• 5 Board to Board formal relationships with Indigenous organizations.
Involve and empower effective community partnerships	<ul style="list-style-type: none">• 10 community stakeholder information sharing sessions.• Community partners survey to get feedback on TBDSSAB performance as a service system manager.
Advocate for our local, flexible solutions	<ul style="list-style-type: none">• 2 non-business Board meetings to learn about and discuss local solutions and opportunities.



Thank you.

Questions?





**THE DISTRICT OF THUNDER BAY
SOCIAL SERVICES ADMINISTRATION BOARD**

**2021 Proposed Budget
– Board –**

(pages 27 to 28 of Proposed 2021 Operating Budget)

**TBDSSAB Board Meeting
Thursday, November 19, 2020**

Presented by:

**William (Bill) Bradica
Chief Administrative Officer**



Board Budget Responsibilities

- ❖ The Board must approve policies and procedures to ensure the effective and efficient use of Board resources, including planning, budgeting and internal control.
- ❖ Board Members will review, scrutinize and approve the annual Budget and monitor performance against the approved Budget on a periodic basis.



Board Budget*

Description	2019 Budget (\$)	2020		2021 Budget (\$)	Change (\$)	Change (%)
		Budget (\$)	Est Actuals (\$)			
Honorariums	50,900	50,900	49,200	50,900	-	0.0%
Payroll remittances	2,500	2,500	2,500	2,500	-	0.0%
Training	2,500	2,500	-	2,500	-	0.0%
Mileage	15,400	15,600	7,300	13,000	(2,600)	-16.7%
Travel (Board)	3,900	3,900	2,000	2,300	(1,600)	-41.0%
Travel (conference)	5,100	2,700	-	1,400	(1,300)	-48.1%
Registration fees	1,200	1,000	-	1,000	-	0.0%
Paid meals	2,000	2,100	1,000	1,700	(400)	-19.0%
Meeting expense	5,200	9,300	3,200	9,300	-	0.0%
Printing external	1,900	2,200	2,600	1,500	(700)	-31.8%
Corporate memberships	8,700	8,800	8,800	9,300	500	5.7%
Communications	200	200	200	200	-	0.0%
Insurance - public liability	13,900	13,800	13,100	14,300	500	3.6%
Consultant fees	21,000	-	-	-	-	n/a
Legal fees	6,000	6,000	6,000	6,000	-	0.0%
Total Expenditures	140,400	121,500	95,900	115,900	(5,600)	-4.6%



Thank you.

Questions?





**THE DISTRICT OF THUNDER BAY
SOCIAL SERVICES ADMINISTRATION BOARD**

2021 Proposed Budget – Office of the Chief Administrative Officer –

(pages 29 to 32 of Proposed 2021 Operating Budget)

**TBDSSAB Board Meeting
Thursday, November 19, 2020**

Presented by:

**William (Bill) Bradica
Chief Administrative Officer**

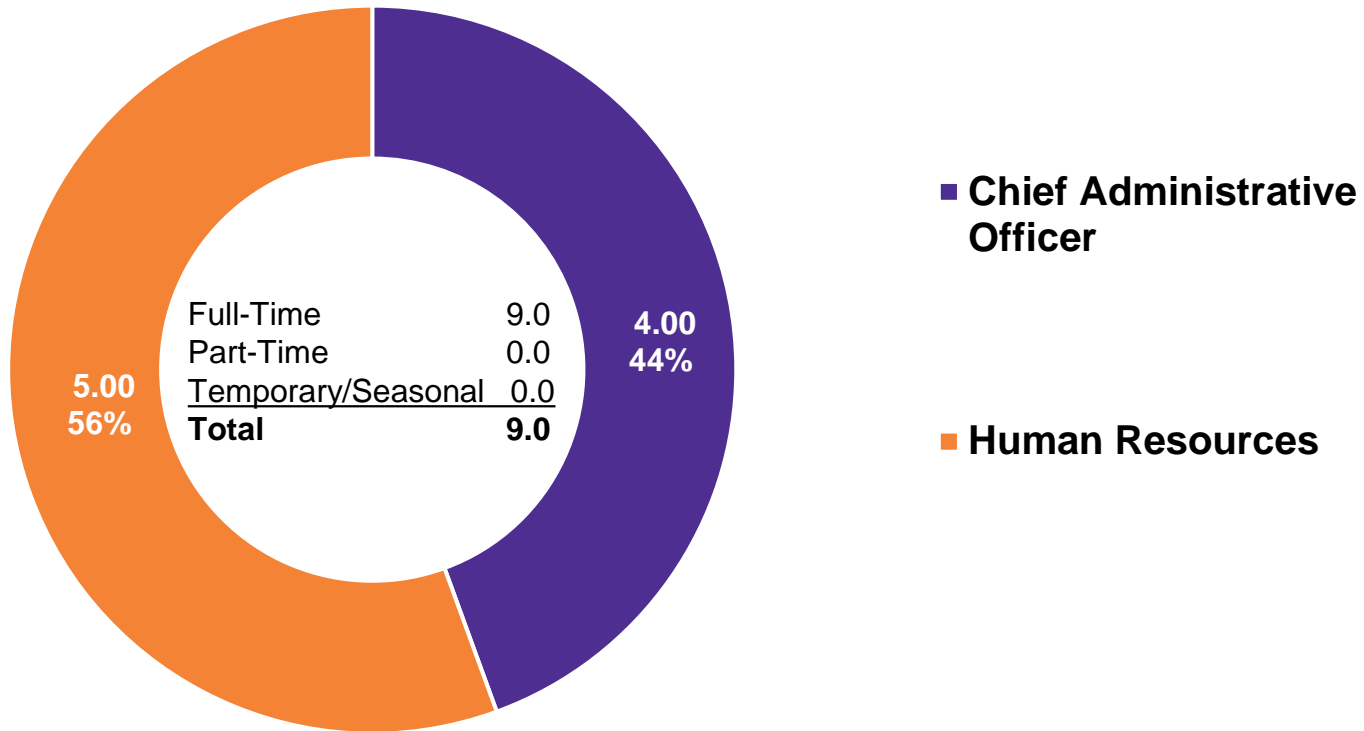


Office of the CAO

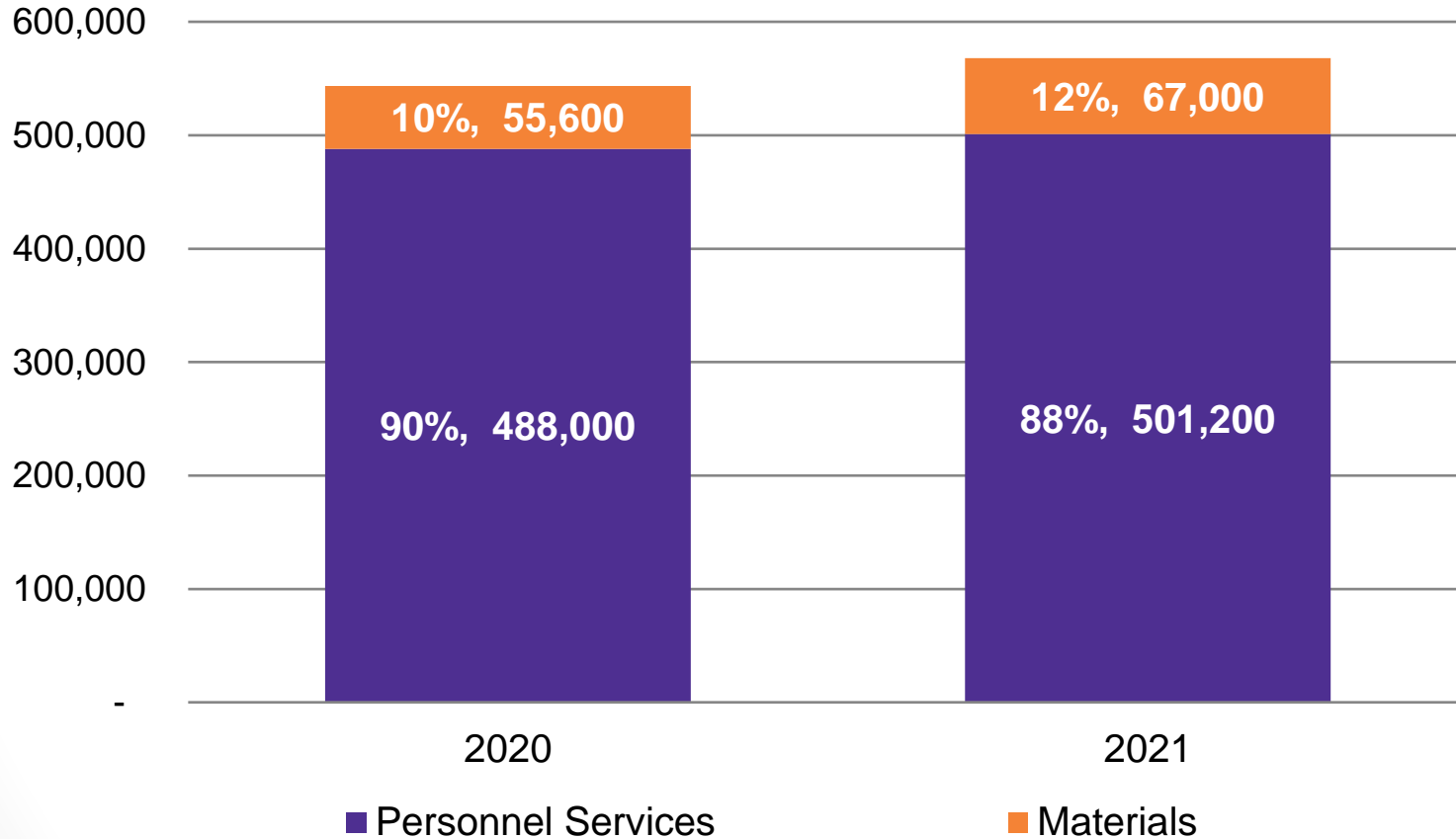
- ❖ Chief Administrative Officer
 - ❖ Including Communication & Engagement
- ❖ Human Resources



