

### **BOARD REPORT**

REPORT No.: 2019-61

MEETING DATE: DECEMBER 12, 2019 DATE PREPARED: NOVEMBER 22, 2019

SUBJECT: THE DISTRICT OF THUNDER BAY SOCIAL SERVICES ADMINISTRATION BOARD PROPOSED 2020 OPERATING AND CAPITAL BUDGETS

#### RECOMMENDATION

THAT with respect to Report No. 2019-53 and Report No. 2019-61 (Corporate Services Division), we, The District of Thunder Bay Social Services Administration Board (TBDSSAB or the Board), approve the proposed 2020 Operating Budget in the amount of \$98,011,700, as presented in Report No. 2019-53 and Report No. 2019-61;

AND THAT we, the Board, approve the proposed 2020 Capital Budget in the amount of \$3,573,000, as presented in Report No. 2019-53, to be financed from the Housing Portfolio Capital Reserve Fund;

AND THAT up to \$50,000 of costs related to the implementation of the Property Portfolio Action Plan, and up to \$250,000 of costs related to new rental housing units through the Ontario Priorities Housing Initiative (OPHI) be financed from the Capital Regeneration Reserve Fund;

AND THAT up to \$10,000 of costs related to End of Social Housing Operating Agreements be financed from the Community Housing Reserve Fund;

AND THAT \$2,652,000 be transferred from Operations to the Housing Portfolio Capital Reserve Fund, and up to \$385,000 of move-out repairs be financed from the Housing Portfolio Capital Reserve Fund;

AND THAT any actual unrestricted interest revenue earned, in excess of \$175,000, be transferred to the Levy Stabilization Reserve Fund;

AND THAT \$191,300 be transferred from Operations to the Office Building Reserve Fund, and up to \$80,000 of the office building capital costs be financed from the Office Building Reserve Fund;

AND THAT the necessary By-law be presented to the Board, for consideration.

#### **REPORT SUMMARY**

To present the proposed 2020 Operating and Capital Budgets for the Board's approval.

The proposed 2020 Operating Budget, as presented (Attachment #1), totals \$98,011,700, a decrease of \$2,113,200, or 2.1%, from the 2019 approved total Budget. In addition, \$3,573,000 (2019: \$3,657,000) in expenditures has been included for the proposed 2020 Capital Budget.

The impact to the Municipal and Territories Without Municipal Organization (TWOMO) Levy would be an increase of \$231,000 from \$22,281,500 to \$22,512,500, or a 1.0% increase relative to 2019.

#### **BACKGROUND**

The proposed 2020 Operating and Capital Budgets were presented for review and discussion at the November 21, 2019, Board Meeting.

#### **COMMENTS**

There were no changes to the proposed Operating and Capital Budgets provided at the November 21, 2019, meeting, and through Report No. 2019-53.

The proposed 2020 Operating Budget totals \$98,011,700 and represents a decrease of \$2,113,200, or 2.1%, from the 2019 approved Budget of \$100,124,900.

The proposed 2020 Operating Budget results in a levy of \$22,512,500, which is an increase of \$231,000, or 1.0%, compared to the Board-approved 2019 Levy.

The proposed 2020 Budget Levy, by program area, is provided in Table 1 – Total Change in Proposed Levy by Program Funding Area (below):

Table 1 - Total Change in Proposed 2020 Budget Levy by Program Funding Area							
Program	2019 Budget Levy (\$)	Proposed 2020 Levy (\$)	Increase / (Decrease) (\$)	% Change			
Ontario Works	4,244,100	3,740,000	(504,100)	(11.9%)			
Child Care and Early Years	1,743,300	1,741,200	(2,100)	(0.1%)			
Community Housing	16,469,100	17,206,300	737,200	4.5%			
Interest Revenue	(175,000)	(175,000)	-	0.0%			
Total Levy	22,281,500	22,512,500	231,000	1.0%			

The proposed 2020 Capital Budget includes planned expenditures of \$3,573,000 (2019: \$3,657,000), to be financed from the Housing Portfolio Capital Reserve Fund.

#### **FINANCIAL IMPLICATIONS**

The proposed 2020 Operating Budget, as presented, totals \$98,011,700, and includes a Municipal and TWOMO Levy of \$22,512,500.

The proposed 2020 Capital Budget totals \$3,573,000, to be financed from the Housing Portfolio Capital Reserve Fund, consistent with the Reserve and Reserve Fund Strategy.

#### CONCLUSION

It is concluded that the proposed 2020 Operating Budget of \$98,011,700 and proposed 2020 Capital Budget of \$3,573,000 provide for all mandatory programs, 177.43 Full-Time-Equivalent staff, and include financing from the Municipal and TWOMO Levy of \$22,512,500.

