

# Financial Context

for the 2020 Budget Process



THE DISTRICT OF THUNDER BAY  
SOCIAL SERVICES ADMINISTRATION BOARD

## TBDSSAB Board Meeting

Thursday, October 17, 2019

Presented by:

William (Bill) Bradica  
Chief Administrative Officer, TBDSSAB



# Financial Context for the 2020 Budget Process

- ❖ Financial Overview
  - ❖ Financial History
  - ❖ Budget History
- ❖ Current State and Plans
- ❖ Future Years

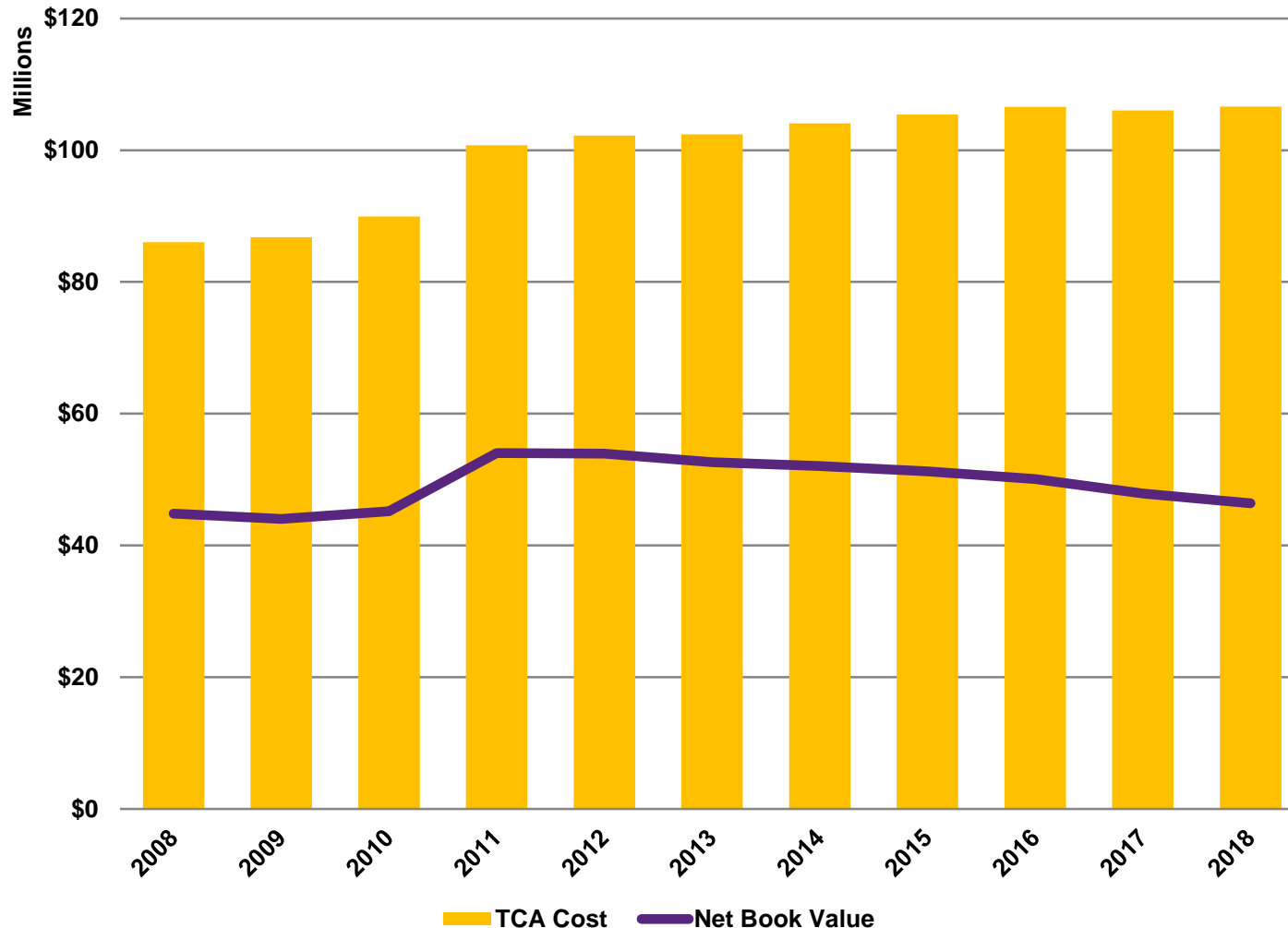


# Financial History

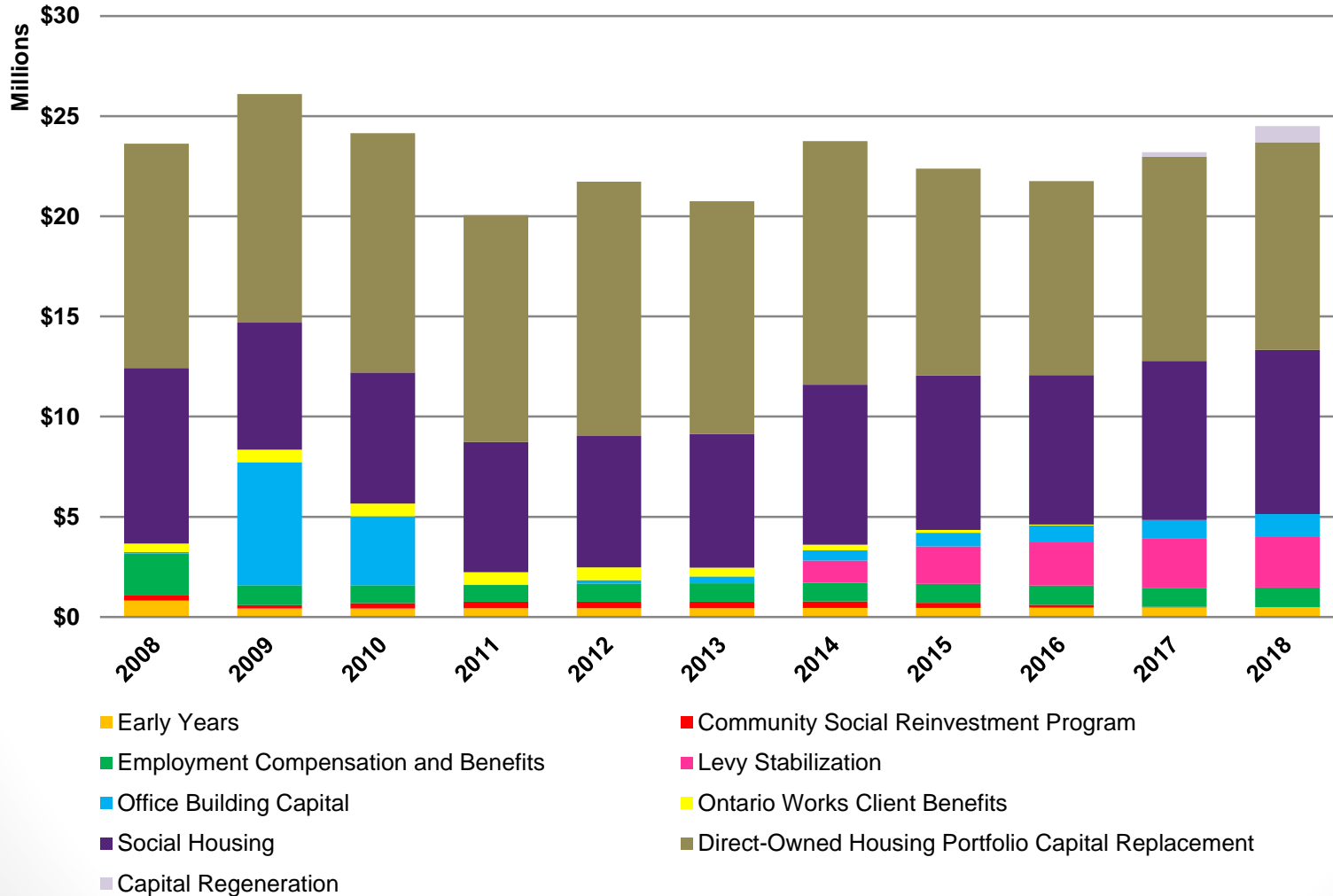
1. Assets and Liabilities
2. Revenue History and Trends
3. Expense History and Trends