– Office of the CAO – 2021 Proposed Staff Complement

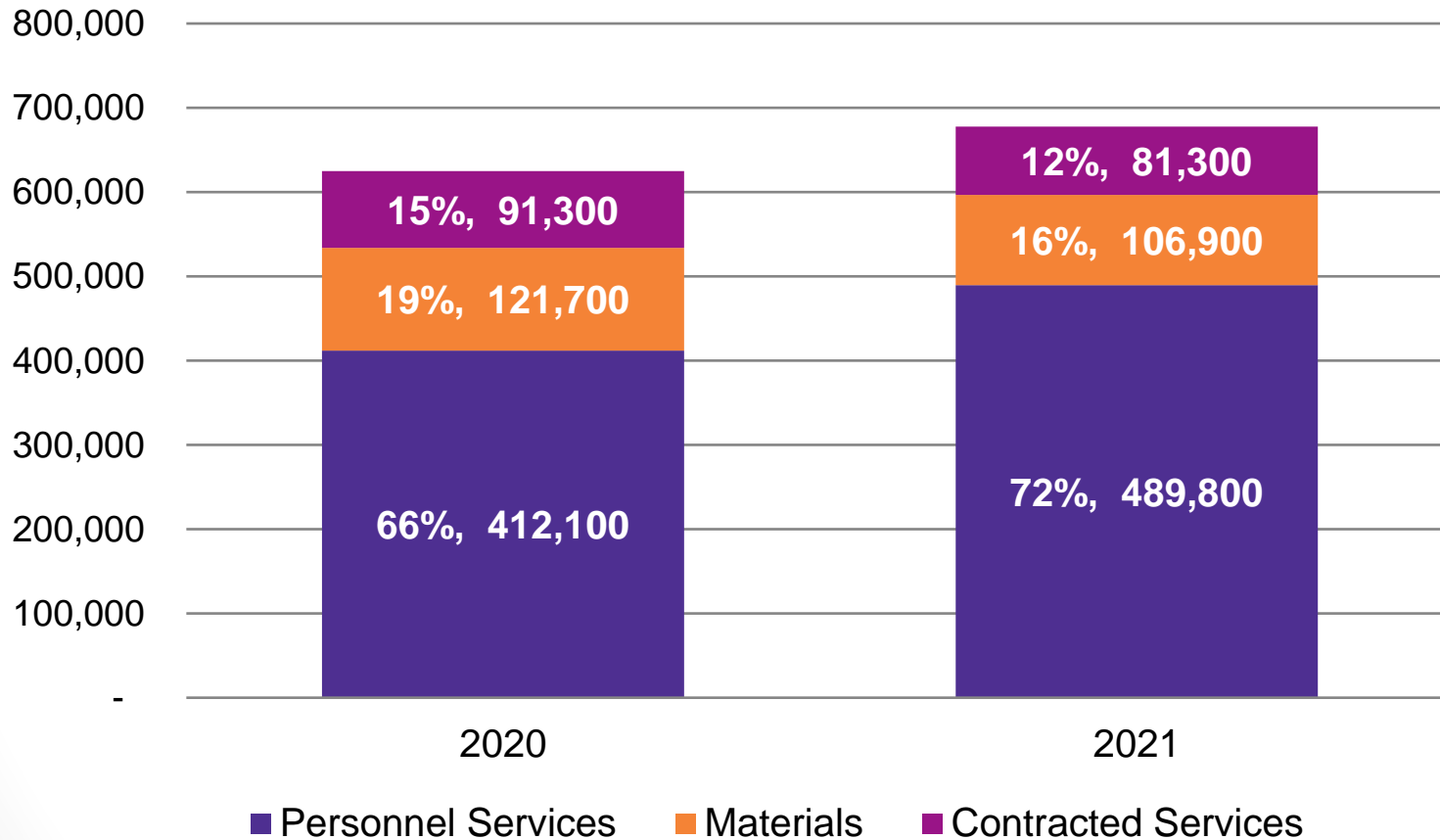


– Office of the CAO – Chief Administrative Officer: 2021 Proposed Budget

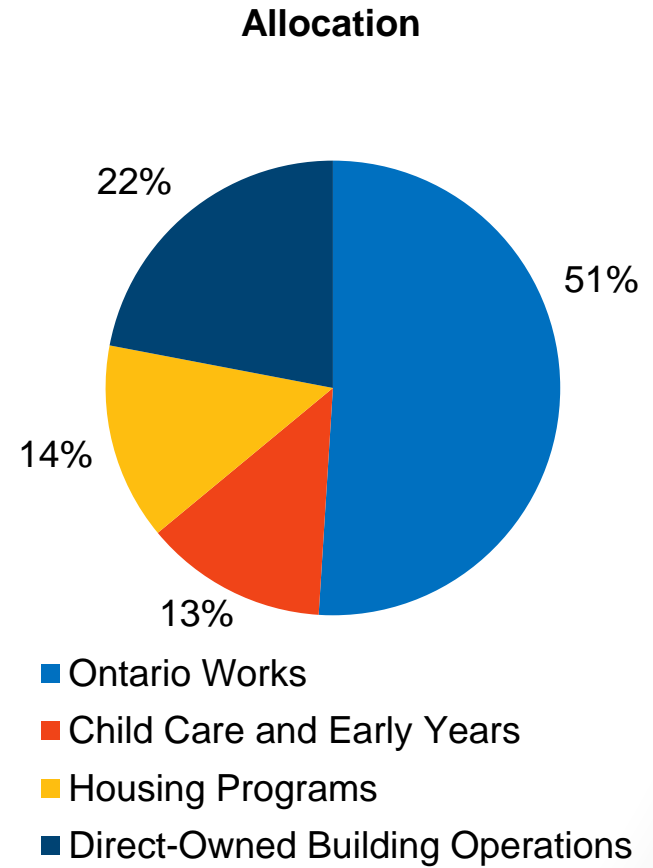
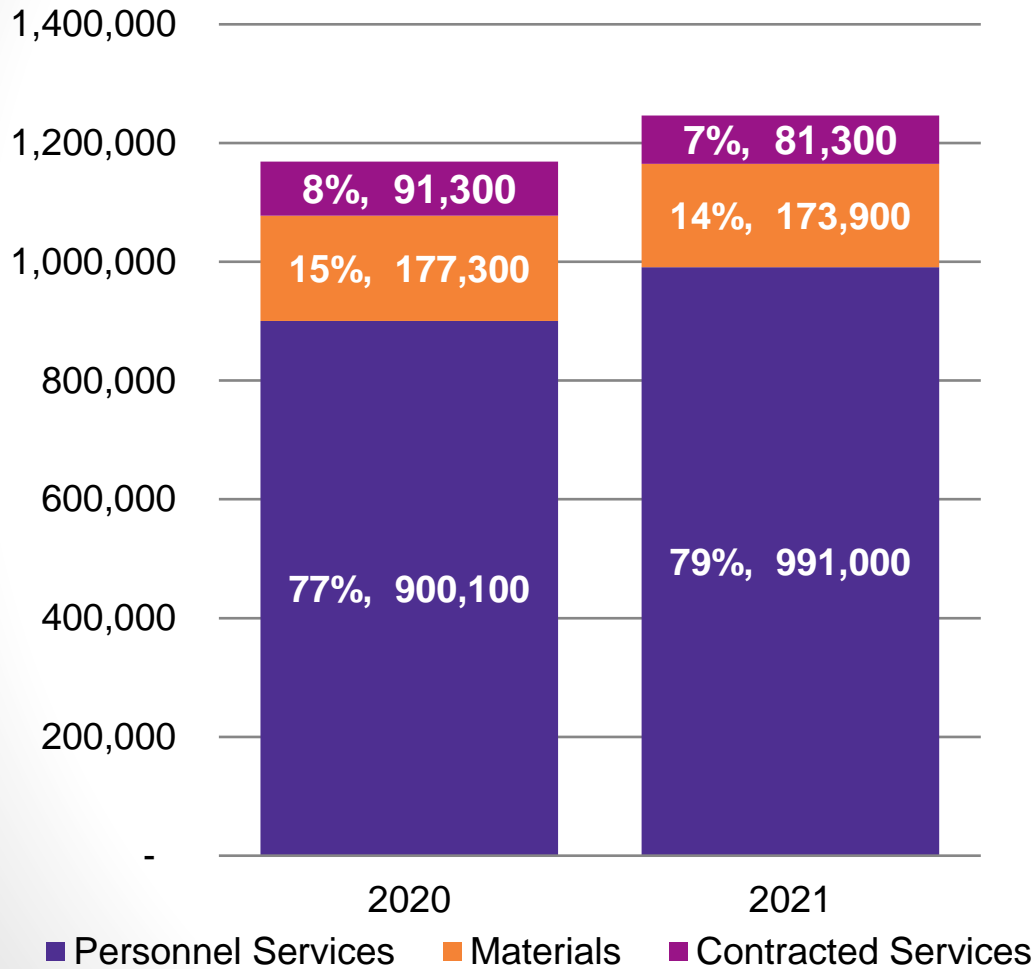


– Office of the CAO –

Human Resources: 2021 Proposed Budget



– Office of the CAO – 2021 Proposed Budget



Thank you.

Questions?





**THE DISTRICT OF THUNDER BAY
SOCIAL SERVICES ADMINISTRATION BOARD**

**2021 Proposed Budget
– Corporate Services Division –**
(pages 33 to 40 of Proposed 2021 Operating Budget)

TBDSSAB Board Meeting
Thursday, November 19, 2020

Presented by:

Georgina Daniels, FCPA, FCA
Director - Corporate Services Division

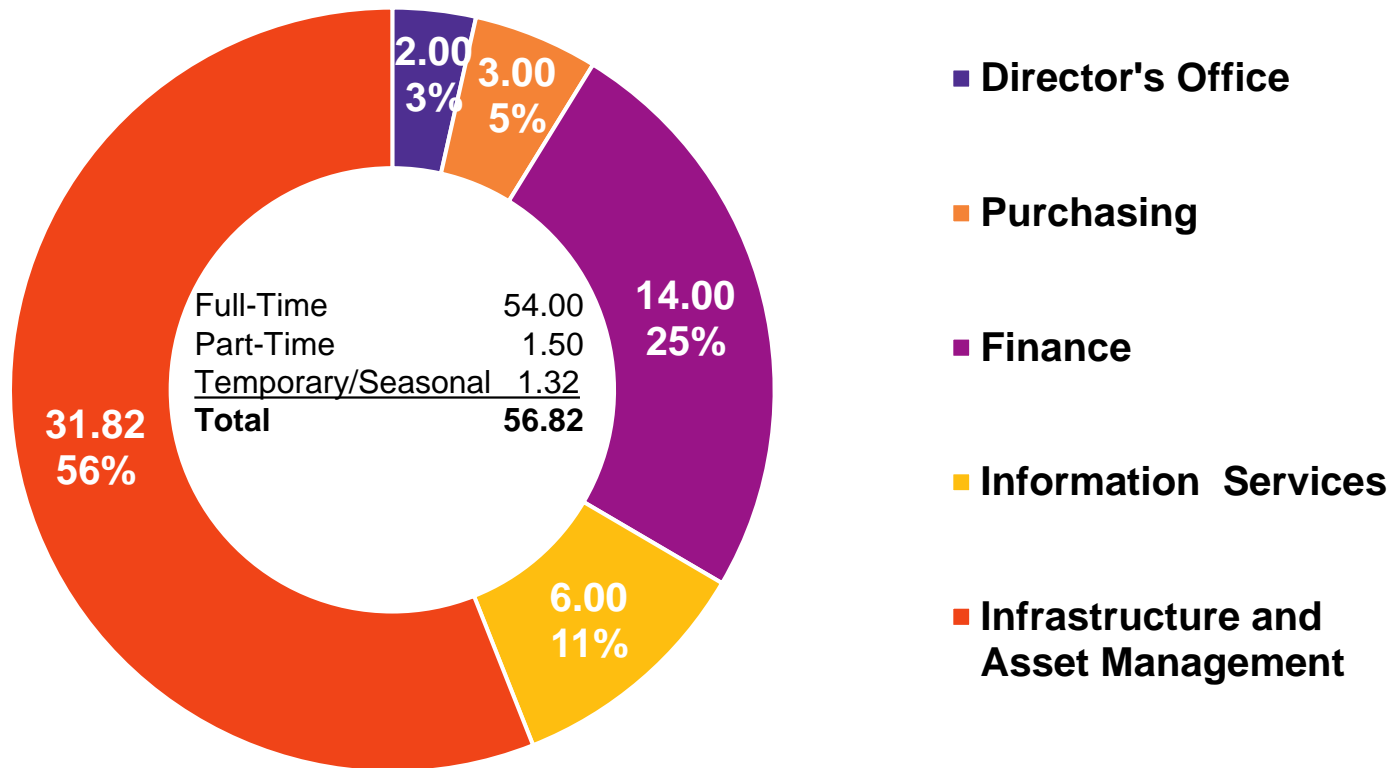


Corporate Services Division

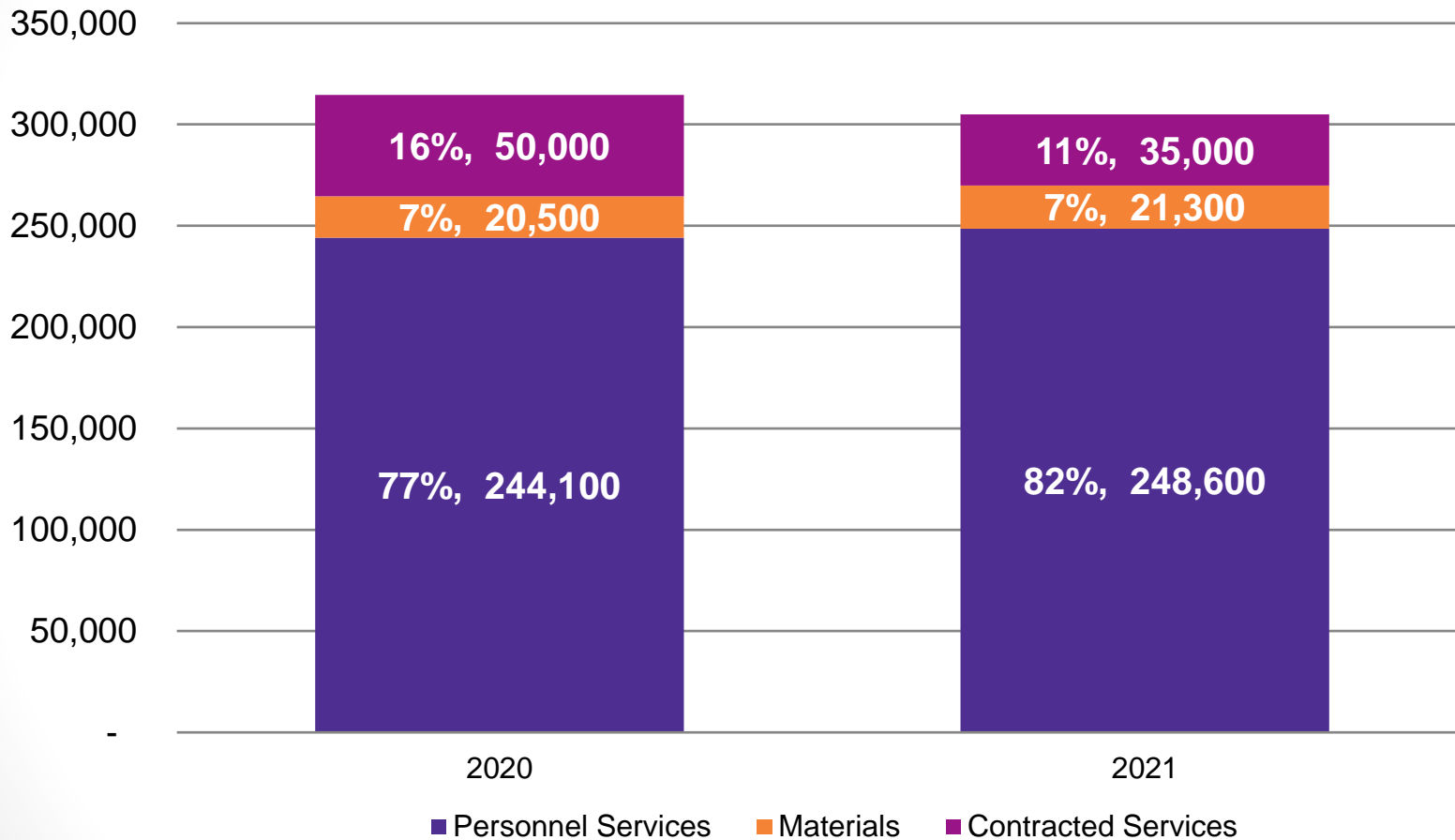
- ❖ Director, Corporate Services
- ❖ Purchasing and Inventory Control
- ❖ Finance
- ❖ Information Services
- ❖ Infrastructure and Asset Management



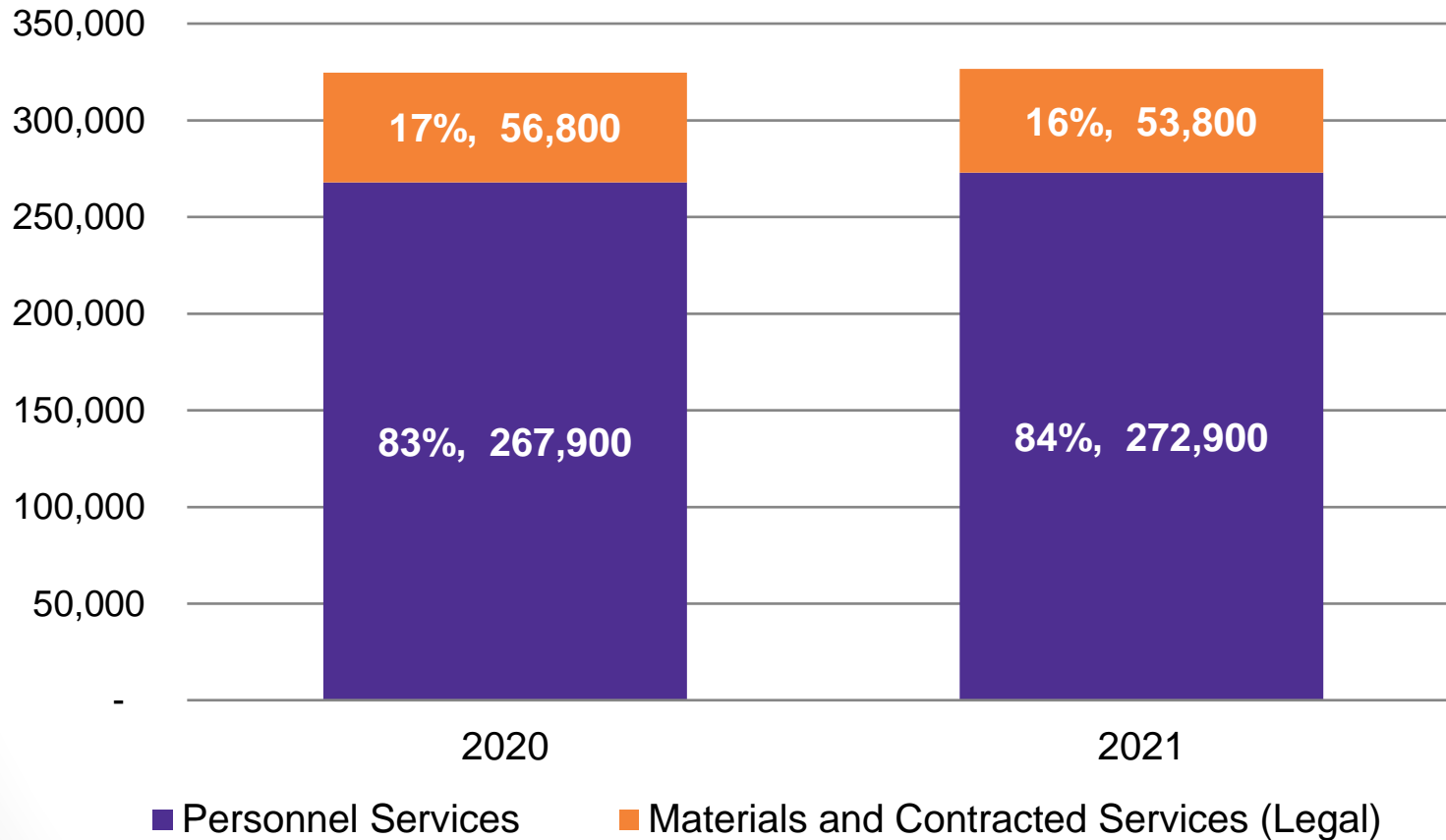
– Corporate Services Division – 2021 Proposed Staff Complement