#### REFERENCE MATERIALS ATTACHED

Attachment #1 Proposed 2020 Operating Budget Summary by Program

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APPROVED /SIGNATURE:	Lawill
	Georgina Daniels, FCPA, FCA, Director - Corporate Services Division The District of Thunder Bay Social Services Administration Board
SUBMITTED /SIGNATURE:	Will Bradi
	William (Bill) Bradica, Chief Administrative Officer The District of Thunder Bay Social Services Administration Board

## The District of Thunder Bay Social Services Administration Board 2020 Proposed Budget Summary by Program

	Corporate Management* and Program Support			Integrated		Ontario Works		
			Client Int	ake	Ontario Works			
	2019	2020	2019	2020	2019	2020		
Financing								
Levy to municipalities and TWOMO	(175,000)	(175,000)	-	-	4,244,100	3,740,000		
Interest on unrestricted funds	175,000	175,000	-	-	-	-		
Interest on restricted funds	200,000	200,000	-	-	-	-		
Rents	-	-	-	-	-	-		
Provincial grants	-	-	-	-	33,794,100	33,013,100		
Federal grants	-	-	-	-	-	-		
Other	-	-	-	-	-	-		
From (to) reserve funds	(200,000)	(200,000)	-	-	(29,100)	(76,800		
Total Financing	-	-	-	-	38,009,100	36,676,300		
Expenditures Personnel services	3,795,900	3,522,500	832,400	823,400	4,959,400	4,618,100		
Interest on long-term debt	124,000	116,800	-	-	-	-		
Materials	1,896,100	1,817,800	14,800	12,500	760,900	724,800		
Contracted services	190,000	151,800	-	-	10,000	10,000		
Rents and financial expenses	16,700	19,500	-	-	89,400	88,200		
External transfers - funded agencies	-	-	-	-	-	-		
External transfers - persons	-	-	-	-	27,438,500	27,400,300		
Repayment of long-term debt	271,000	271,000	-	-	-	-		
Allocation of internal admin	(5,107,500)	(4,763,200)	(847,200)	(835,900)	3,874,800	3,050,900		
Imputed Rent Recovery	(1,186,200)	(1,136,200)	-	-	876,100	784,000		
Total Expenditures	-	-	-	-	38,009,100	36,676,300		
Excess (Deficiency) of Revenues Over Expenses								

<sup>\*</sup>Corporate Management and Program Support consists of Board, Office of the Chief Administrative Officer, Corporate Services, certain senior management costs, and office headquarters' operating costs.

# The District of Thunder Bay Social Services Administration Board 2020 Proposed Budget Summary by Program

	Child Care and Early Years Programs		Community Housing & Homelessness Programs		Other		Total	
	2019	2020	2019	2020	2019	2020	2019	2020
Financing								
Levy to municipalities and TWOMO	1,743,300	1,741,200	16,469,100	17,206,300	-	-	22,281,500	22,512,500
Interest on unrestricted funds	-	-	-	-	-	-	175,000	175,000
Interest on restricted funds	-	-	-	-	-	-	200,000	200,000
Rents	-	-	11,247,400	11,157,400	-	-	11,247,400	11,157,400
Provincial grants	16,272,900	16,230,700	7,694,800	6,469,950	-	-	57,761,800	55,713,750
Federal grants	104,600	-	9,747,900	10,295,950	-	-	9,852,500	10,295,950
Other	-	-	260,700	225,400	-	-	260,700	225,400
From (to) reserve funds	(4,300)	(5,600)	(1,982,900)	(1,985,900)	562,300	-	(1,654,000)	(2,268,300)
Total Financing	18,116,500	17,966,300	43,437,000	43,369,100	562,300	-	100,124,900	98,011,700
Expenditures Personnel services	720,400	744,900	4,469,000 356 500	4,457,000 288 700	-	-	14,777,100 480,500	14,165,900 405 500
Interest on long-term debt	-	-	356,500	288,700	-	-	480,500	405,500
Materials	49,900	49,100	14,645,700	14,856,900	-	-	17,367,400	17,461,100
Contracted services	1,000	1,000	90,000	79,000	-	-	291,000	241,800
Rents and financial expenses	-	-	167,200	167,200	-	-	273,300	274,900
External transfers - funded agencies	16,642,900	16,605,400	17,884,000	16,993,500	562,300	-	35,089,200	33,598,900
External transfers - persons	-	-	1,768,300	1,765,100	-	-	29,206,800	29,165,400
Repayment of long-term debt	-	-	2,368,600	2,427,200	-	-	2,639,600	2,698,200
Allocation of internal admin	631,100	509,100	1,448,800	2,039,100	-	-	-	-
Imputed Rent Recovery	71,200	56,800	238,900	295,400	-	-	-	-
Total Expenditures	18,116,500	17,966,300	43,437,000	43,369,100	562,300	-	100,124,900	98,011,700
Excess (deficiency) of Revenues over expenses								