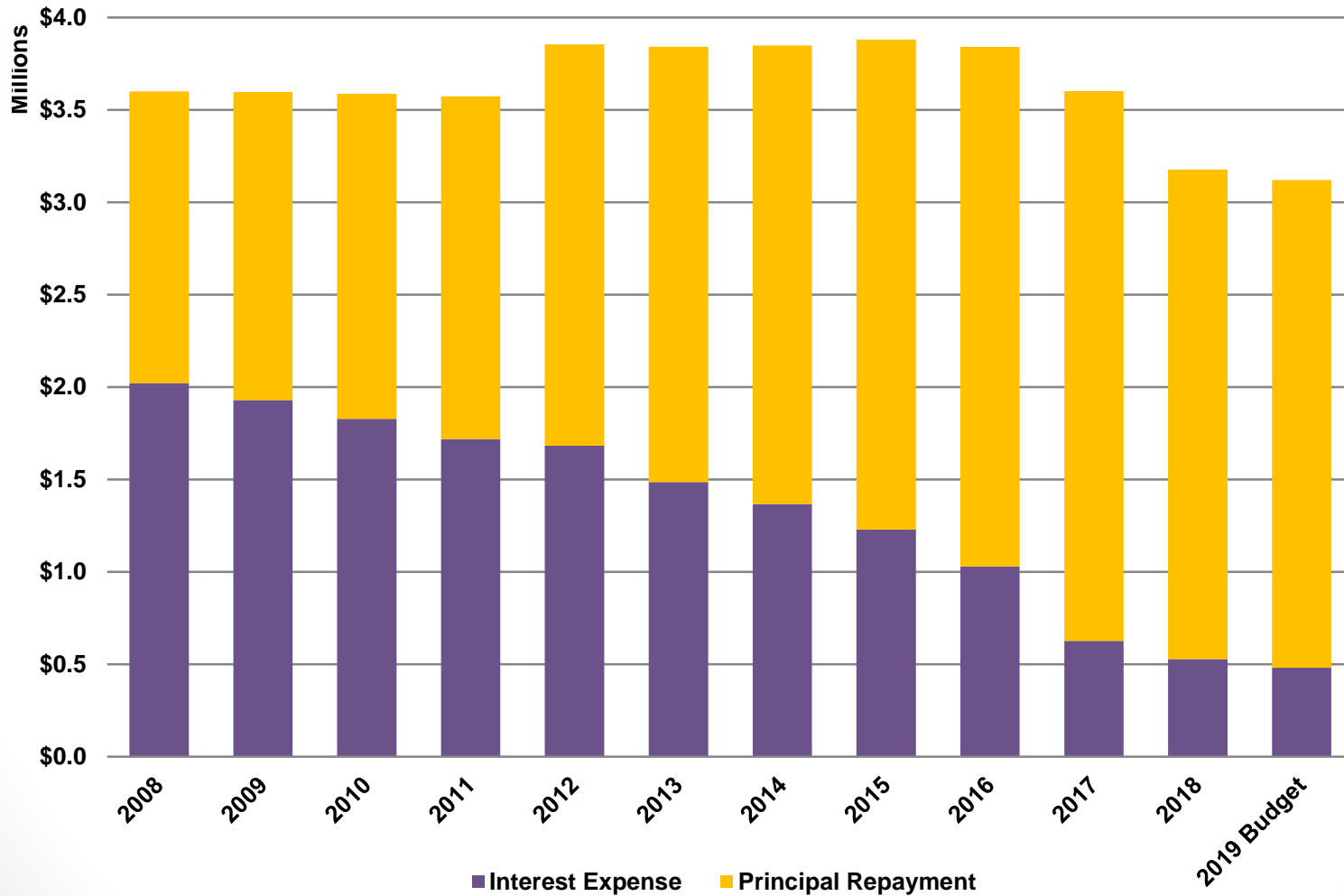
# 1. Assets and Liabilities: TANGIBLE CAPITAL ASSETS



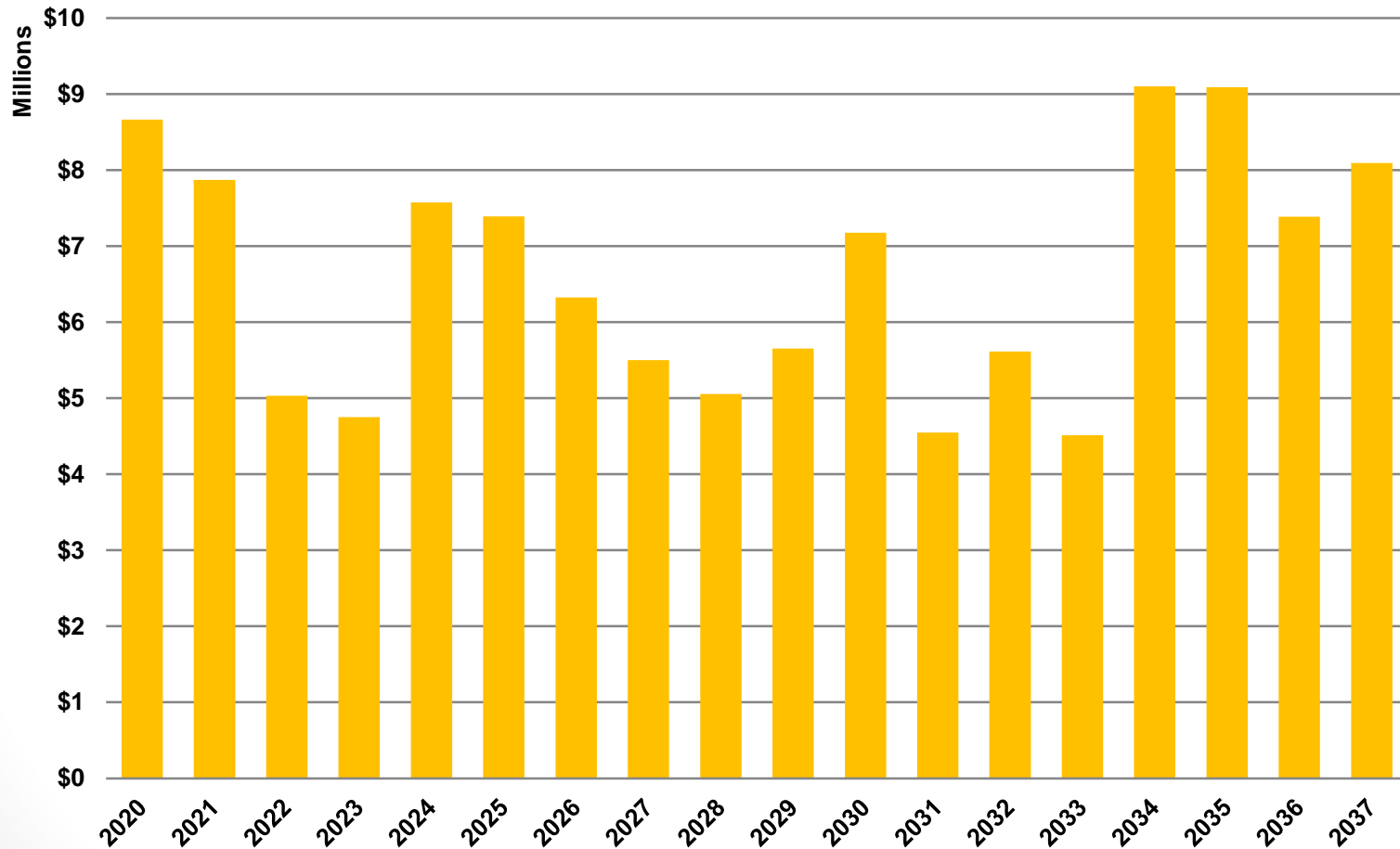
# 1. Assets and Liabilities: HISTORY OF RESERVE FUNDS