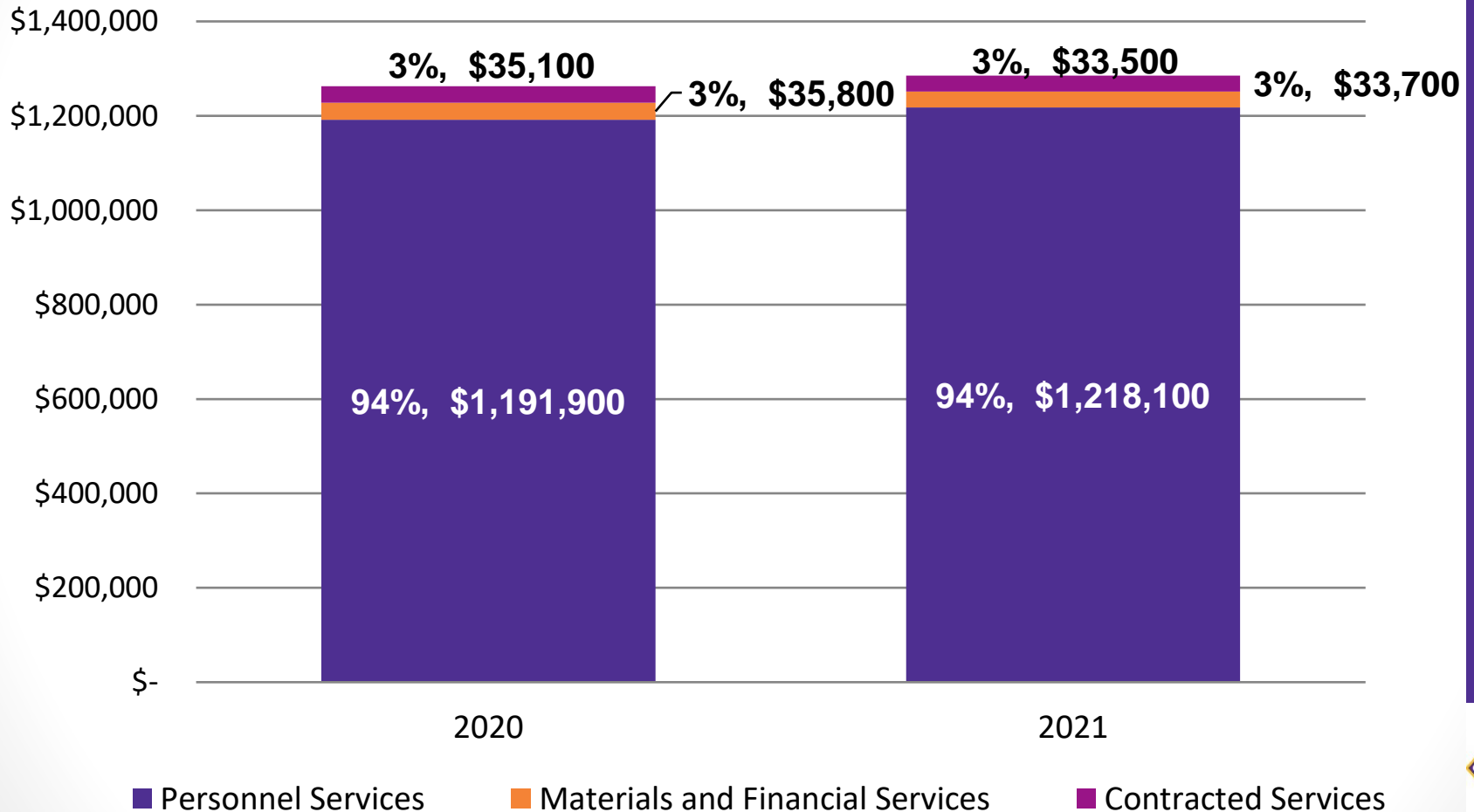
– Corporate Services Division – Director’s Office: 2021 Proposed Budget



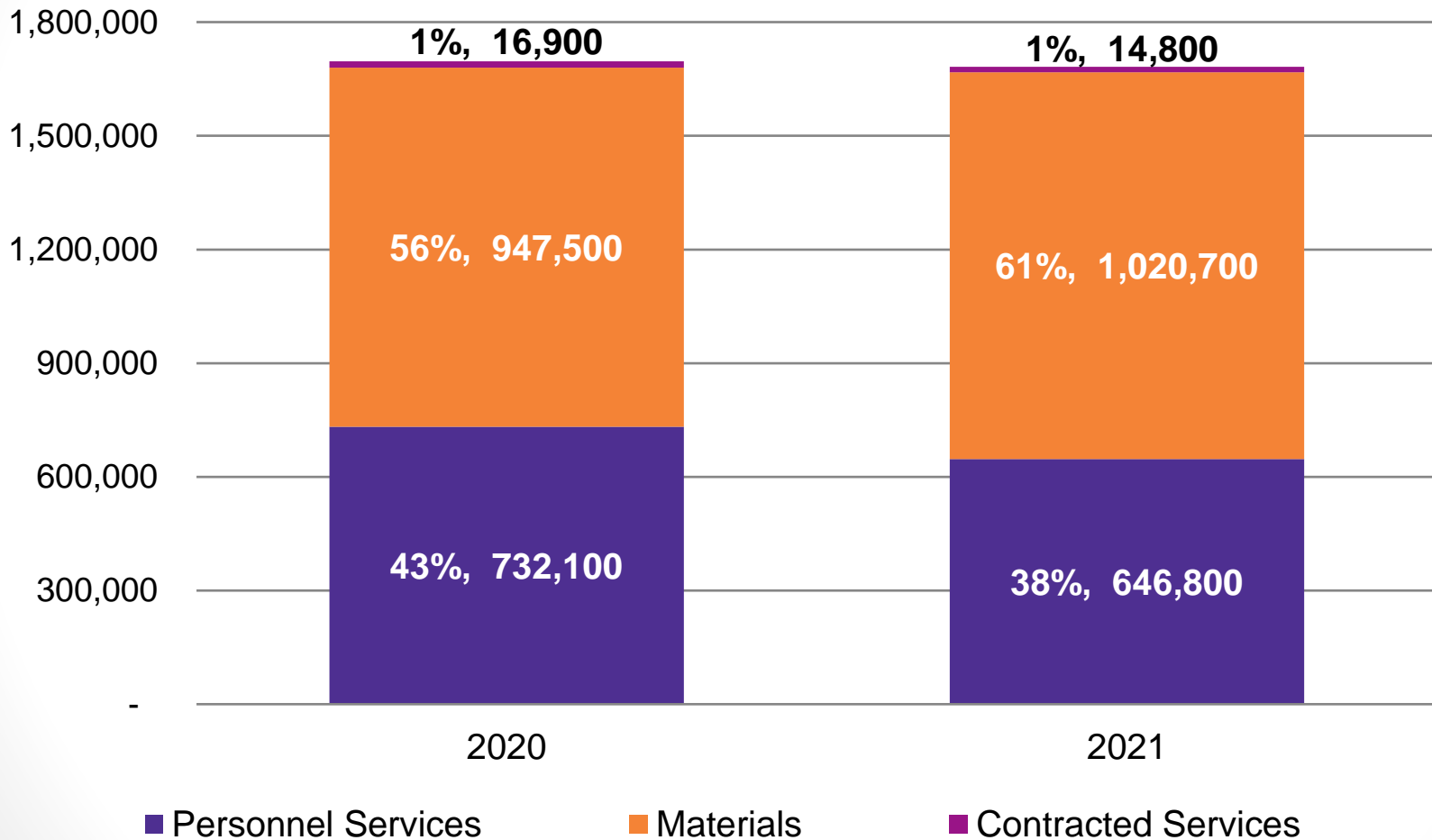
– Corporate Services Division – Purchasing and Inventory Control: 2021 Proposed Budget



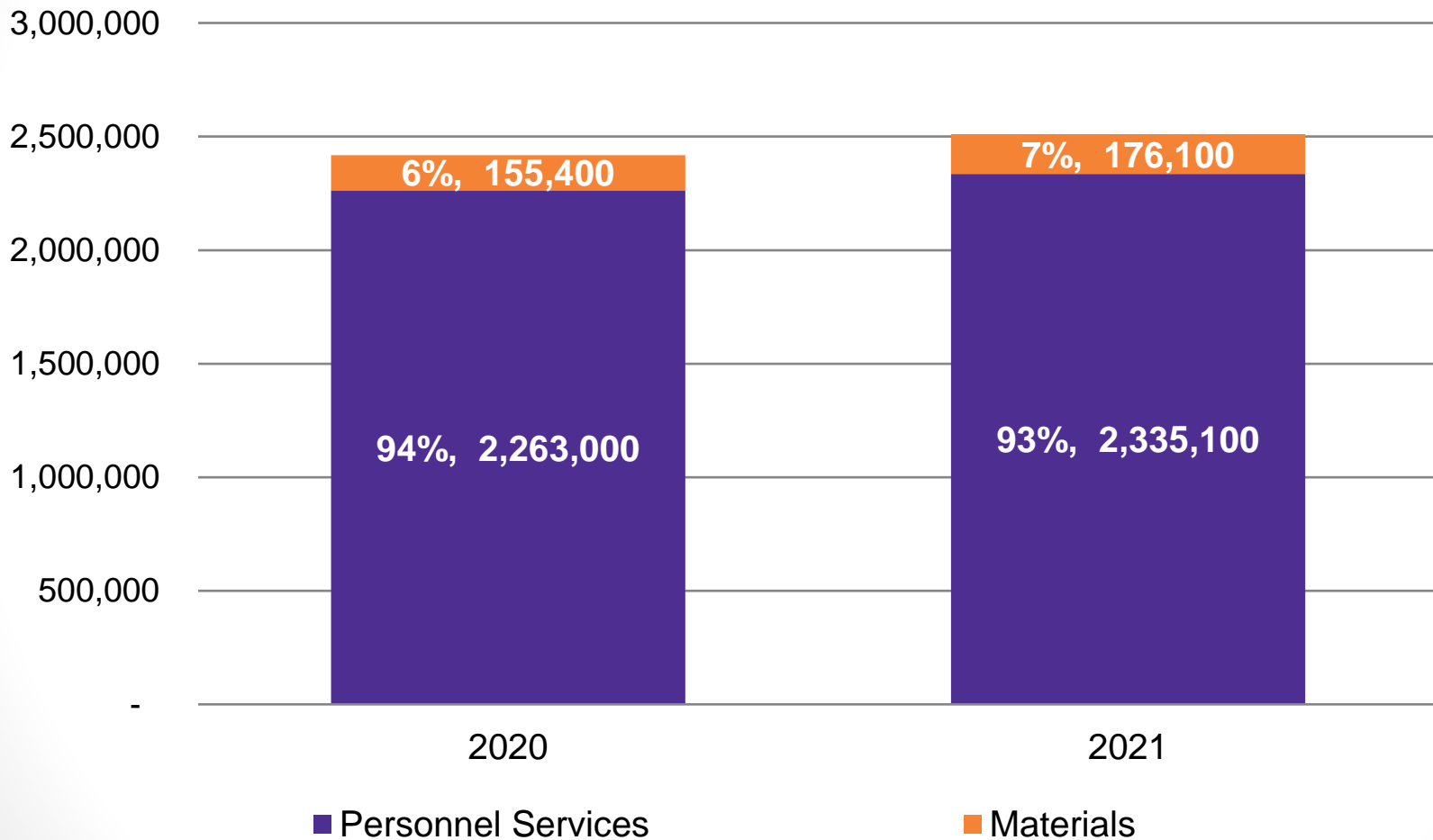
– Corporate Services Division – Finance: 2021 Proposed Budget



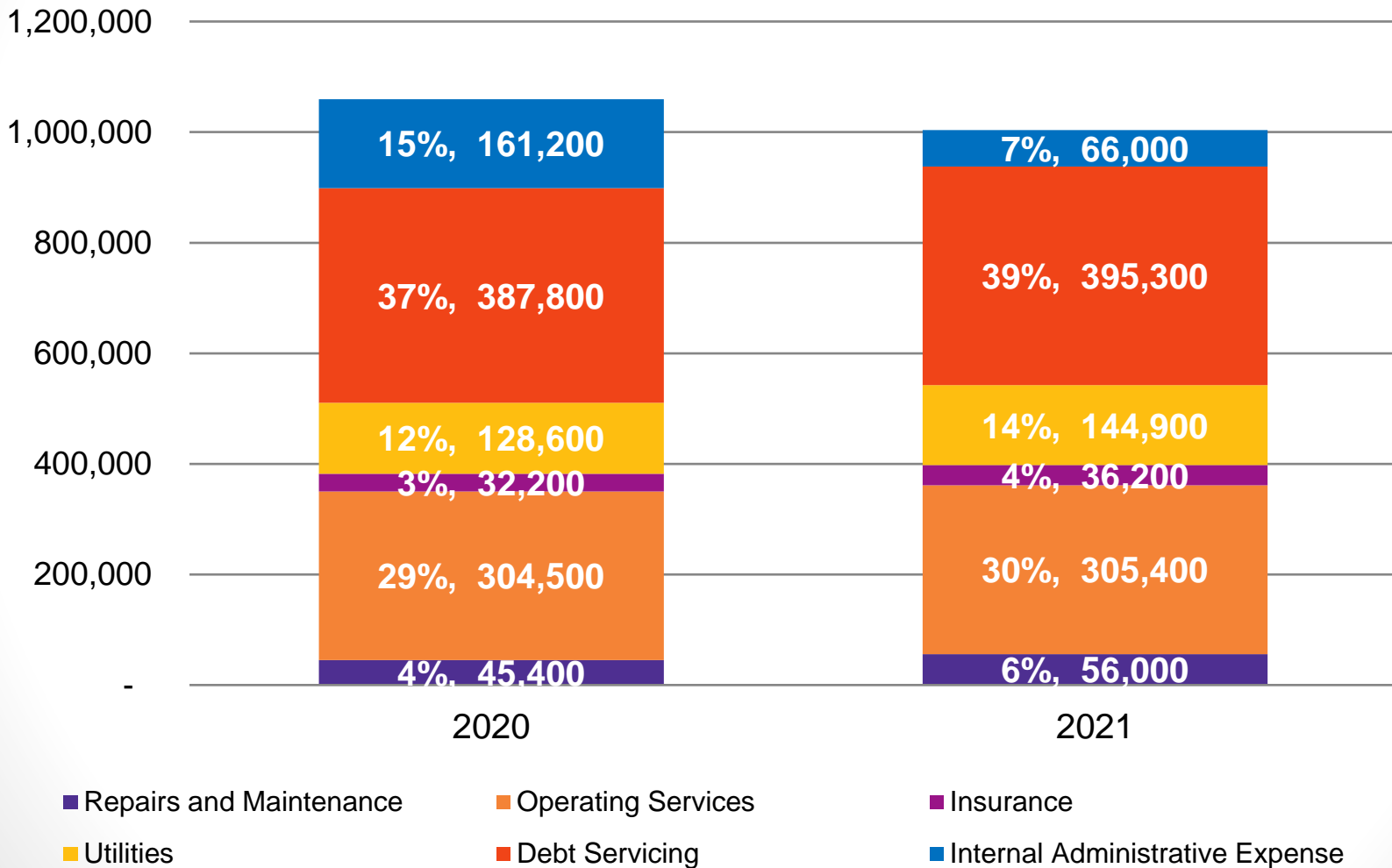
– Corporate Services Division – Information Services: 2021 Proposed Budget