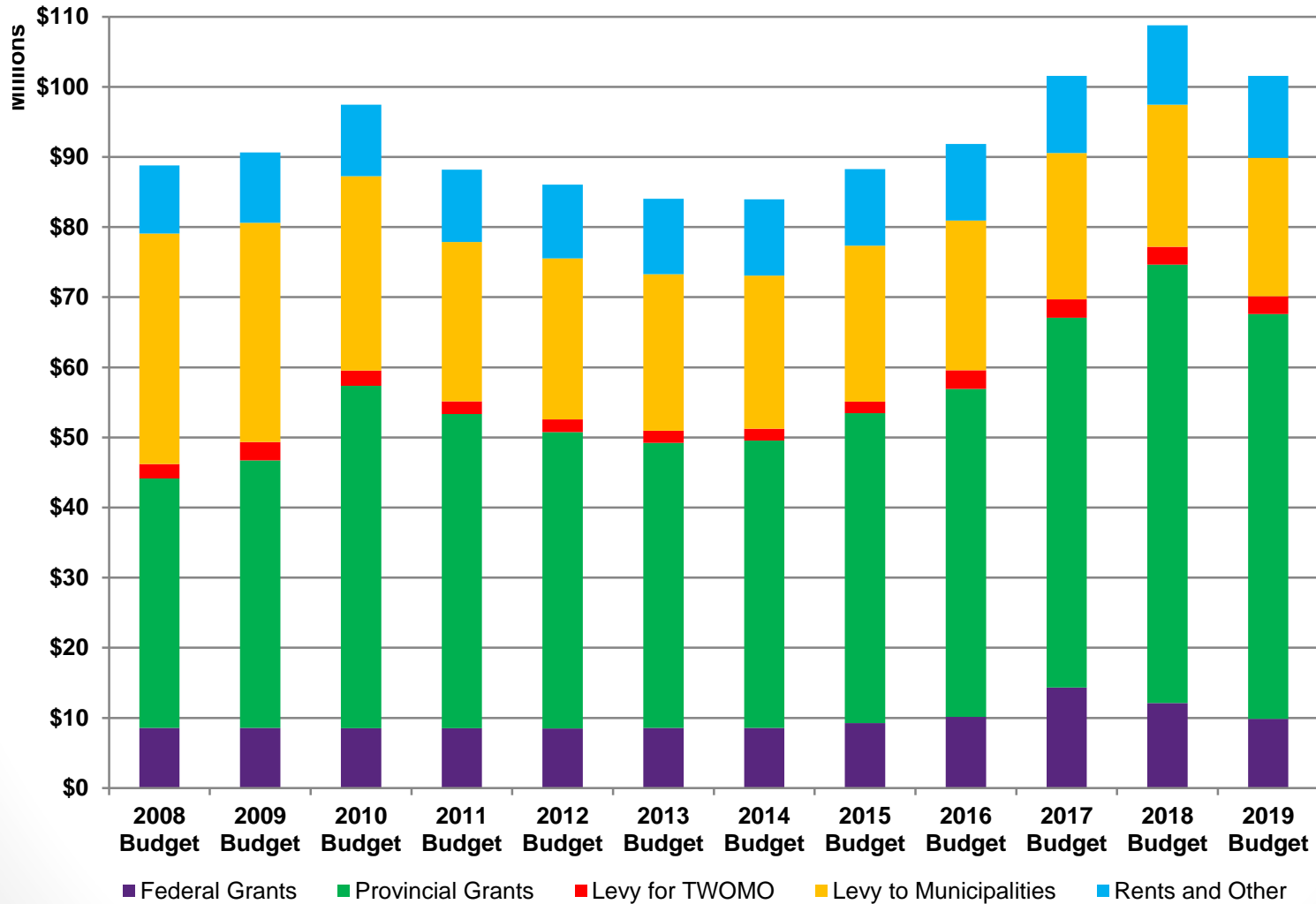
# 1. Assets and Liabilities: DEBT PAYMENT HISTORY