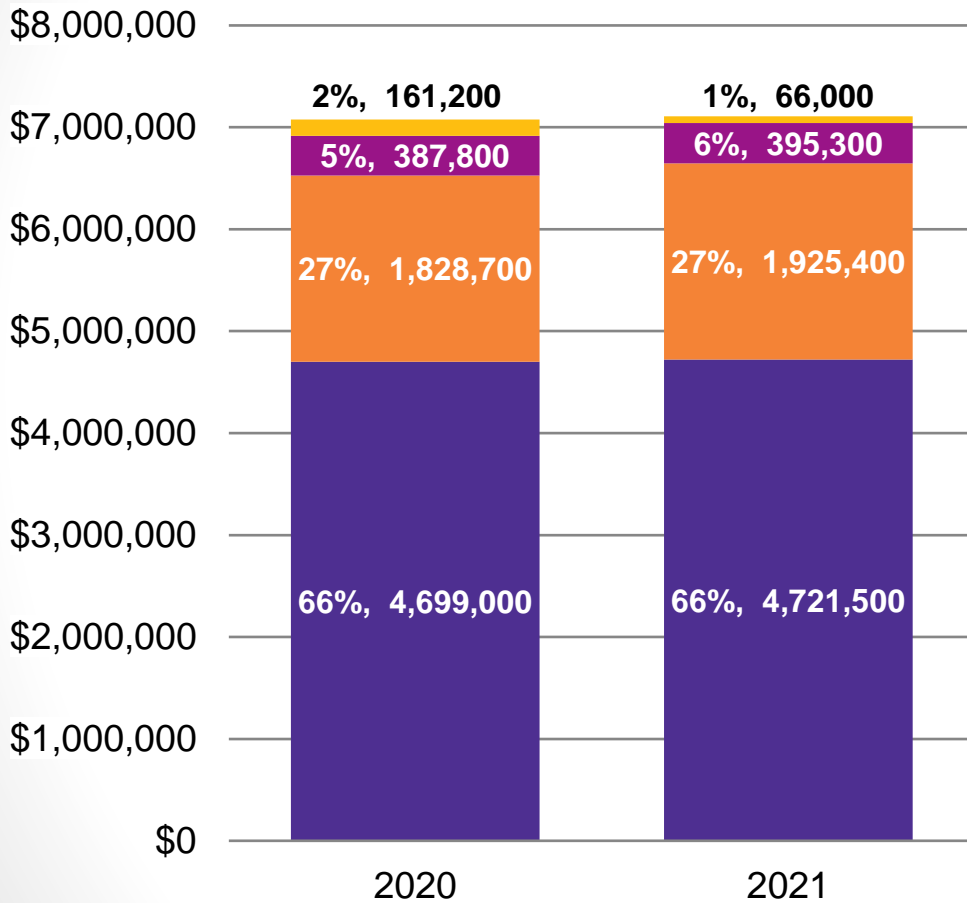
– Corporate Services Division – Infrastructure and Asset Management: 2021 Proposed Budget



– Corporate Services Division – Office Headquarters Building Operations: 2021 Proposed Budget

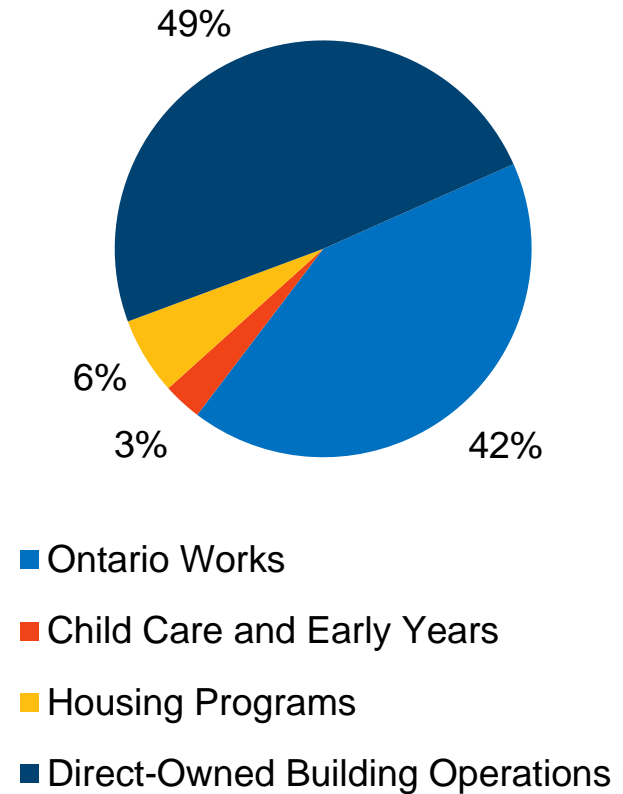


– Corporate Services Division – 2021 Proposed Budget



- Internal Administrative Expense
- Debt Servicing
- Materials, Contract and Financial Services

Allocation



Thank you.

Questions?





**THE DISTRICT OF THUNDER BAY
SOCIAL SERVICES ADMINISTRATION BOARD**

2021 Proposed Budget – Integrated Social Services Division –

(pages 41 to 56 of Proposed 2021 Operating Budget)

**TBDSSAB Board Meeting
Thursday, November 19, 2020**

Presented by:

**Ken Ranta
Director – Integrated Social Services Division**



Integrated Social Services Division

- ❖ Integrated Social Services Program Support
 - ❖ Director, Integrated Social Services
 - ❖ Intake and Eligibility

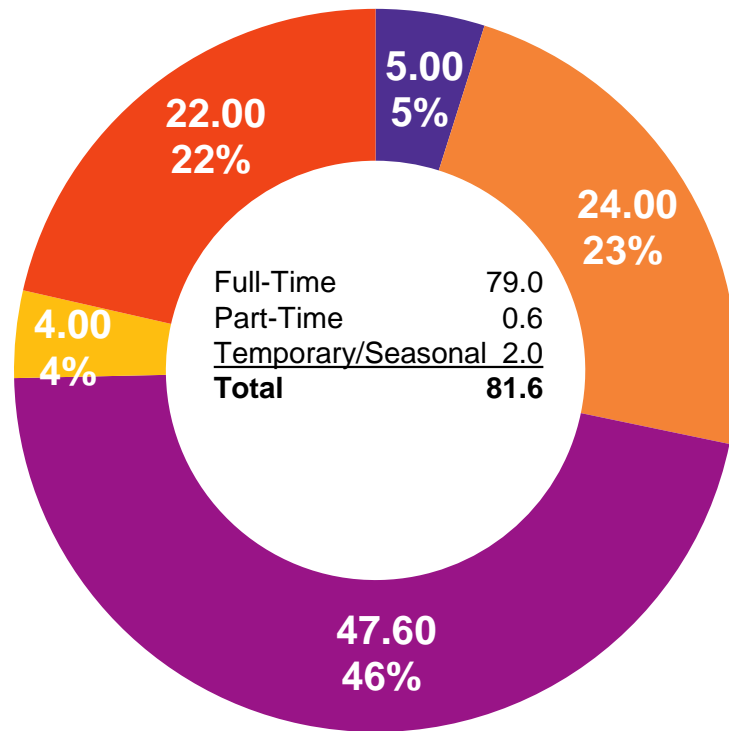
- ❖ Social Assistance

- ❖ Child Care and Early Years

- ❖ Housing Programs



– Integrated Social Services Division – 2021 Proposed Staff Complement



■ Director's Office

■ Intake and Eligibility

■ Social Assistance

■ Child Care and Early Years

■ Housing Programs

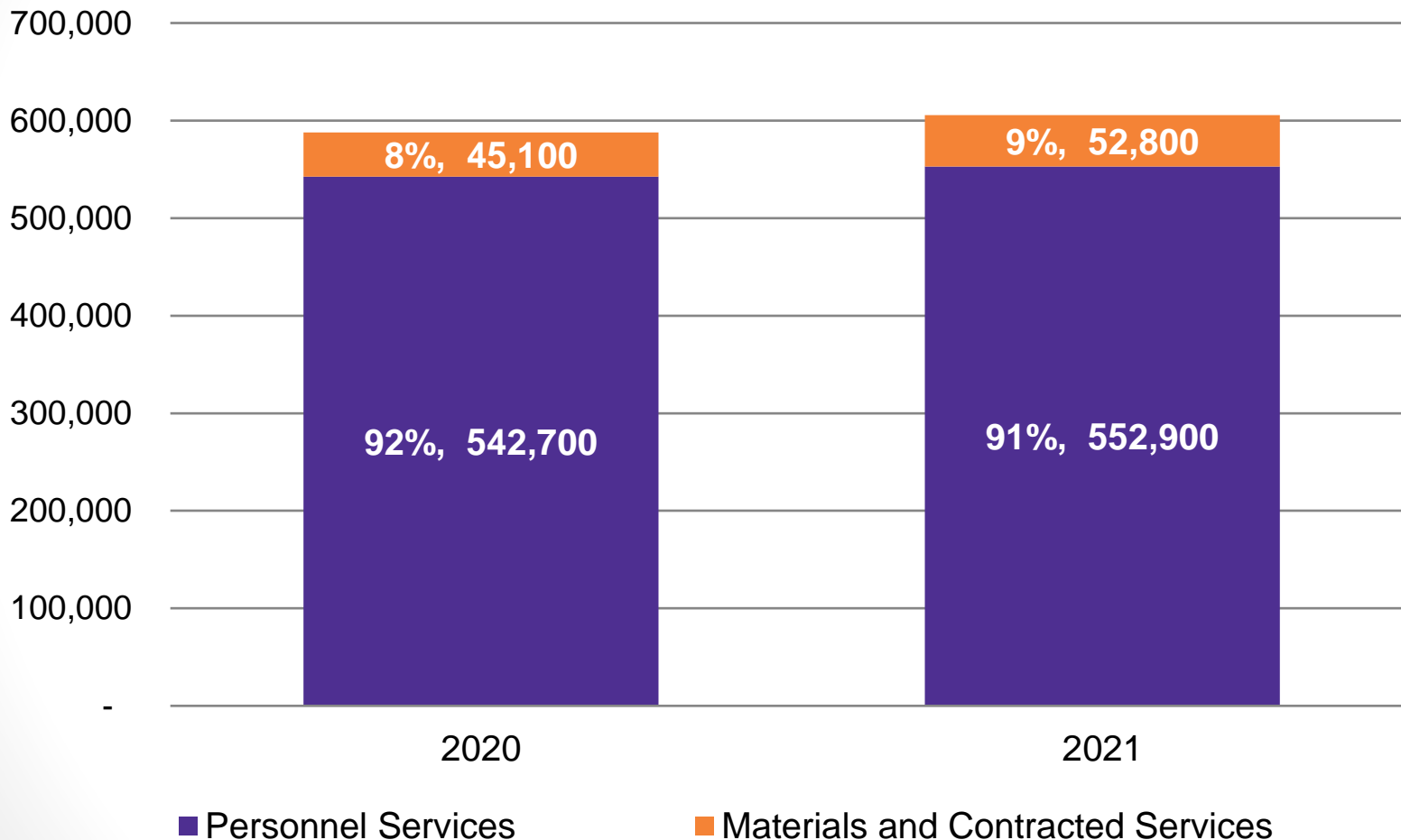


Integrated Social Services Program Support

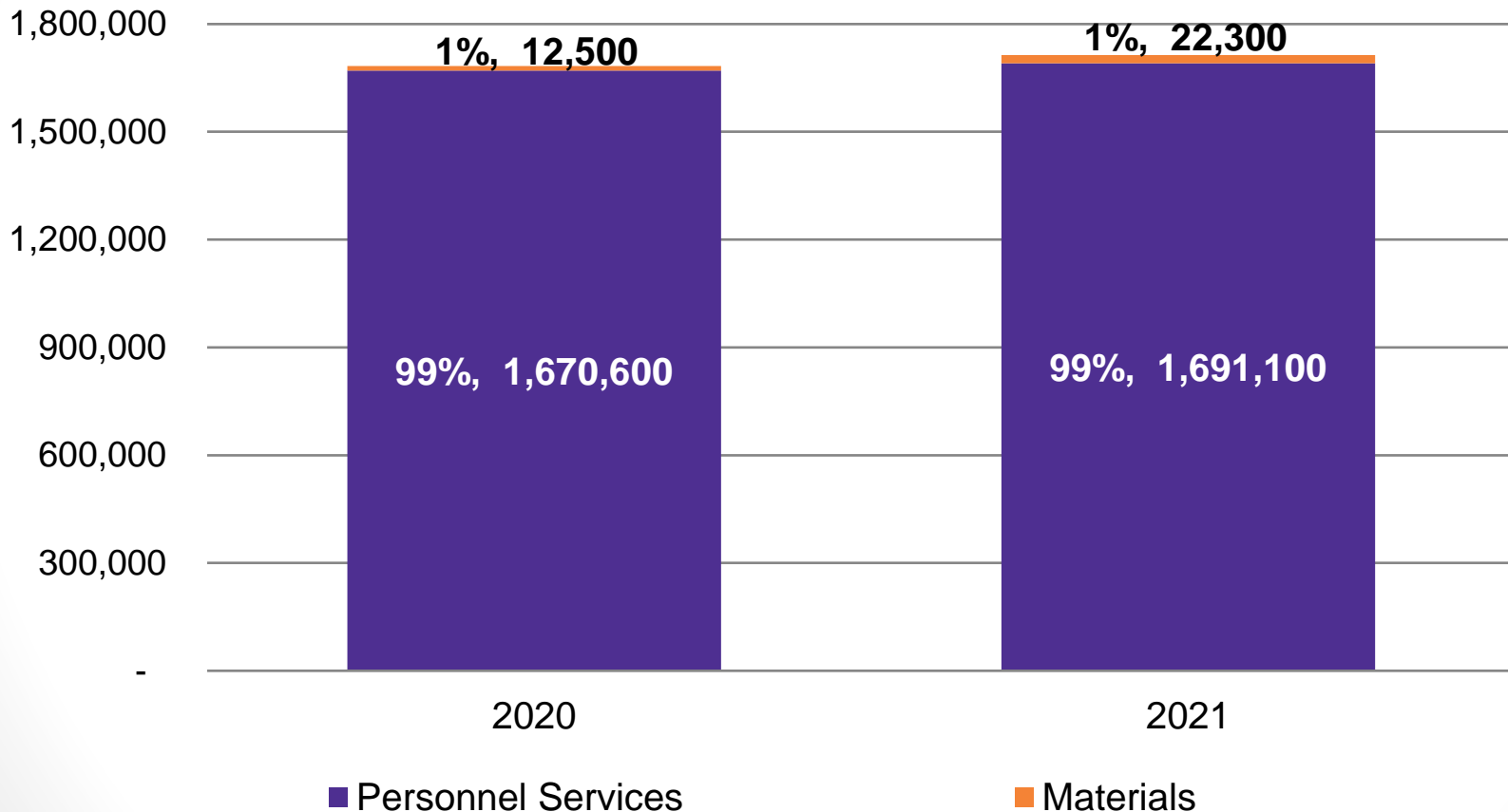
(pages 42 to 44 of Proposed 2021 Operating Budget)



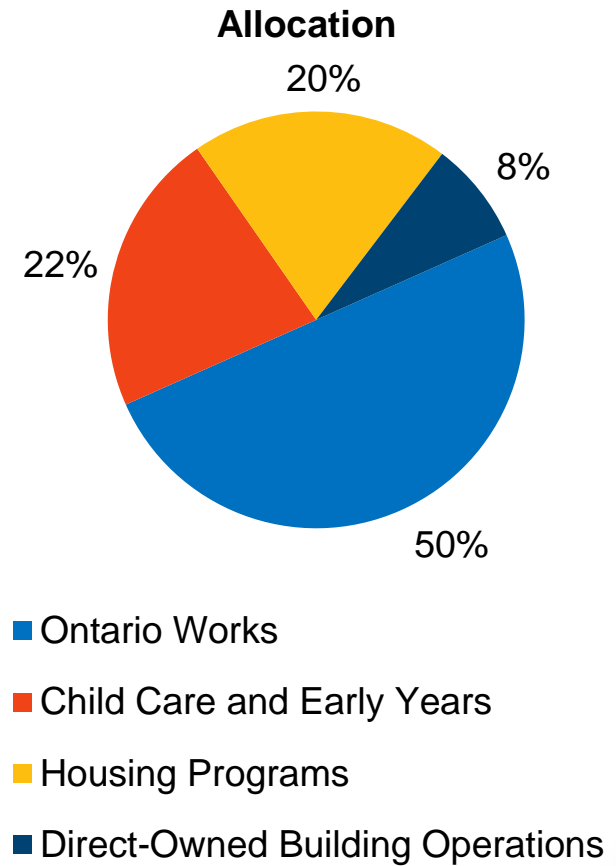
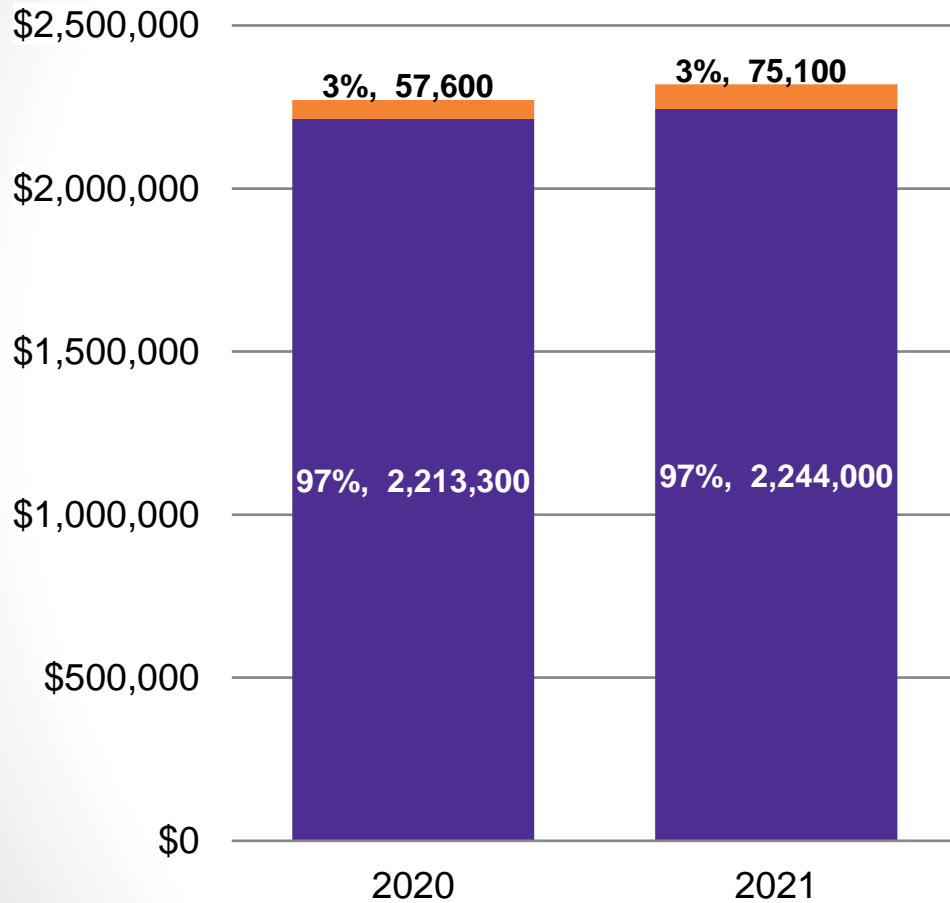
– Integrated Social Services Division – Director’s Office: 2021 Proposed Budget



– Integrated Social Services Division – Intake and Eligibility: 2021 Proposed Budget



– Integrated Social Services Division – Program Support Overall: 2021 Proposed Budget



■ Personnel Services ■ Materials and Contract Services

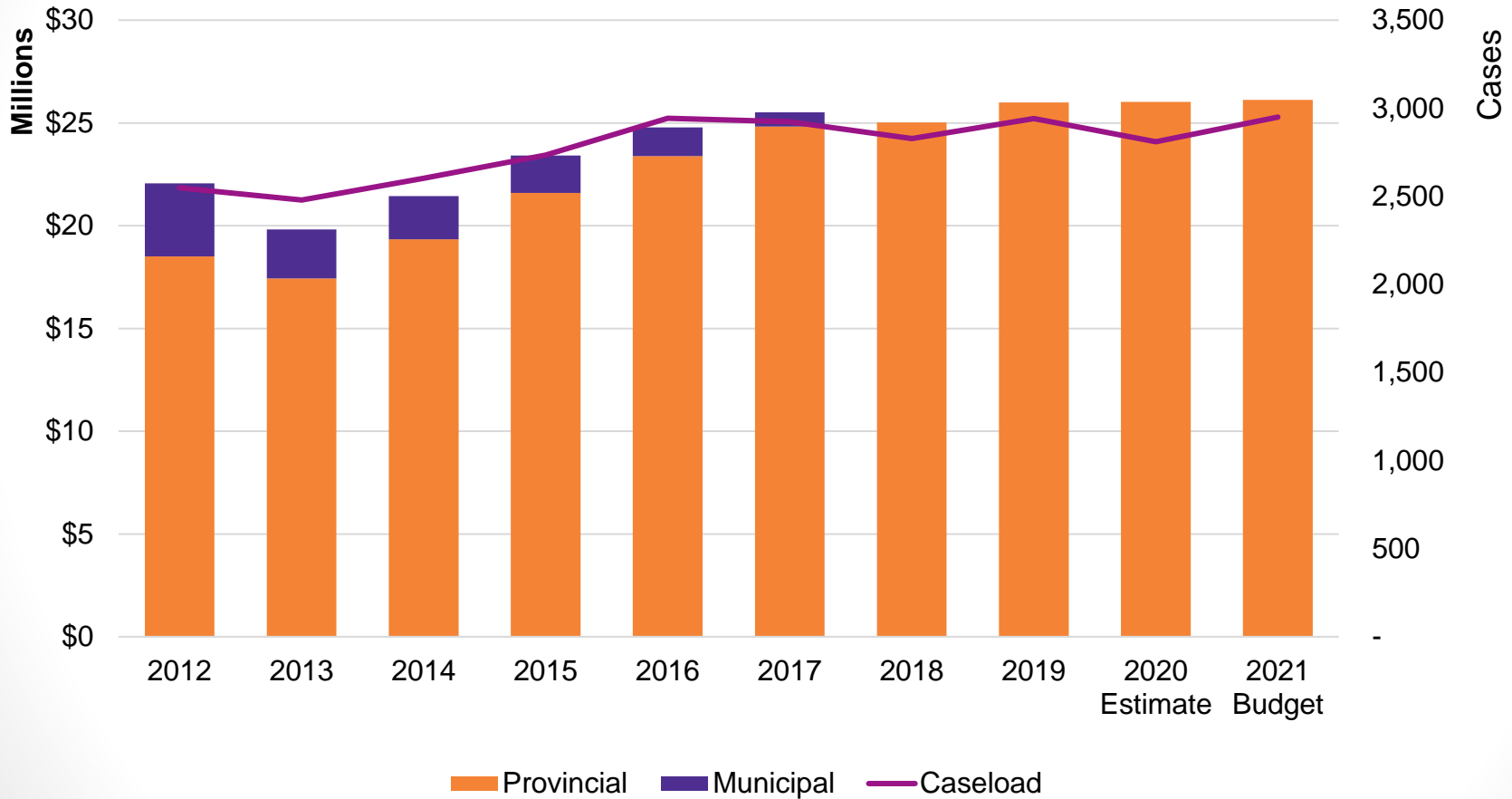


Social Assistance

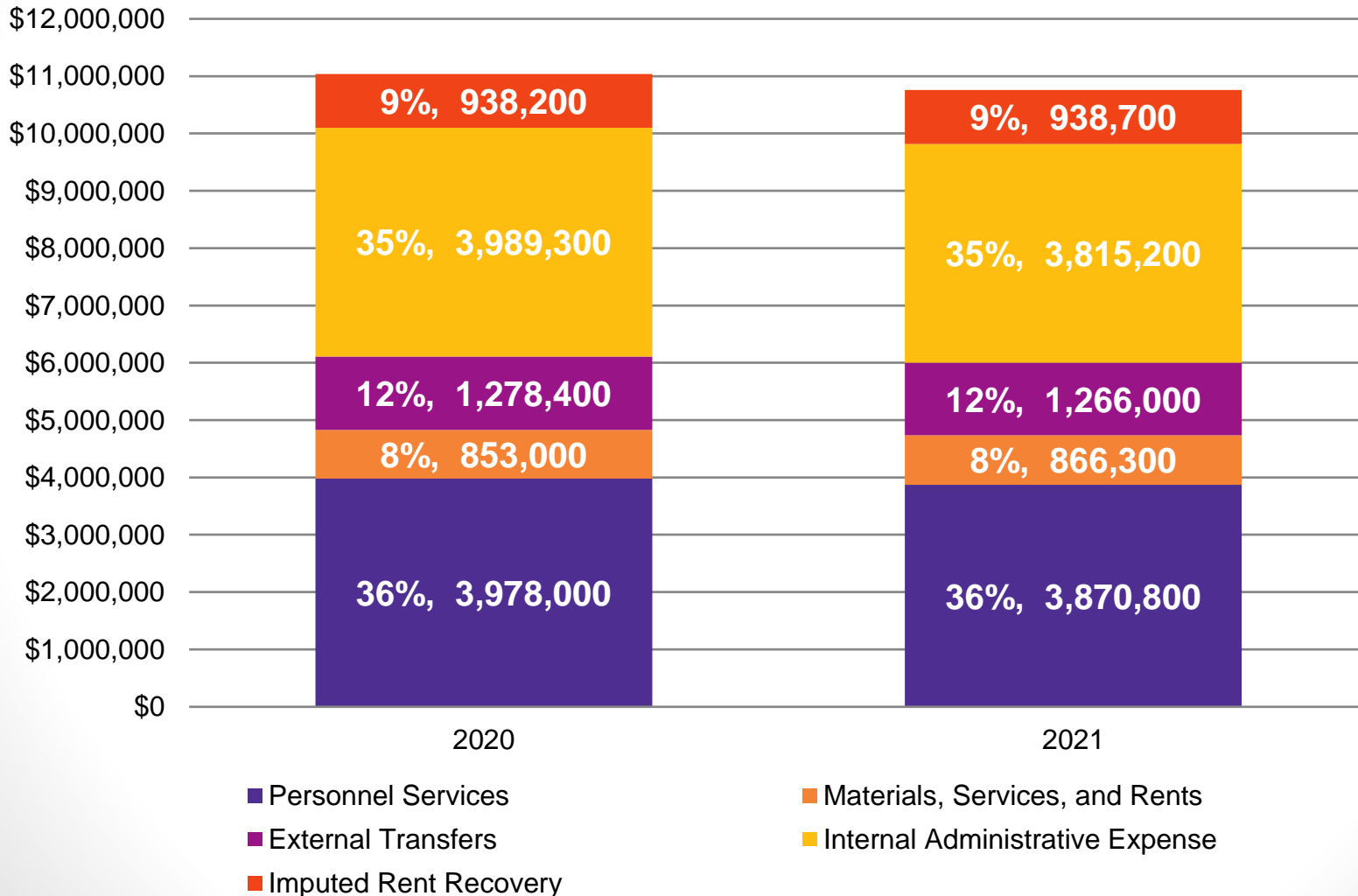
(pages 45 to 48 of Proposed 2021 Operating Budget)



– Integrated Social Services Division – Ontario Works Financial Assistance: 2021 Proposed Budget

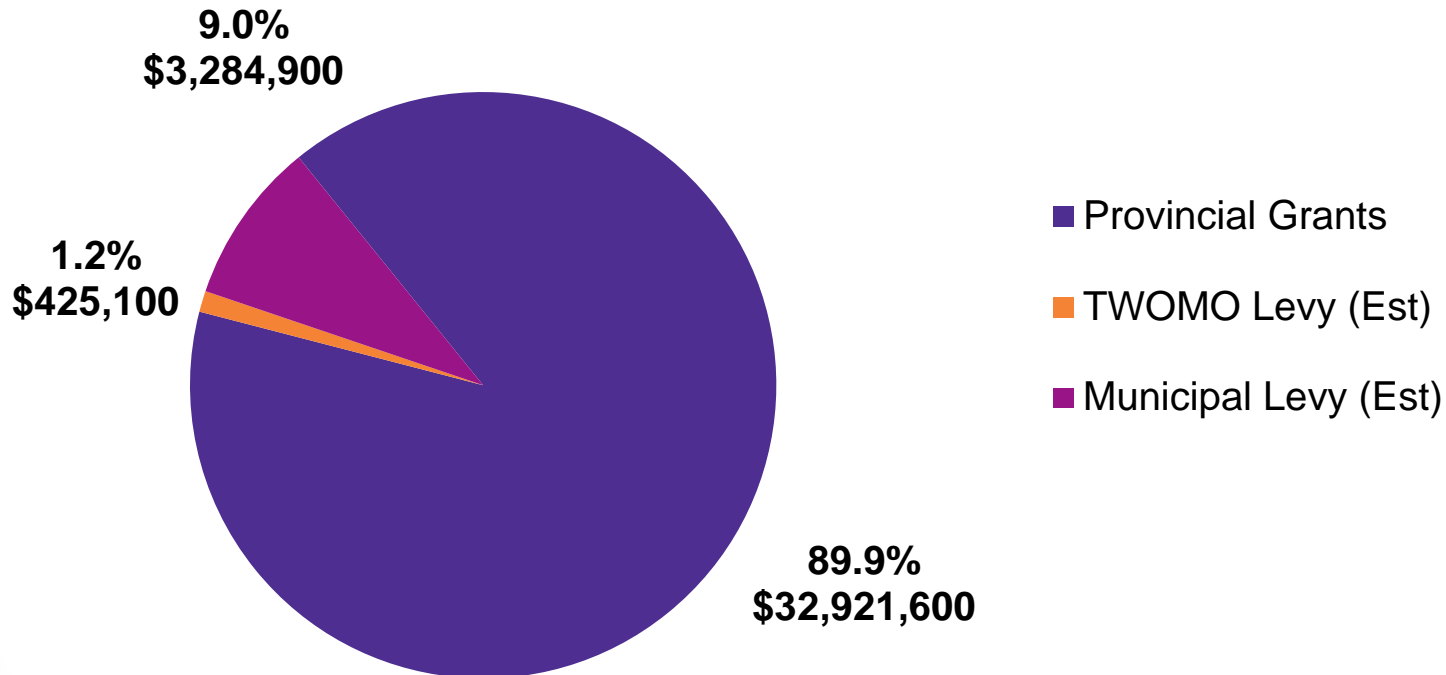


– Integrated Social Services Division – Ontario Works Program Delivery: 2021 Proposed Budget



– Integrated Social Services Division – Ontario Works: 2021 Proposed Budget

Revenues by Type



– Integrated Social Services Division – Social Assistance Overall: 2021 Proposed Budget*

Description	2020 Budget (\$)	2021 Budget (\$)	2020 to 2021	
			Change (\$)	Change (%)
Expenditures				
Financial Assistance	26,170,200	26,117,100	(53,100)	-0.2%
Program Delivery Funding	10,922,400	10,640,200	(282,200)	-2.6%
Total Expenditures	37,092,600	36,757,300	(335,300)	-0.9%
Grants				
Provincial Grants - OW	(33,013,100)	(32,921,600)	91,500	-0.3%
Financing				
Imputed Rent Adjustment	(77,400)	(125,700)	(48,300)	62.4%
Cost to be Levied	4,002,100	3,710,000	(292,100)	-7.3%