# 1. Assets and Liabilities: PROJECTED CAPITAL REQUIREMENTS (per Building Condition Assessments)

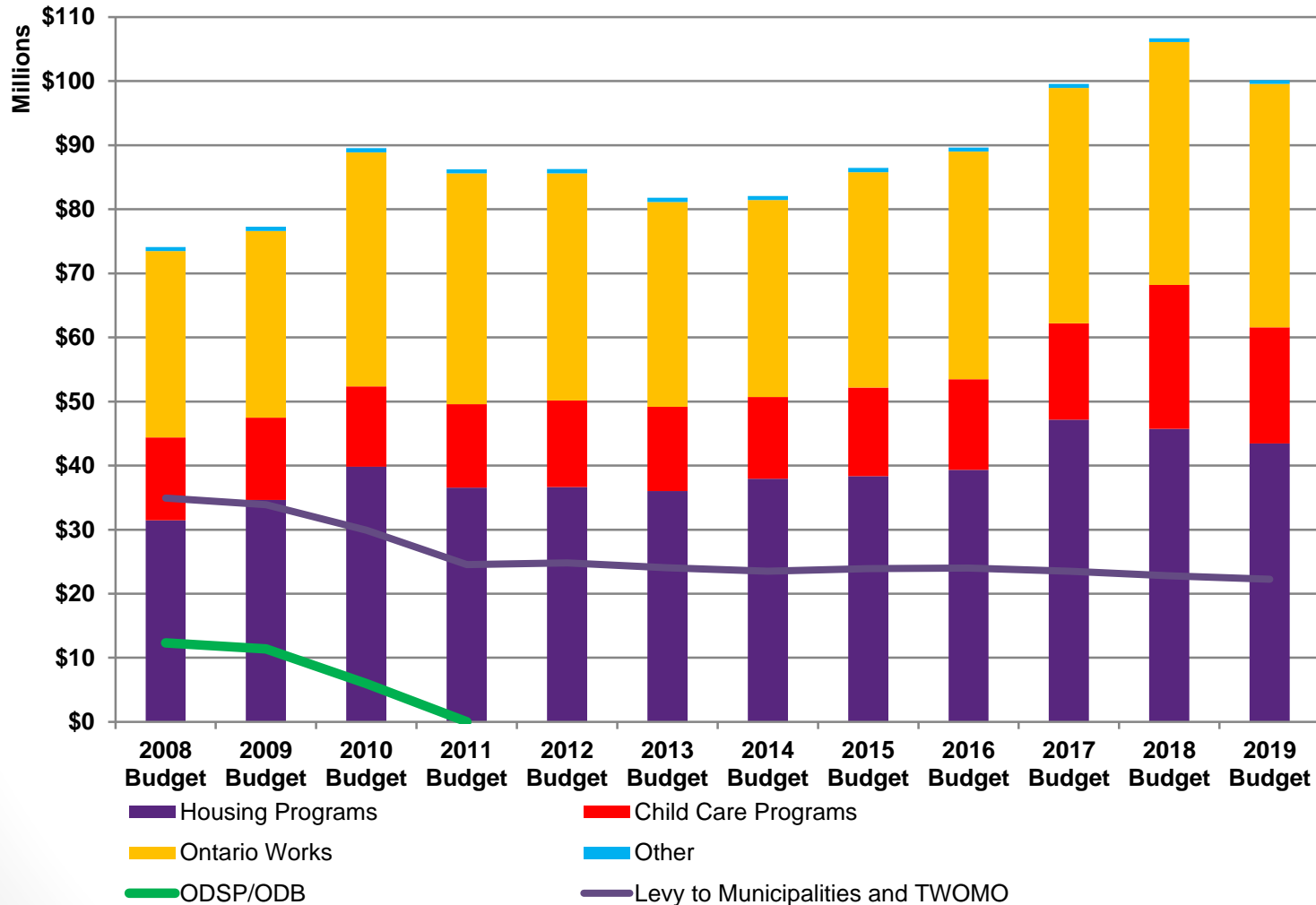


## 2. Revenue History and Trends: REVENUE SOURCES

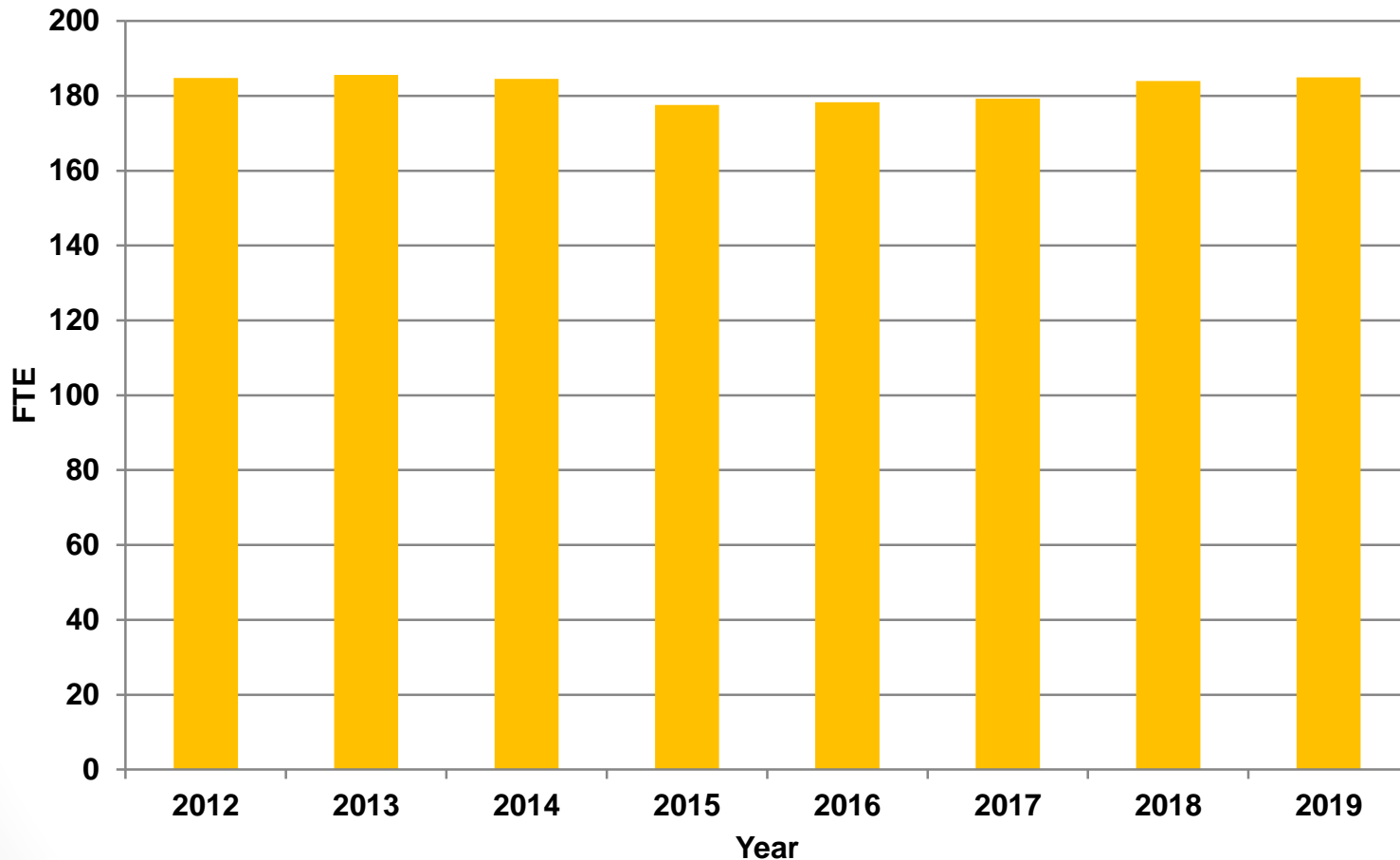




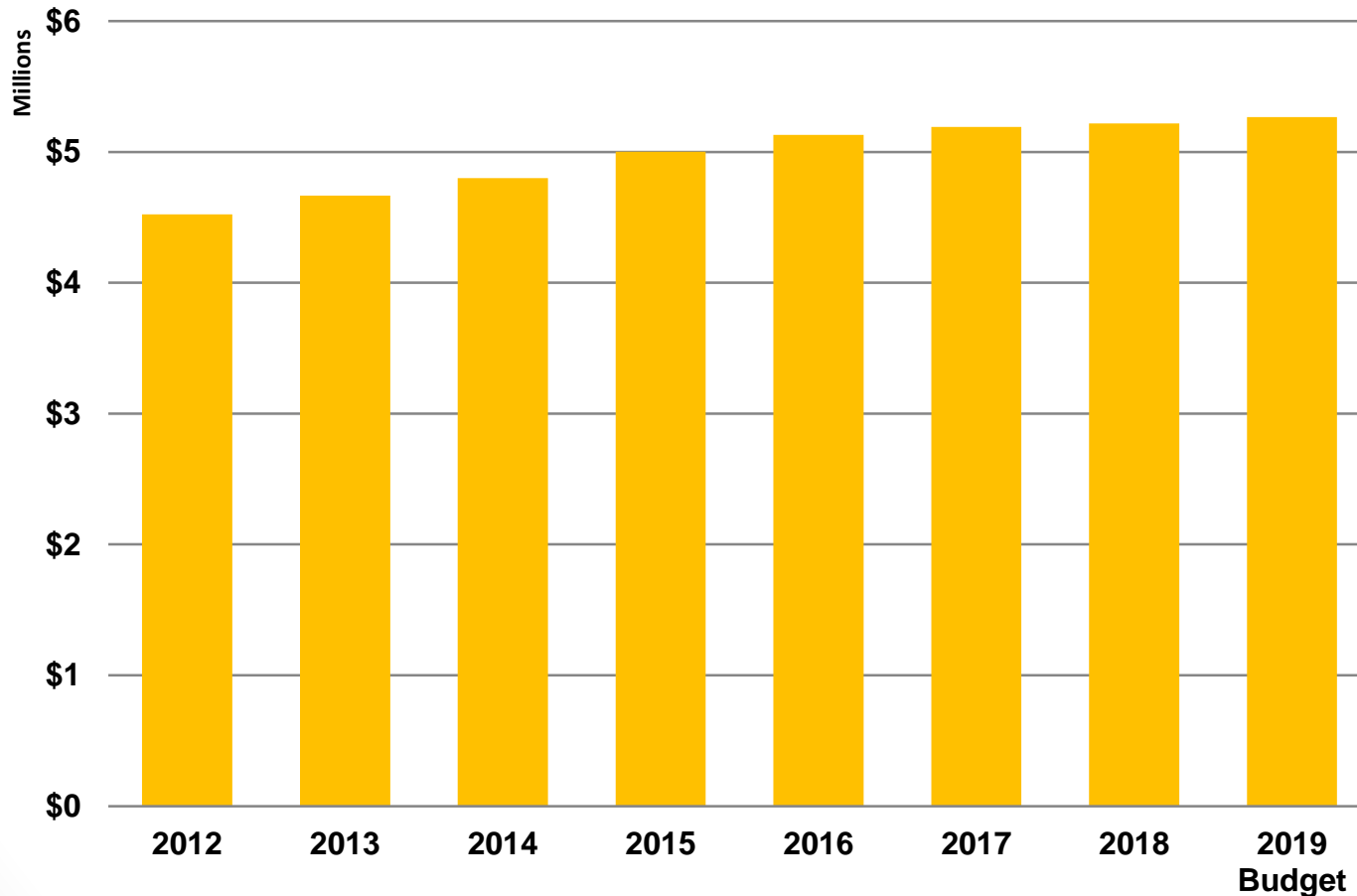
# 3. Expense History and Trends: TOTAL BUDGET EXPENDITURES



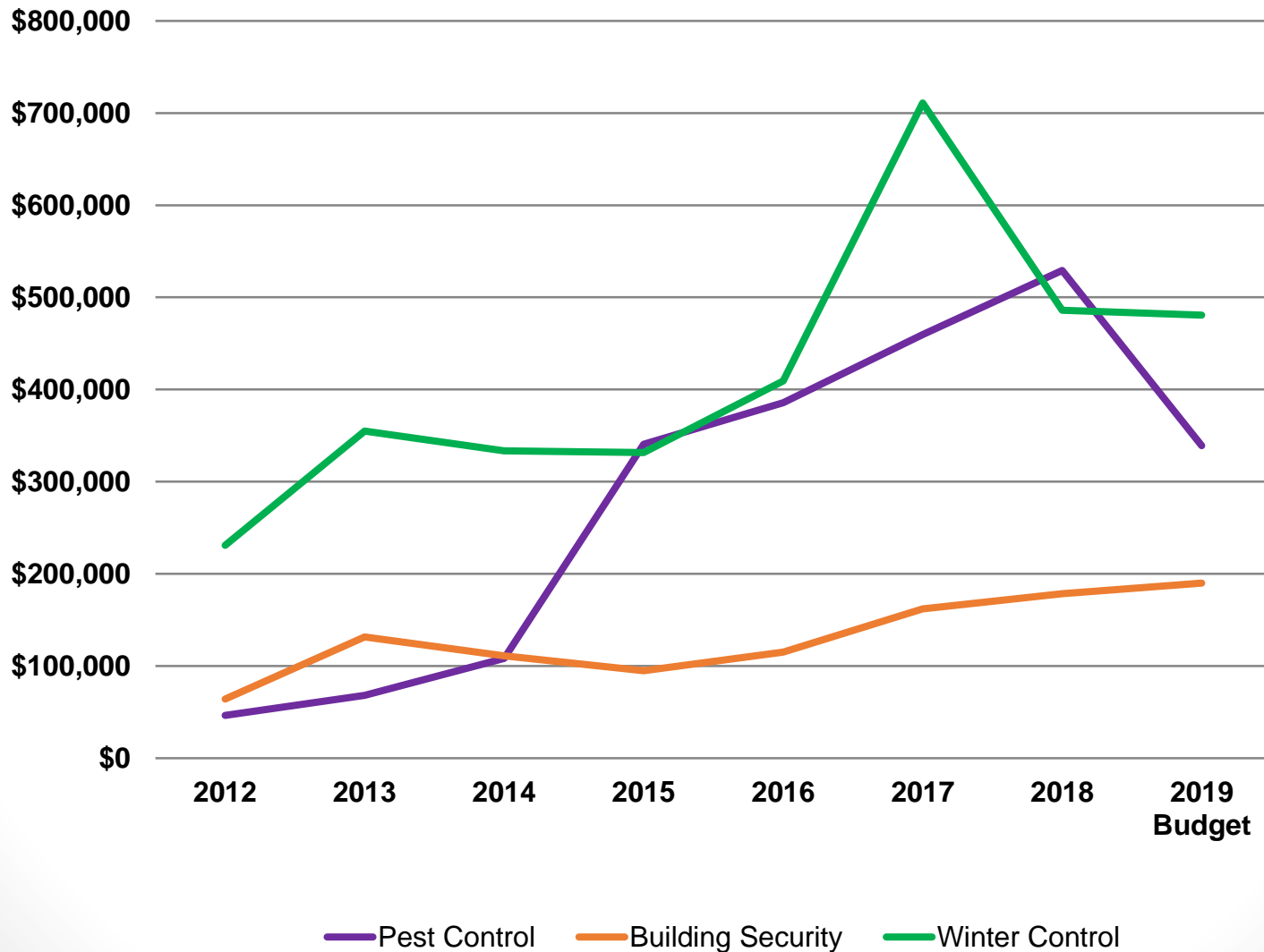
### 3. Expense History and Trends: HISTORICAL STAFF COMPLEMENT