* page 45 of Proposed 2021 Operating Budget

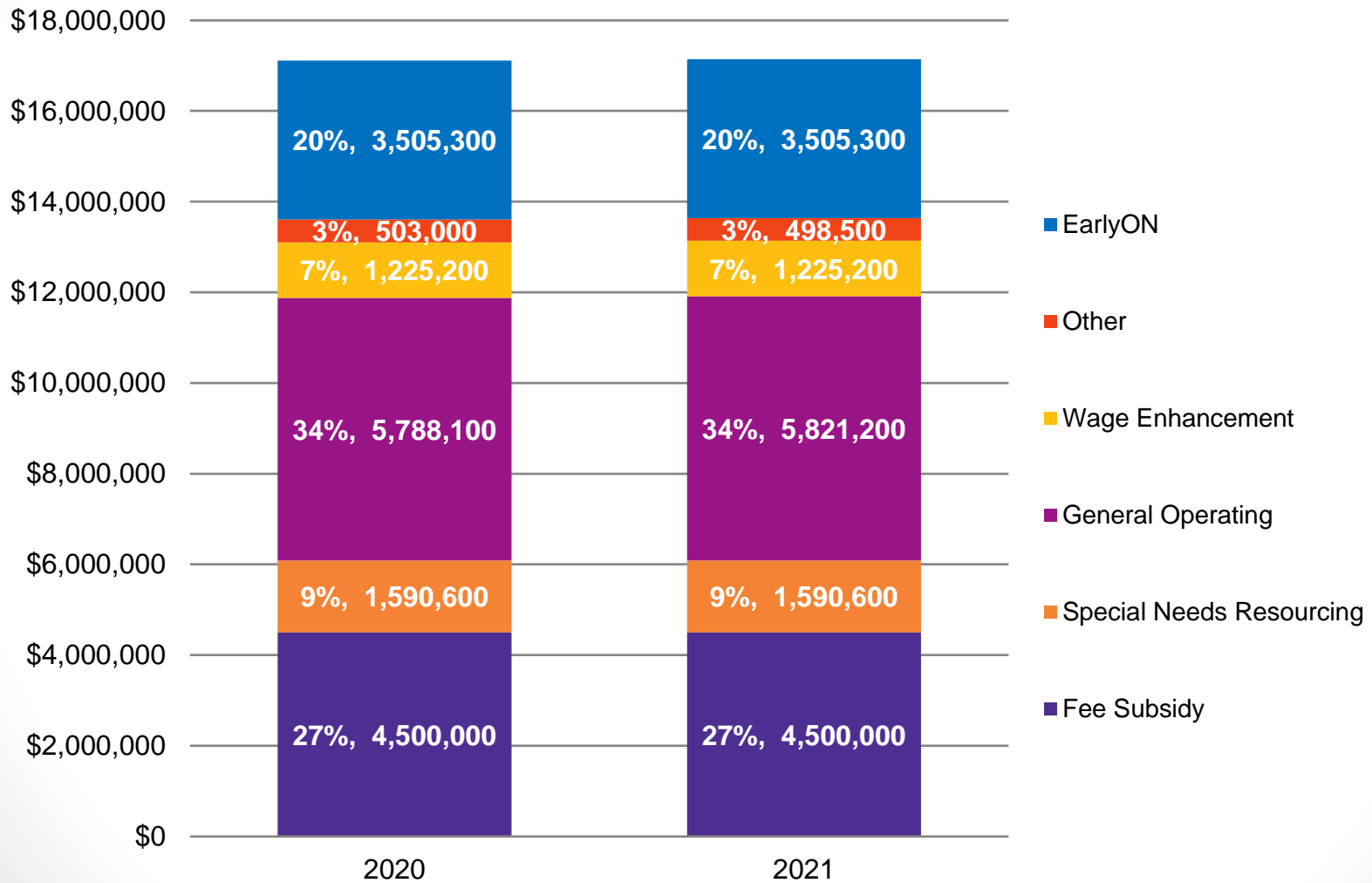


Child Care and Early Years

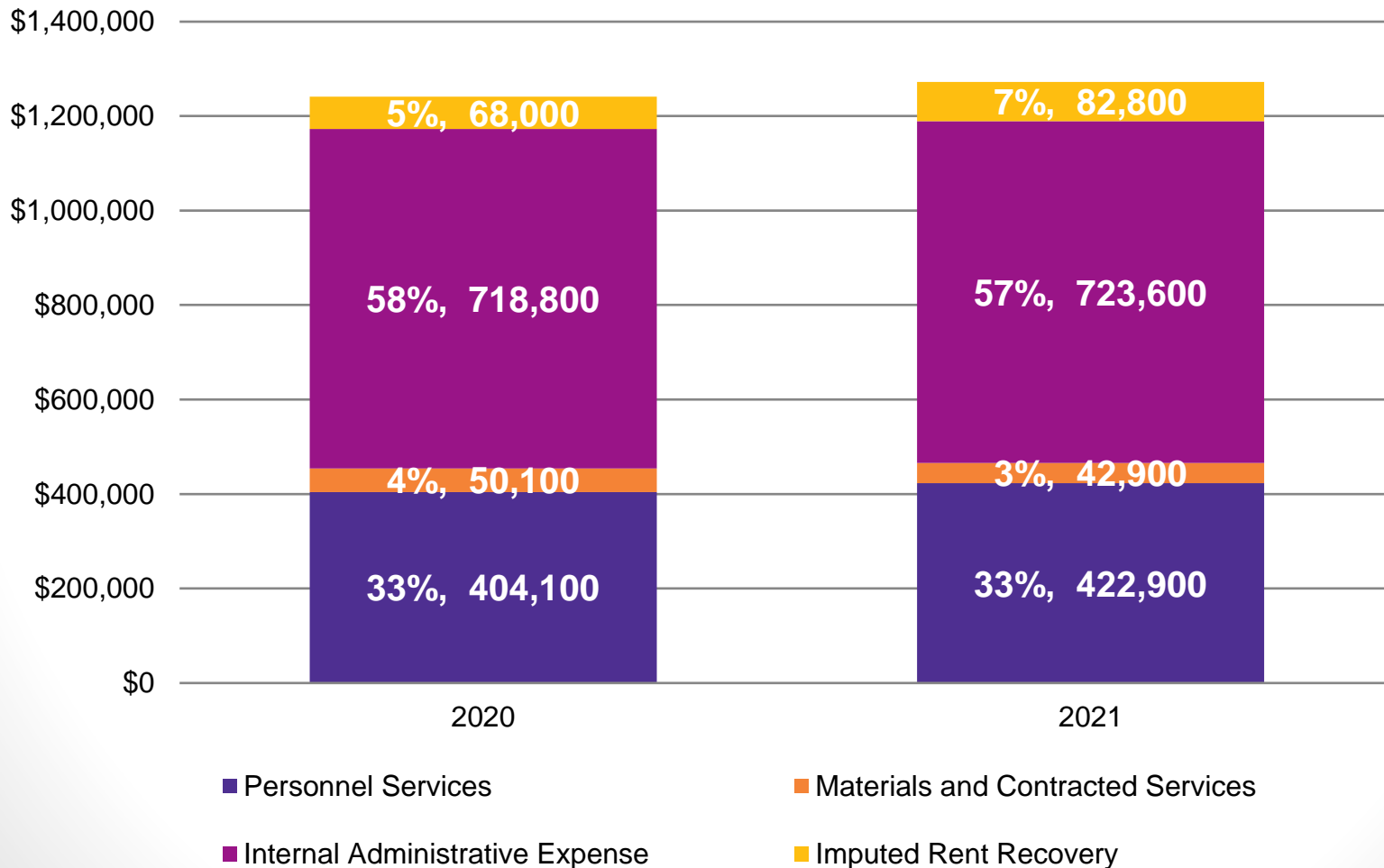
(pages 49 to 52 of Proposed 2021 Operating Budget)



– Integrated Social Services Division – Child Care Program and EarlyON: 2021 Proposed Budget

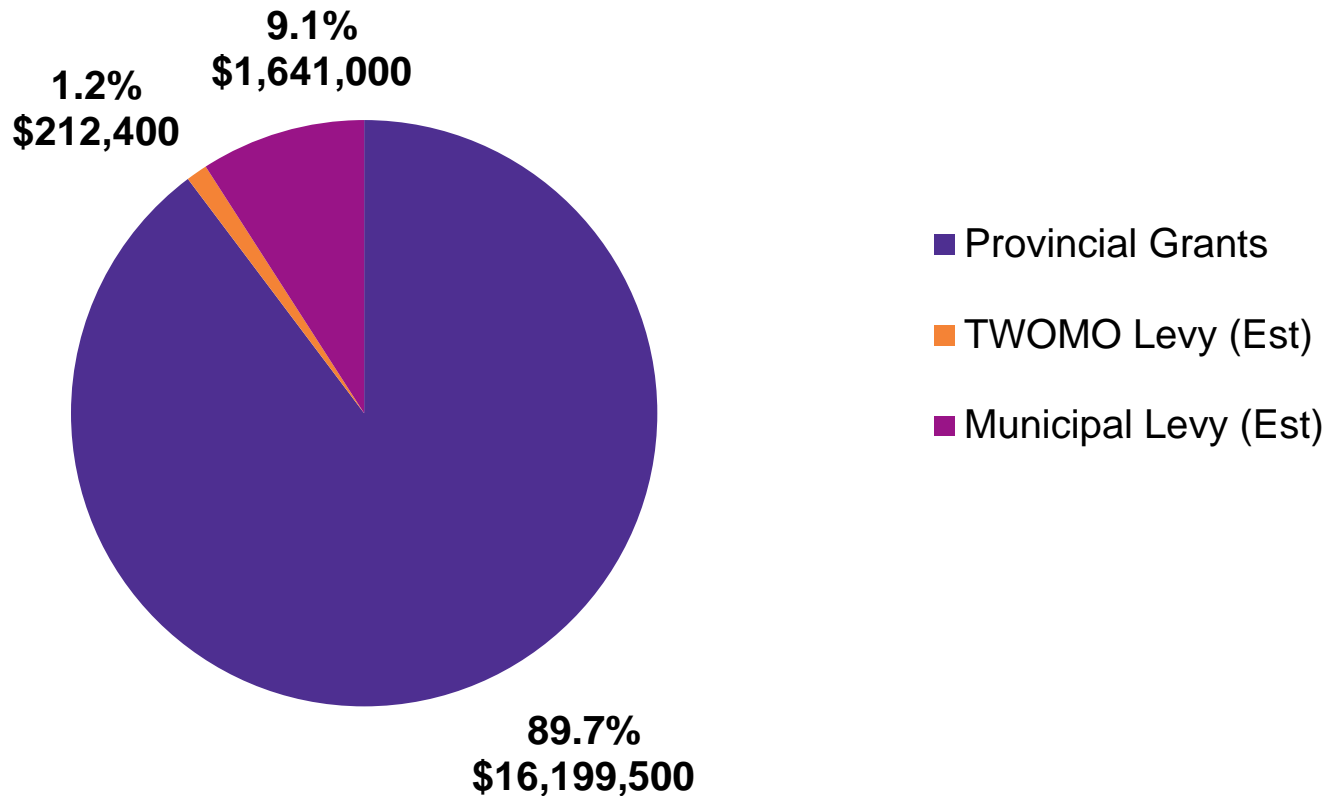


– Integrated Social Services Division – Child Care Administration: 2021 Proposed Budget



– Integrated Social Services Division – Child Care and Early Years: 2021 Proposed Budget

Revenues by Type



– Integrated Social Services Division – Child Care and Early Years Overall: 2021 Proposed Budget*

Description	2020 Budget (\$)	2021 Budget (\$)	2020 to 2021	
			Change (\$)	Change (%)
Expenditures				
Child Care Programs	13,606,900	13,635,500	28,600	0.2%
EarlyON	3,505,300	3,505,300	-	0.0%
Administration	865,300	923,200	57,900	6.7%
Total Expenditures	17,977,500	18,064,000	86,500	0.5%
Grants				
Provincial Grants - Child Care	(16,230,700)	(16,199,500)	31,200	-0.2%
Financing				
Imputed Rent Adjustment	(5,600)	(11,100)	(5,500)	98.2%
Cost to be Levied	1,741,200	1,853,400	112,200	6.4%

* page 49 of Proposed 2021 Operating Budget



Thank you.

Questions?

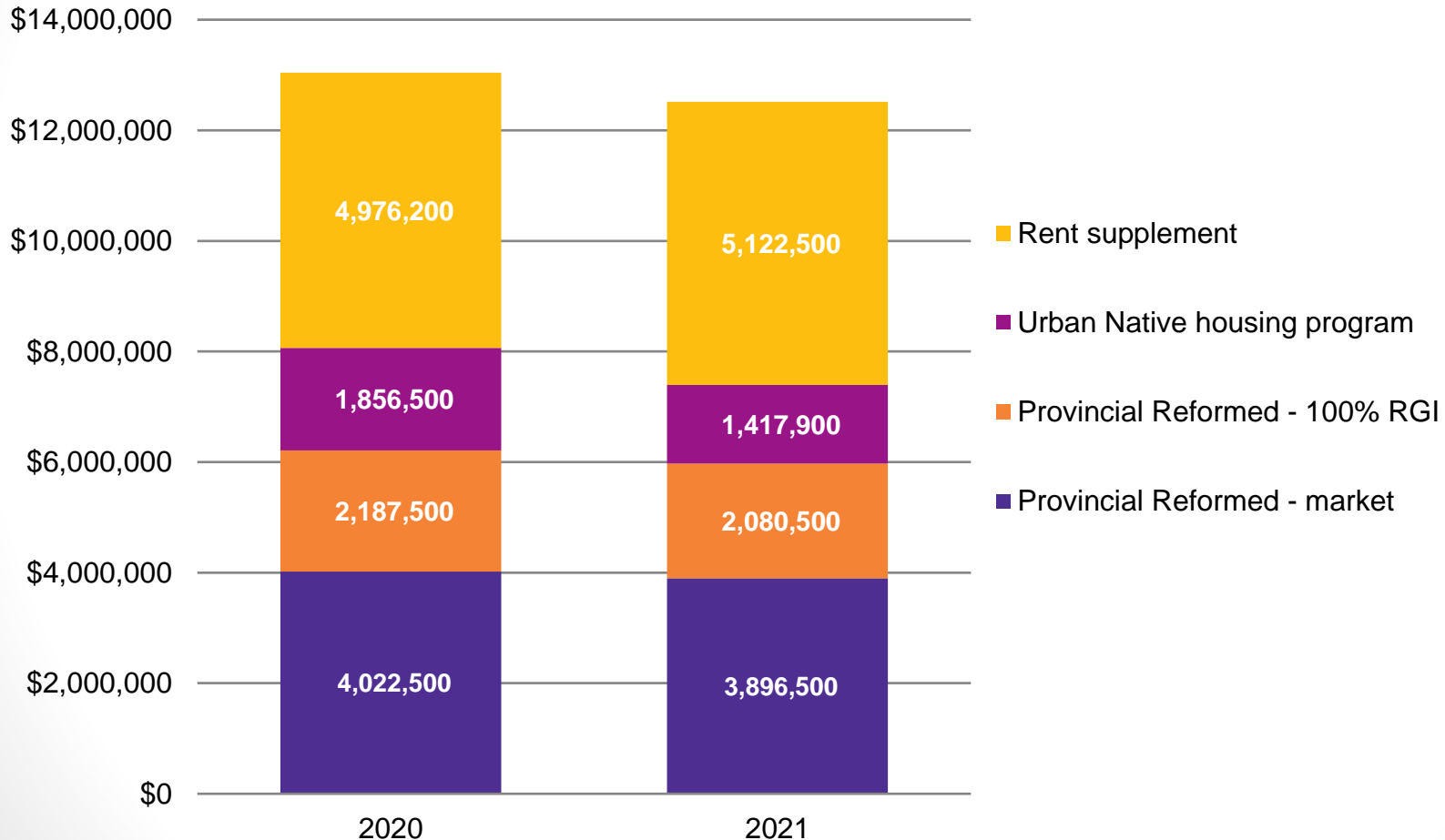


Housing Programs

(pages 53 to 56 of Proposed 2021 Operating Budget)