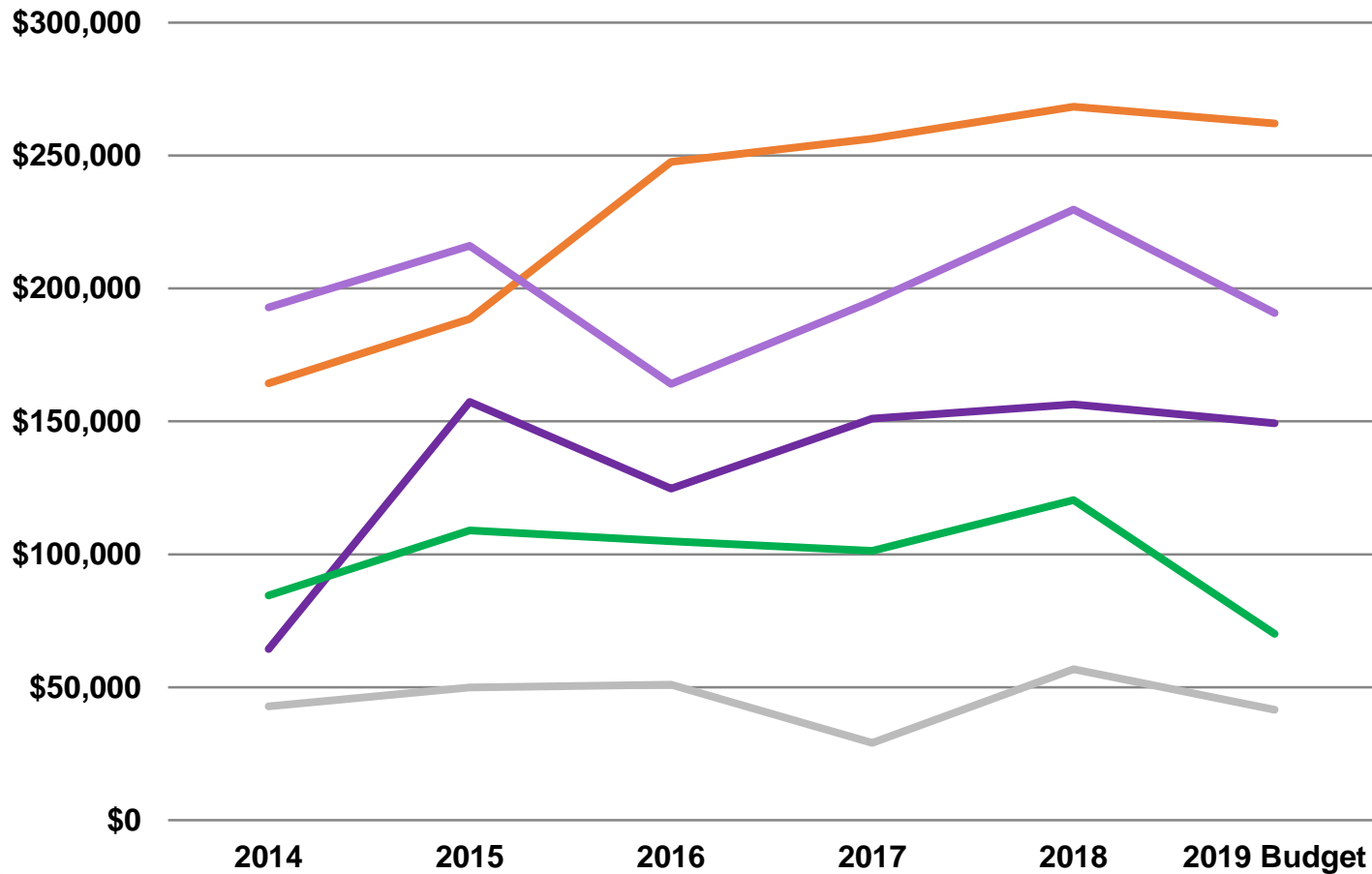
# 3. Expense History and Trends: PROPERTY TAXES Direct-Owned Social Housing



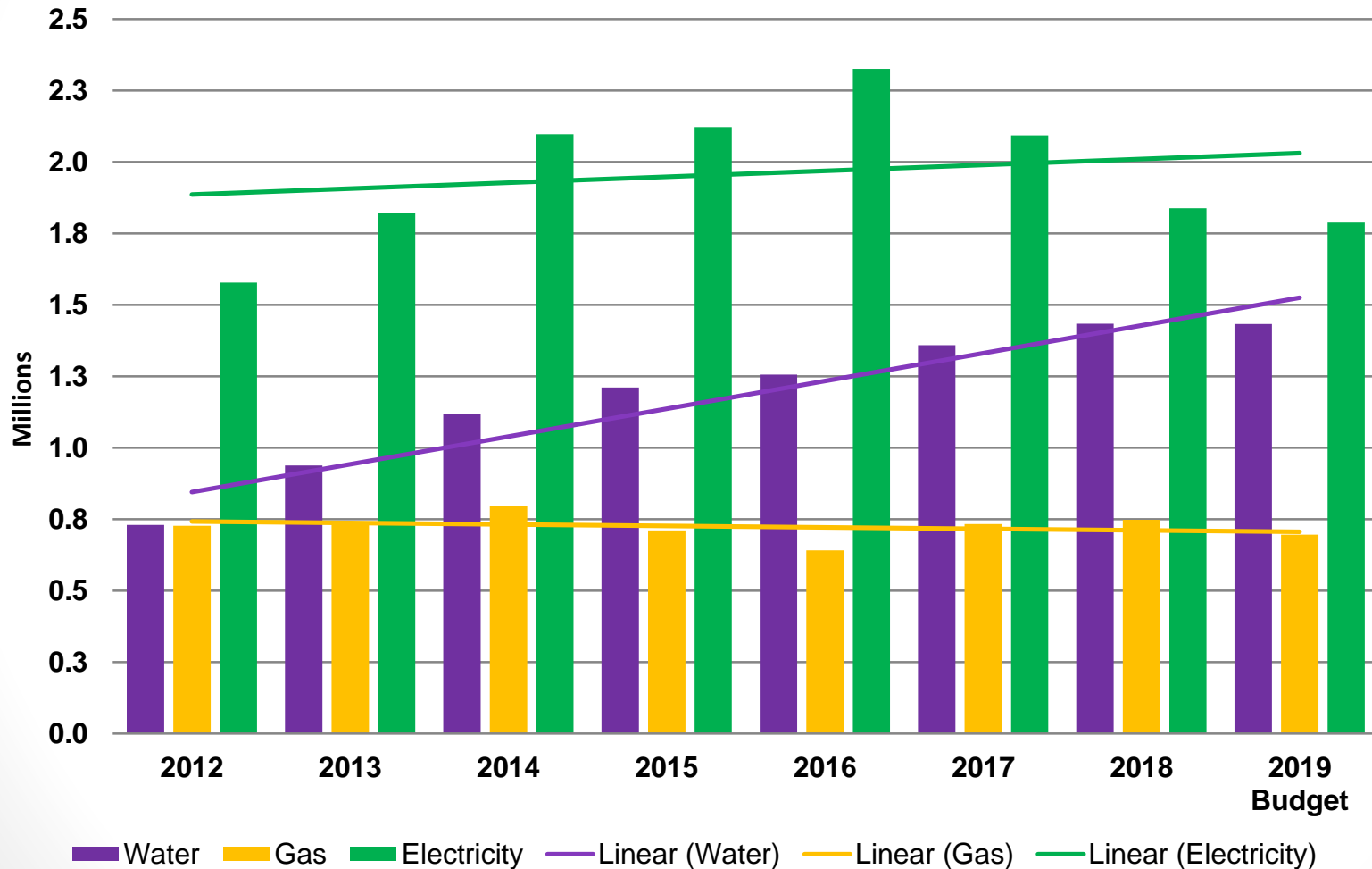
# 3. Expense History and Trends: PEST CONTROL, BUILDING SECURITY, AND WINTER CONTROL



### 3. Expense History and Trends: REPAIRS AND MAINTENANCE



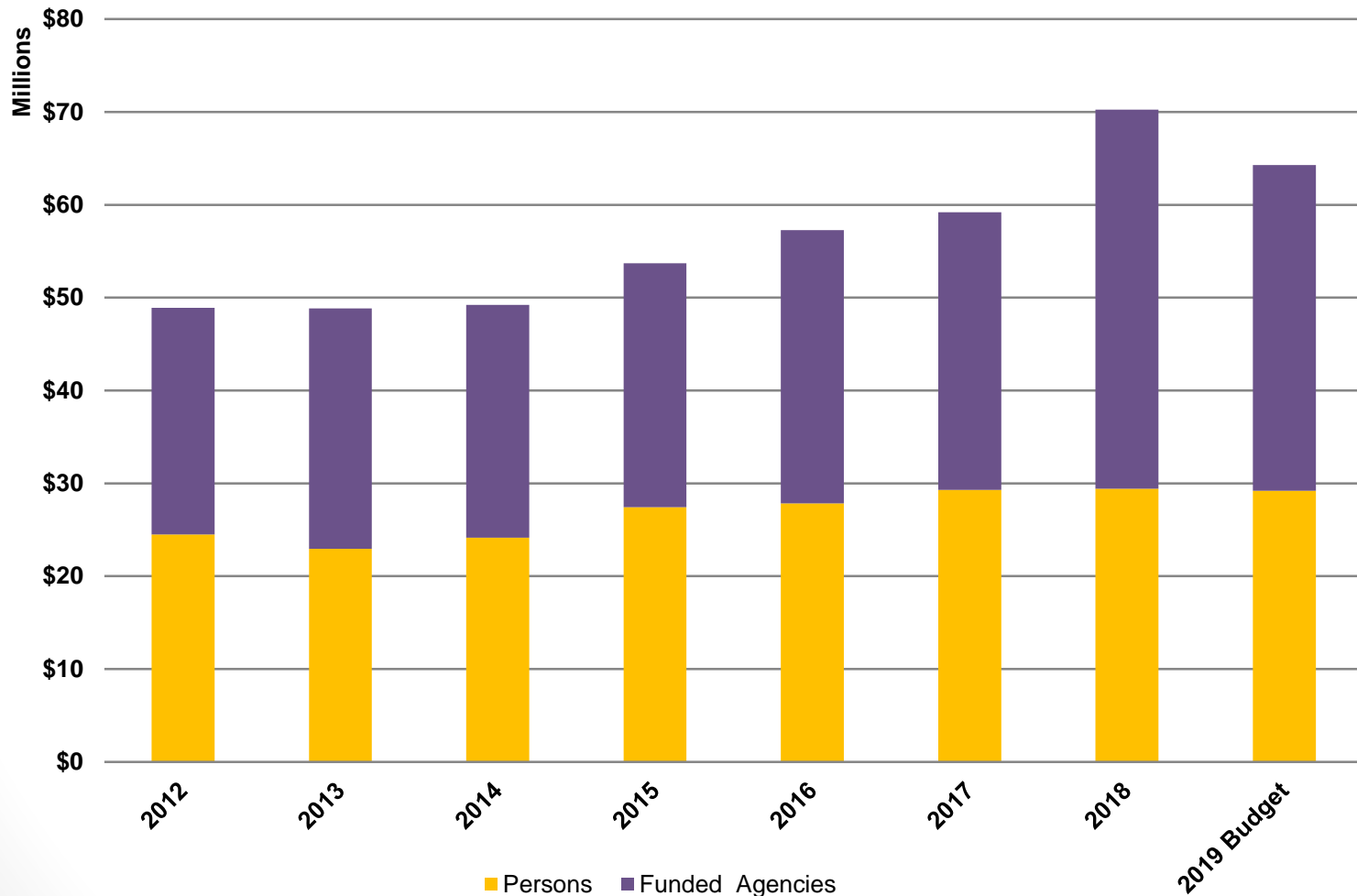
# 3. Expense History and Trends: UTILITY COMPARISON Direct-Owned Social Housing



• Beginning in the Fall of 2013, TBDSSAB assumed the full cost of Water for certain properties (rent scales adjusted accordingly).