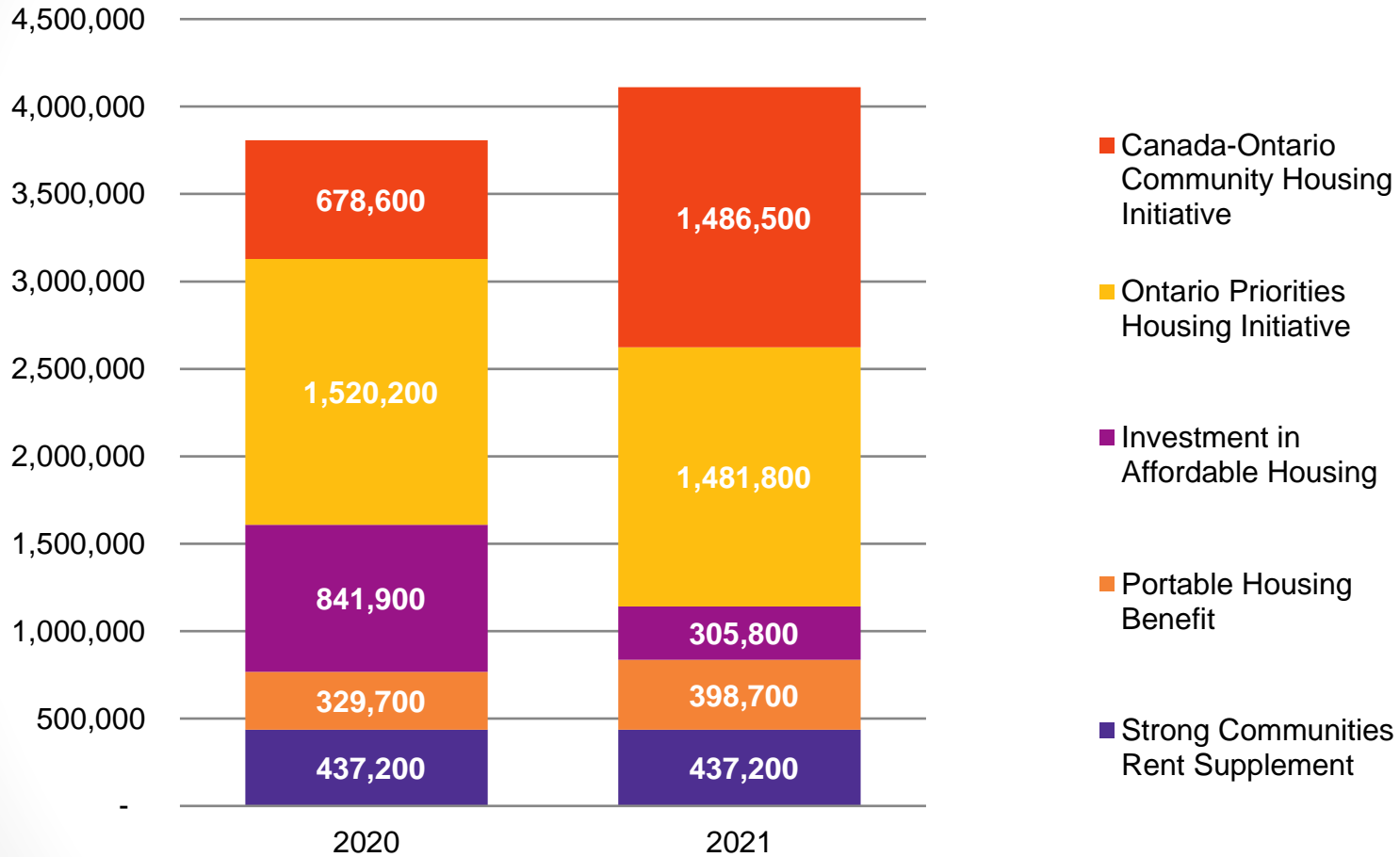
– Integrated Social Services Division – Legacy Social Housing Programs: 2021 Proposed Budget



** pages 54 of Proposed 2021 Operating Budget*



– Integrated Social Services Division – Community Housing Programs: 2021 Proposed Budget*

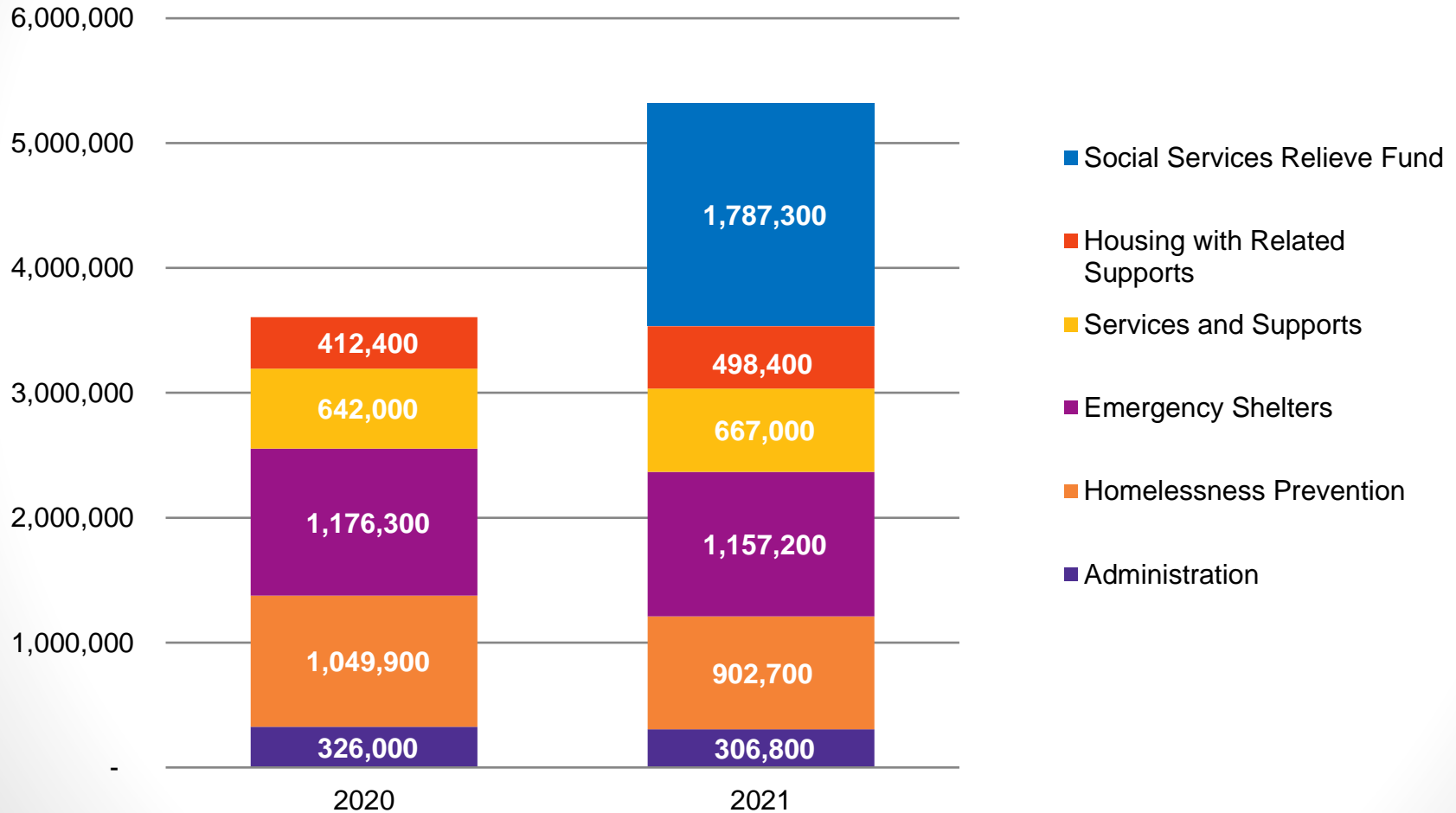


* pages 54 of Proposed 2021 Operating Budget



– Integrated Social Services Division – Homelessness Prevention Programs: 2021 Proposed Budget

Community Homelessness Prevention Initiative

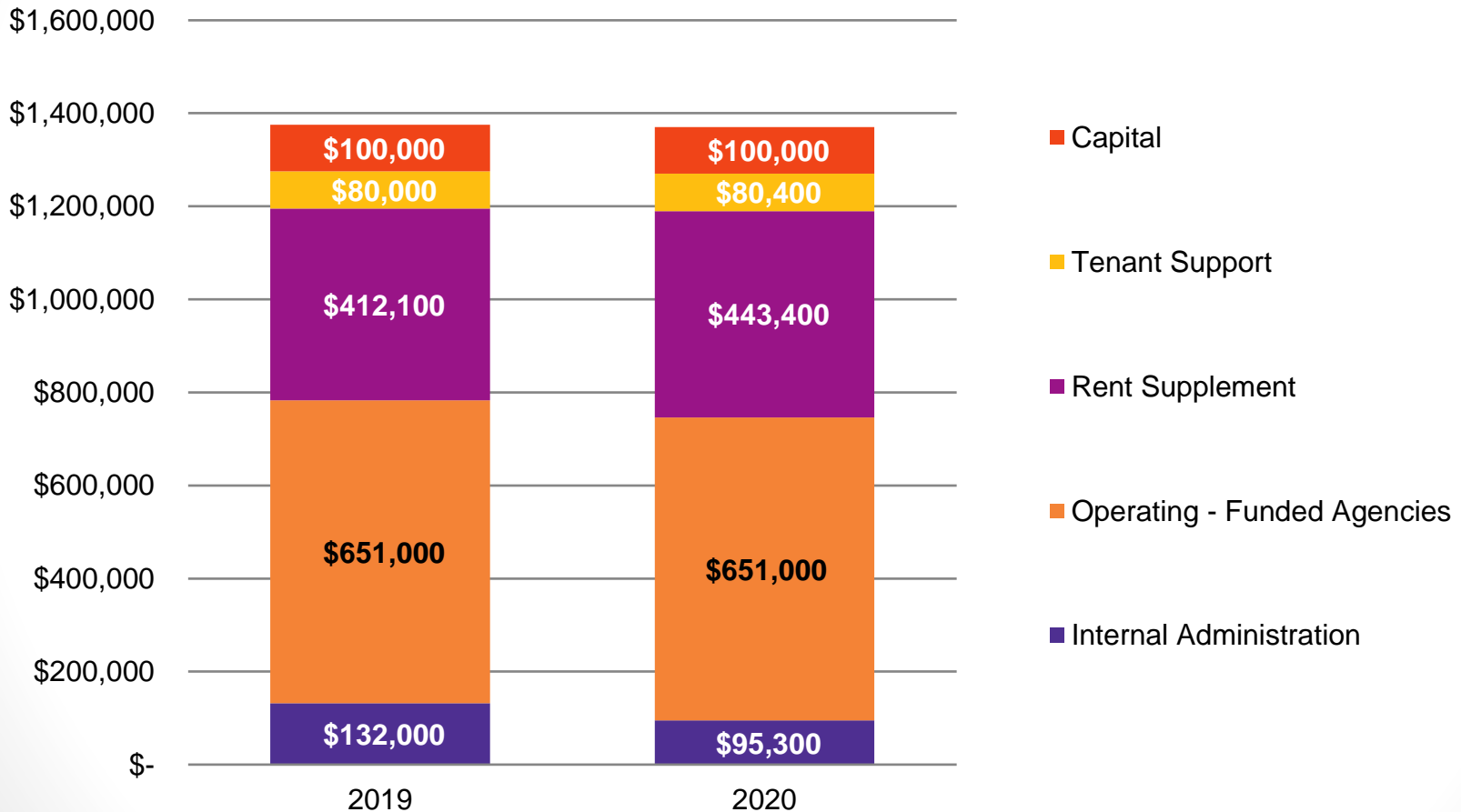


* pages 55 of Proposed 2021 Operating Budget



– Integrated Social Services Division – Homelessness Prevention Programs: 2021 Proposed Budget

Home for Good

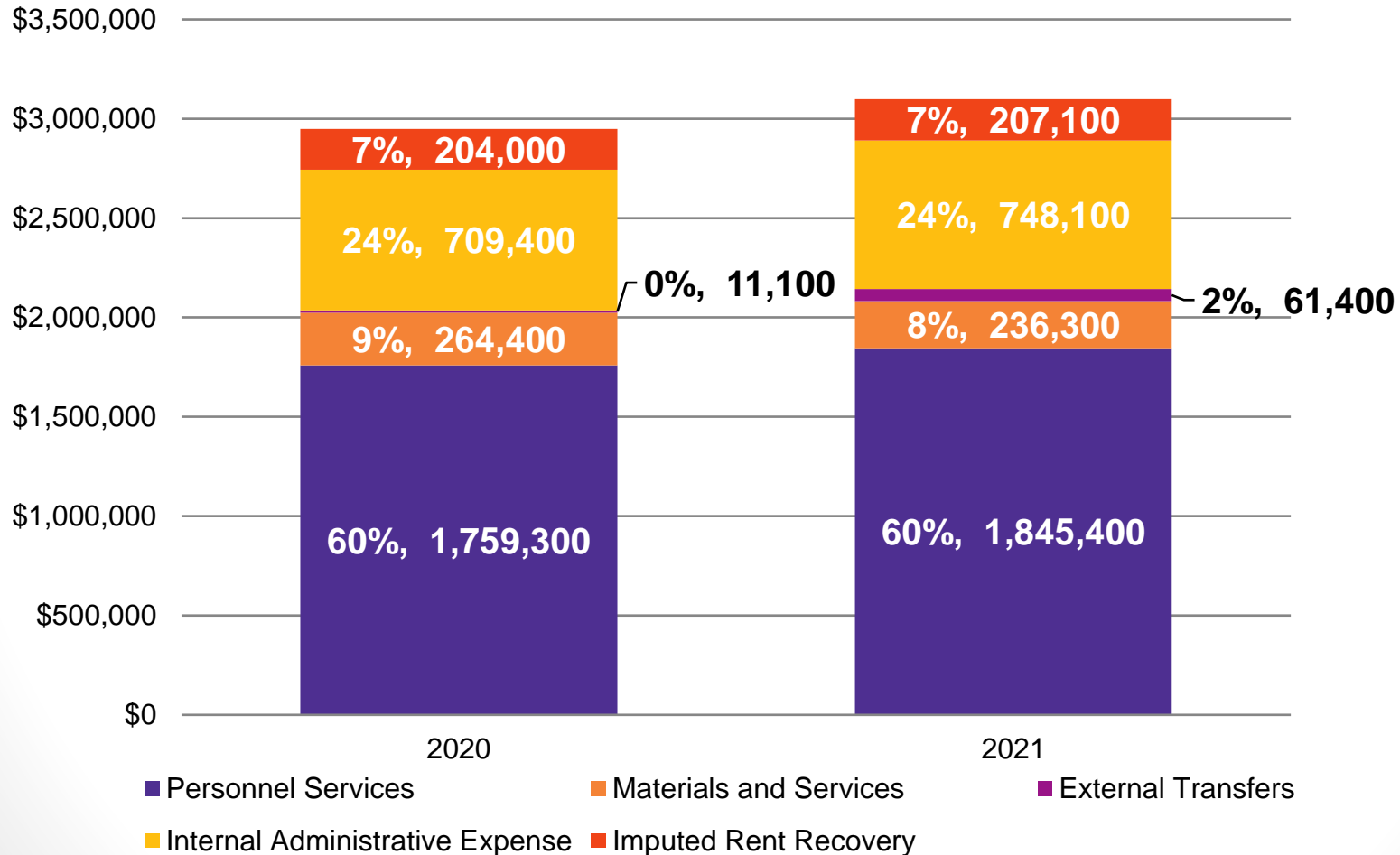


* pages 55 of Proposed 2021 Operating Budget



– Integrated Social Services Division – Housing Programs Administration: 2021 Proposed Budget

Expenses by Type

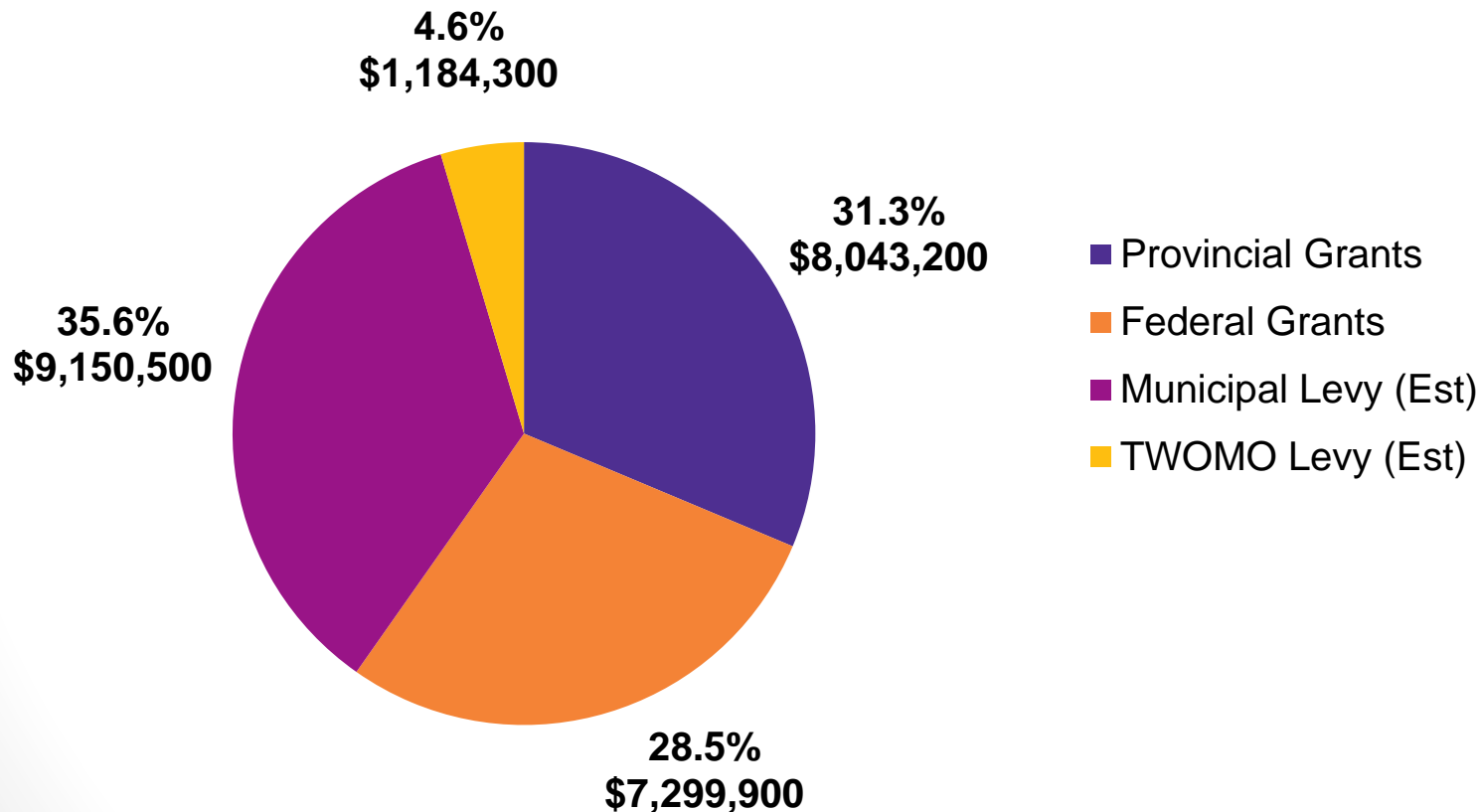


* pages 56 of Proposed 2021 Operating Budget



– Integrated Social Services Division – Housing Programs: 2021 Proposed Budget

Revenues by Type



* pages 53 of Proposed 2021 Operating Budget



– Integrated Social Services Division –

Housing Programs Overall:

2021 Proposed Budget*

Description	2020 Budget (\$)	2021 Budget (\$)	2020 to 2021	
			Change (\$)	Change (%)
Expenditures				
Community Housing	16,850,300	16,627,400	(222,900)	-1.3%
Homelessness Prevention	4,976,700	6,712,200	1,735,500	34.9%
Administration	2,246,400	2,436,100	189,700	8.4%
Total Expenditures	24,073,400	25,775,700	1,702,300	7.1%
Revenue				
Other revenue	(9,700)	(60,000)	(50,300)	518.6%
Grants				
Provincial Grants - Housing	(1,493,300)	(1,331,000)	162,300	-10.9%
Provincial Grants - Homelessness	(4,976,700)	(6,712,200)	(1,735,500)	34.9%
Federal Grants - Housing	(1,734,600)	(2,380,300)	(645,700)	37.2%
Federal Block Funding	(5,554,600)	(4,919,600)	635,000	-11.4%
Financing				
From Capital Regeneration Reserve Fund	(250,000)	-	250,000	-100.0%
From Community Housing Reserve Fund	(10,000)	(10,000)	-	0.0%
Imputed Rent Adjustment	(16,900)	(27,800)	(10,900)	64.5%
Cost to be Levied	10,027,600	10,334,800	307,200	3.1%

* page 53 of Proposed 2021 Operating Budget



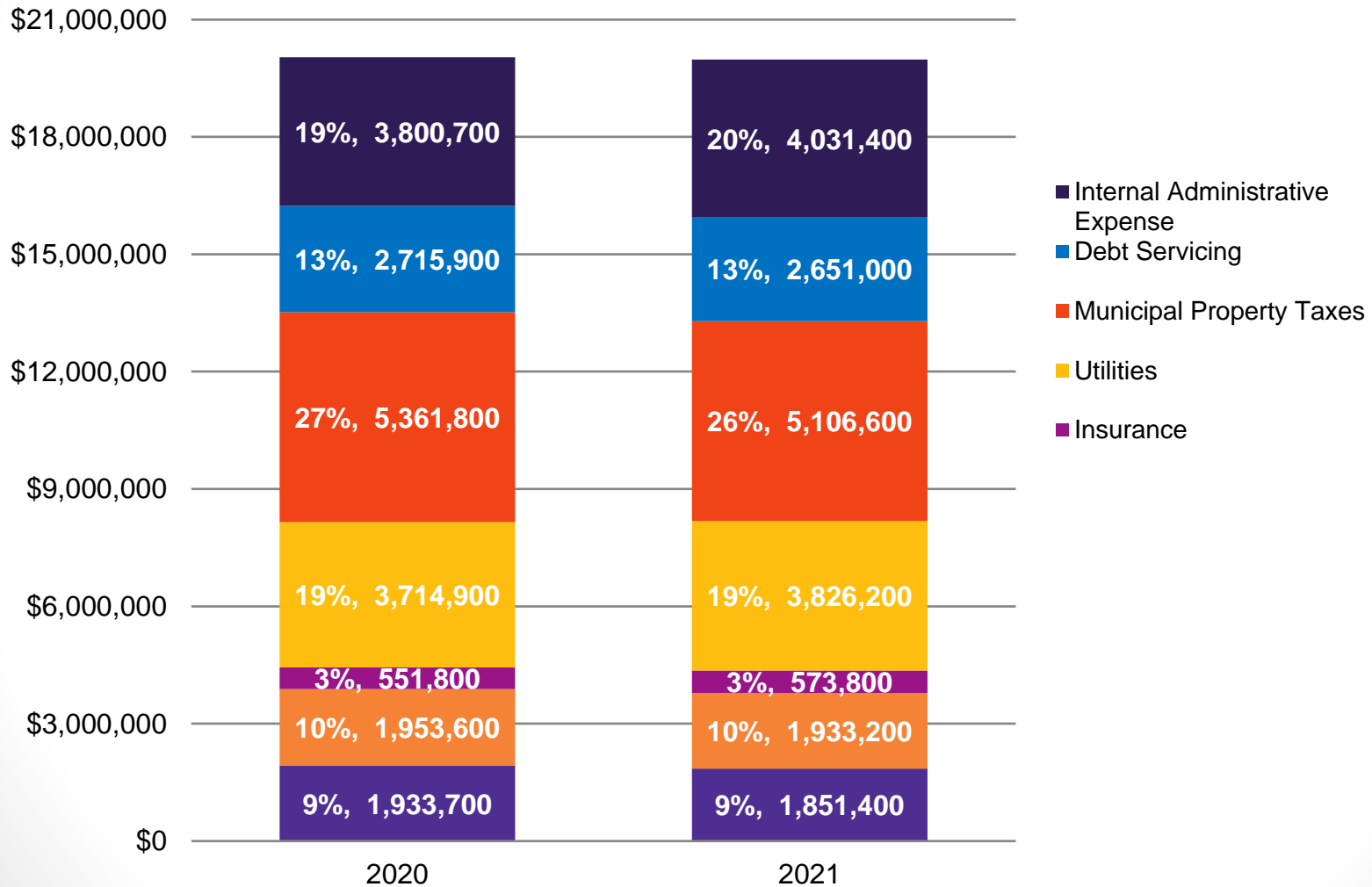
Direct-Owned Community Housing Building Operations

(pages 57 to 58 of Proposed 2021 Operating Budget)



– TBDSSAB –

Direct-Owned Community Housing Building Operations: 2021 Proposed Budget

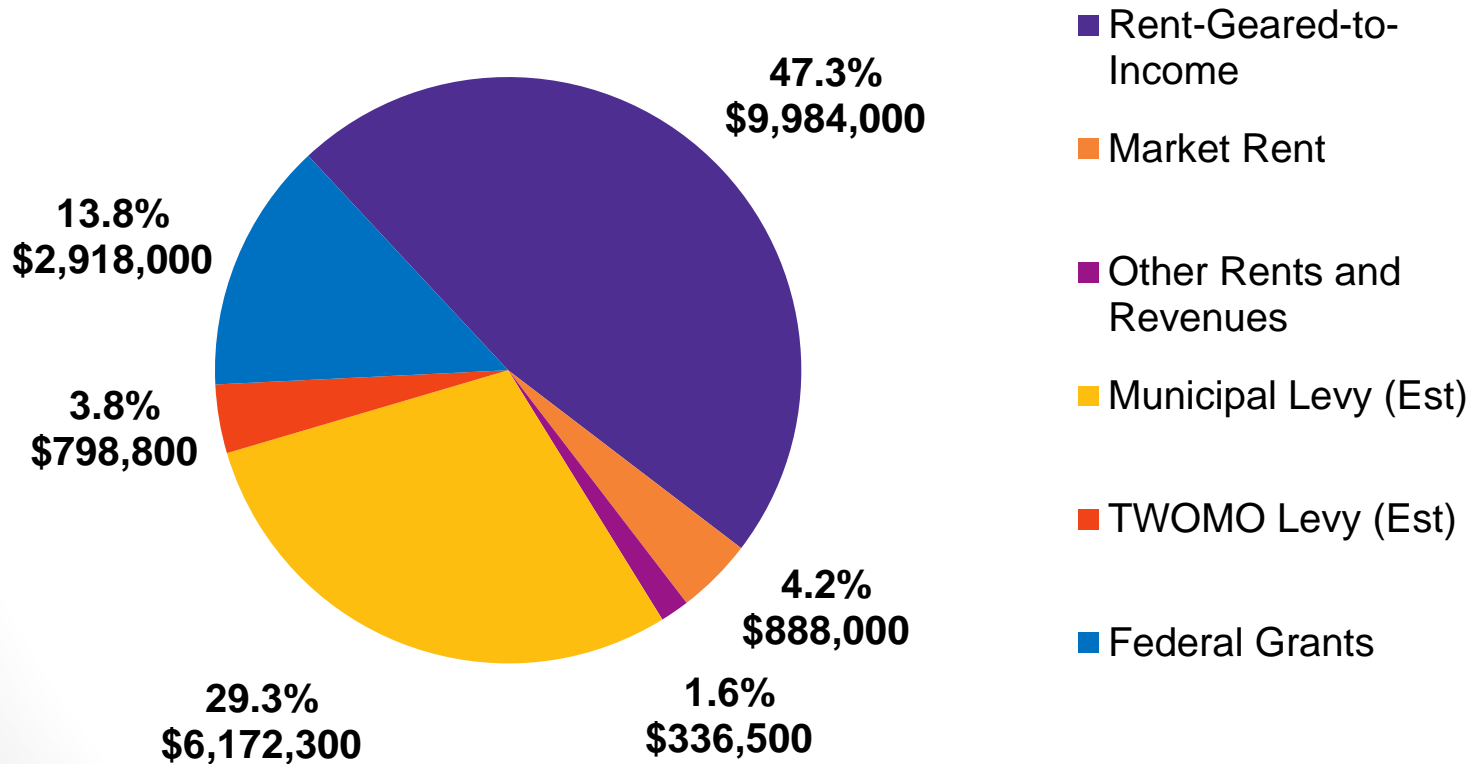


* Pages 58 of Proposed 2021 Operating Budget

– TBDSSAB –

Direct-Owned Community Housing Building Operations: 2021 Proposed Budget

Revenues by Type



* pages 58 of Proposed 2021 Operating Budget





**THE DISTRICT OF THUNDER BAY
SOCIAL SERVICES ADMINISTRATION BOARD**

– Corporate Services Division – 2021 Proposed CAPITAL Budget

(pages 63 to 67 of Proposed 2021 Operating and Capital Budgets)

TBDSSAB Board Meeting
Thursday, November 19, 2020

Presented by:

**Georgina Daniels, FCPA, FCA
Director - Corporate Services Division**



**– Corporate Services Division –
CAPITAL PROJECTS**

2021 Proposed Capital Budget

99 Capital Projects: \$3,845,000



**– Corporate Services Division –
Capital Projects Long-Term Forecast:
2021 Proposed Capital Budget**

- Projects grouped into categories
 - 41 Demand Projects - \$1,298,600
 - 42 Planned Projects - \$1,375,200
 - 16 Green Projects - \$1,171,200



– Corporate Services Division – Capital Projects Long-Term Forecast: 2021 Proposed Capital Budget

Accessibility Modifications (3)	Building Security (9)
Door Repairs & Maintenance (13)	Electrical Repairs & Maintenance (3)
Elevator Repairs & Maintenance (4)	Equipment (3)
Exterior Upgrades (6)	Flooring (2)
Interior Upgrades (11)	Life Safety Repairs & Maintenance (2)
Mechanical Repairs & Maintenance (13)	Painting (5)
Roofing Repairs & Maintenance (4)	Sitework (17)
Windows Repairs & Maintenance (4)	



Thank you.

Questions?