### 3. Expense History and Trends: TRANSFERS TO PERSONS, OTHER



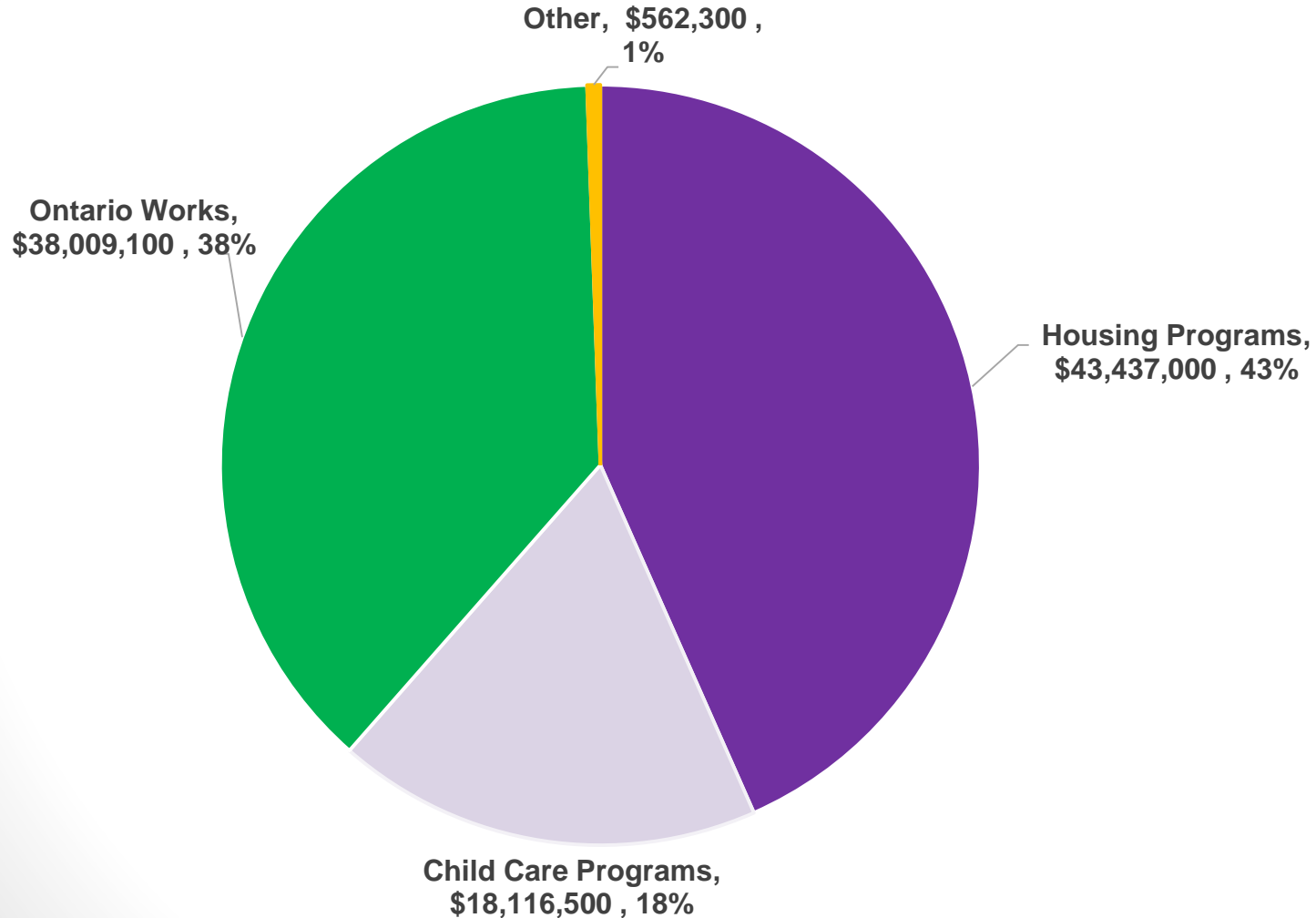
# Budget History





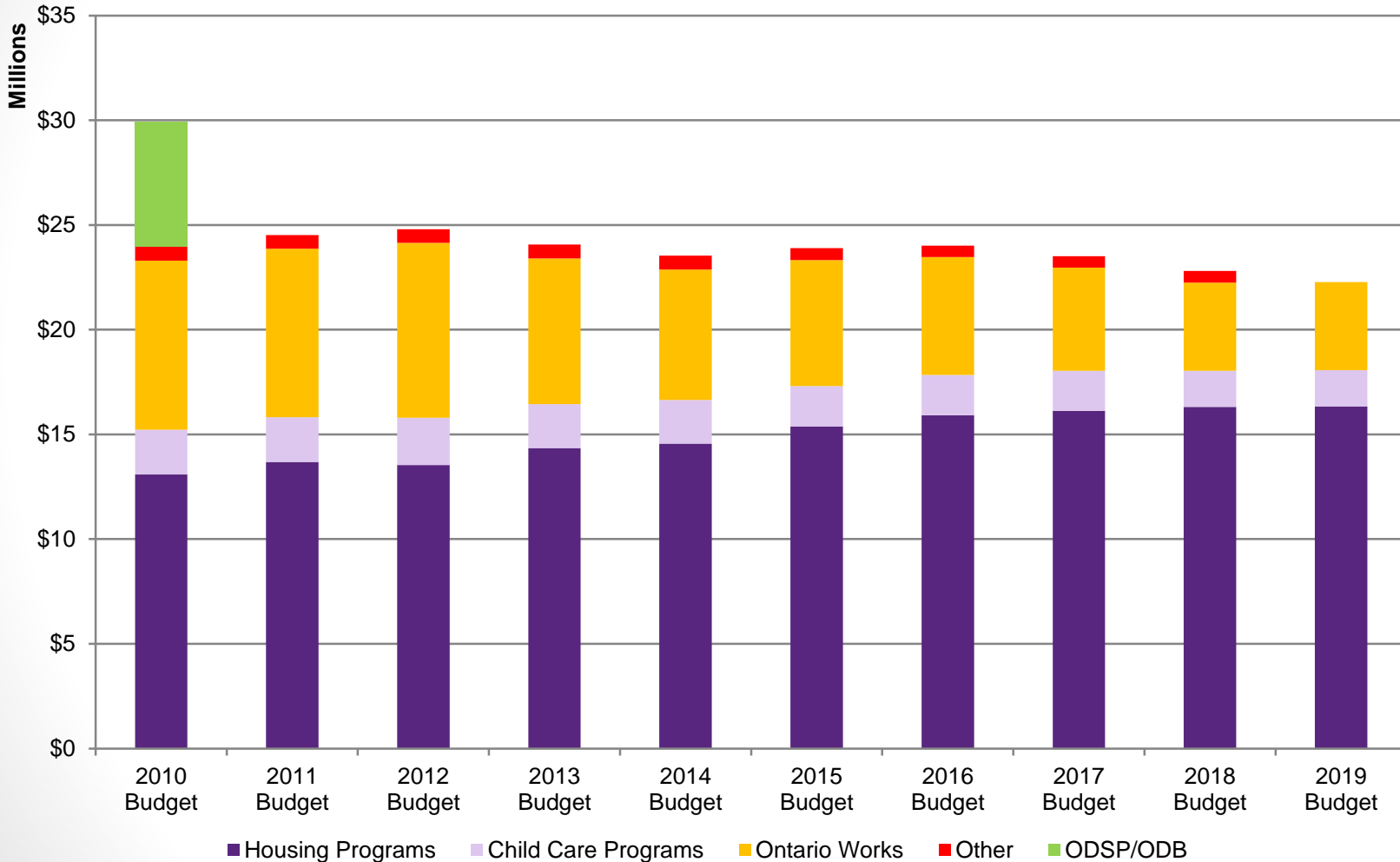
# Budget History:

## 2019 BUDGET BY PROGRAM DISTRIBUTION

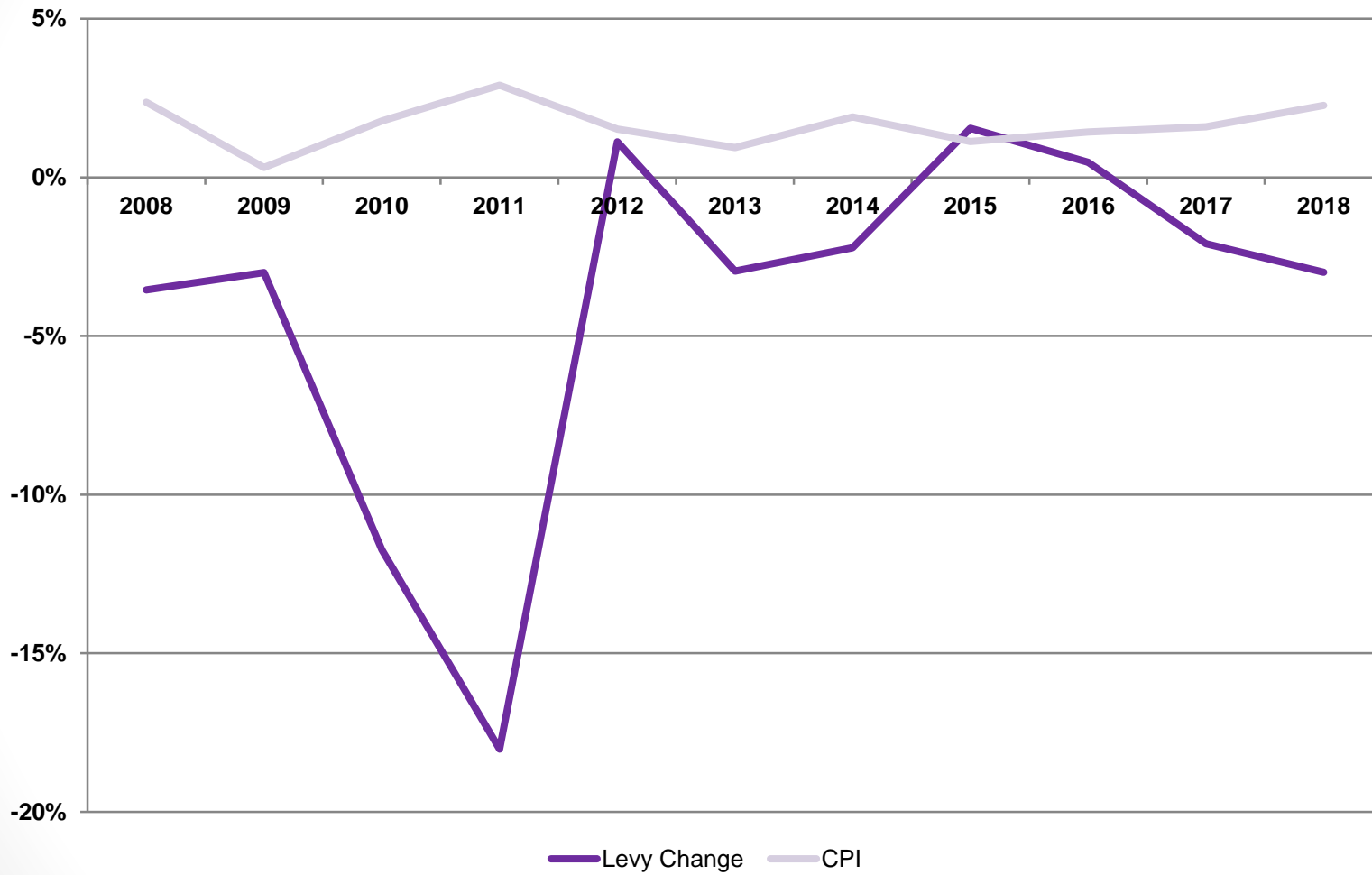


# Budget History:

## LEVY DISTRIBUTION BY PROGRAM

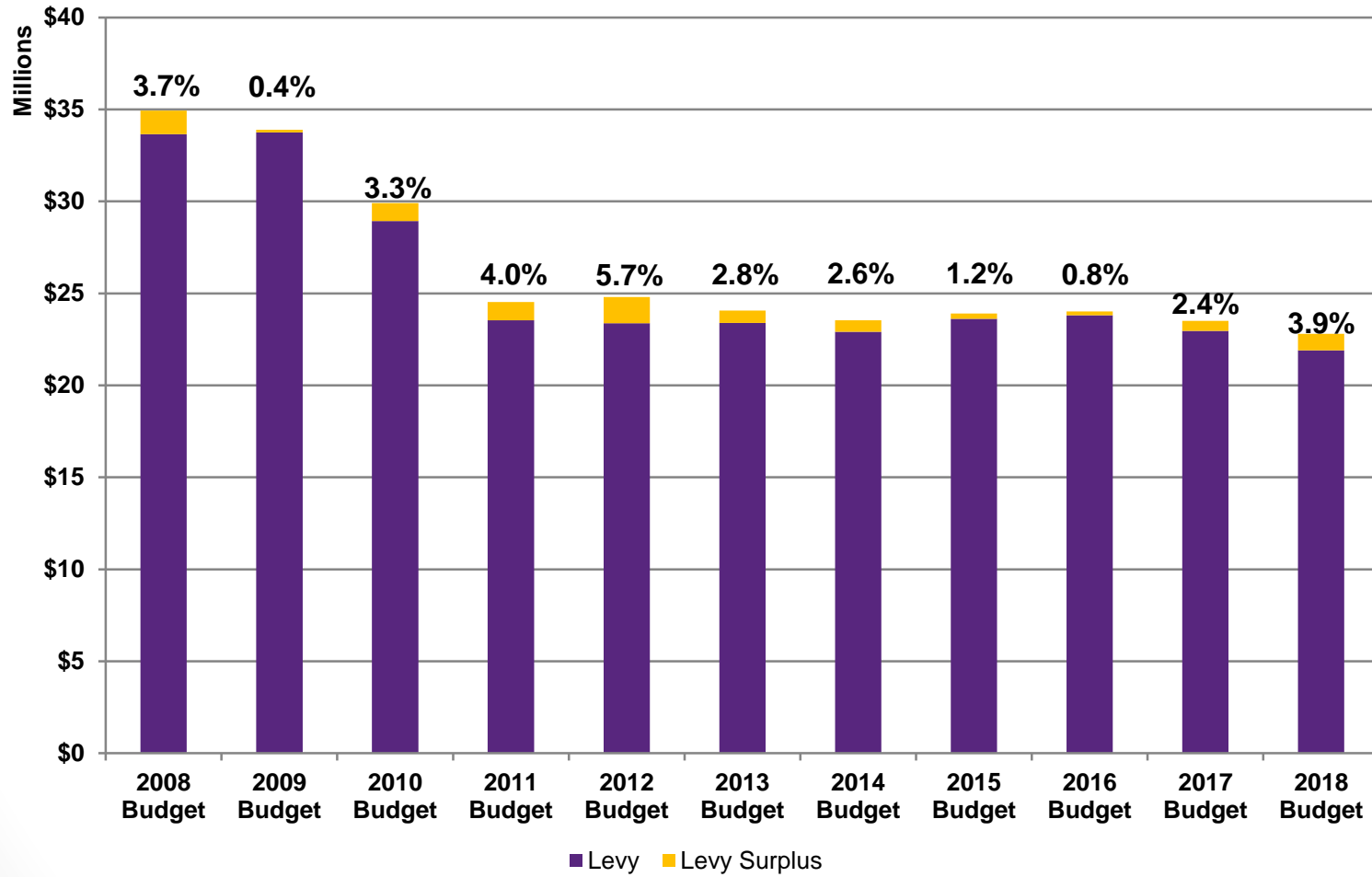


# Budget History: LEVY CHANGES vs. CPI CHANGES



# Budget History:

## BUDGET VARIANCE

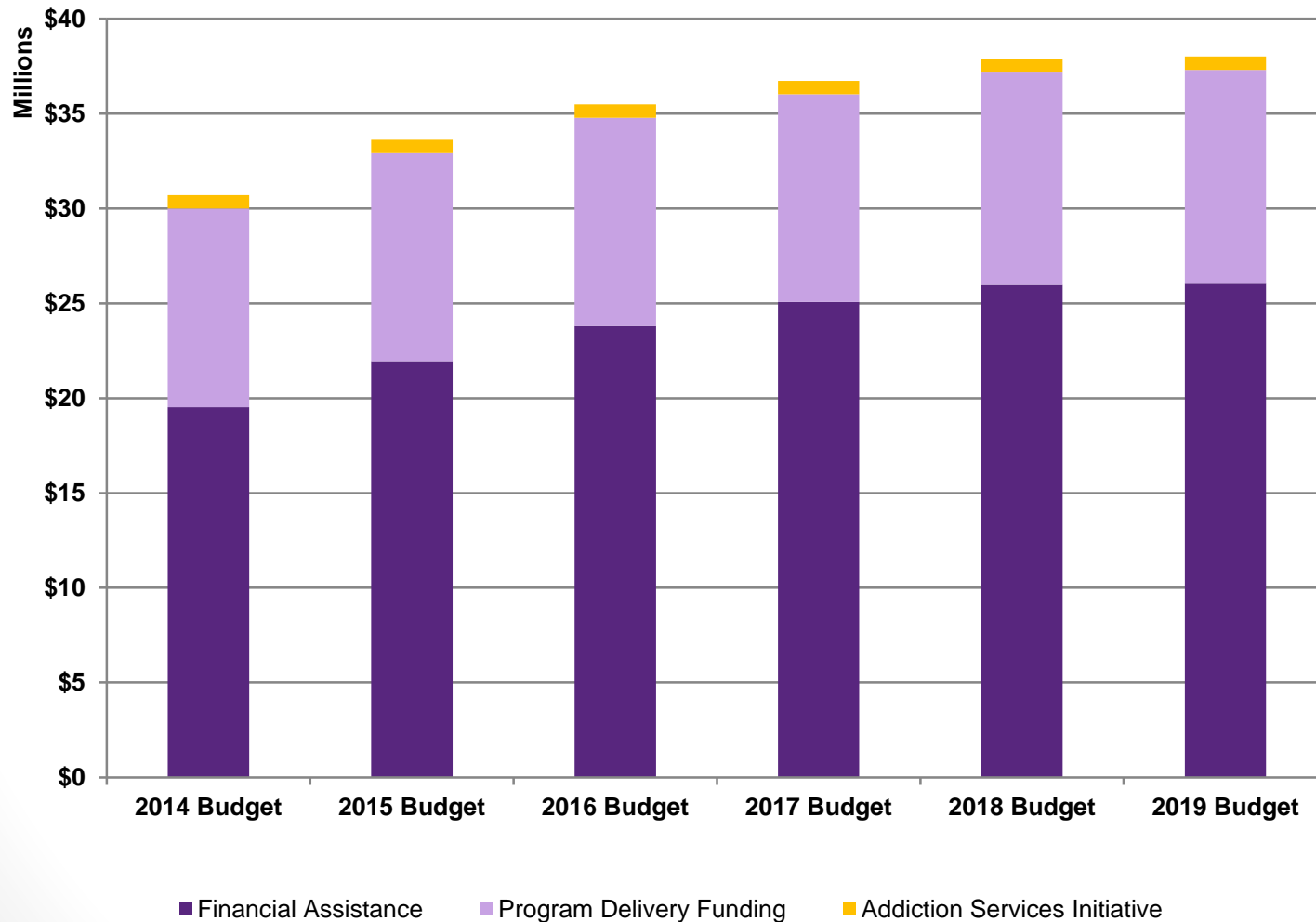


# Current State and Plans

1. Ontario Works, including Employment
2. Child Care and Early Years
3. Community Housing and Homelessness
4. Corporate Services



# 1. Ontario Works, including Employment: HISTORICAL BUDGET

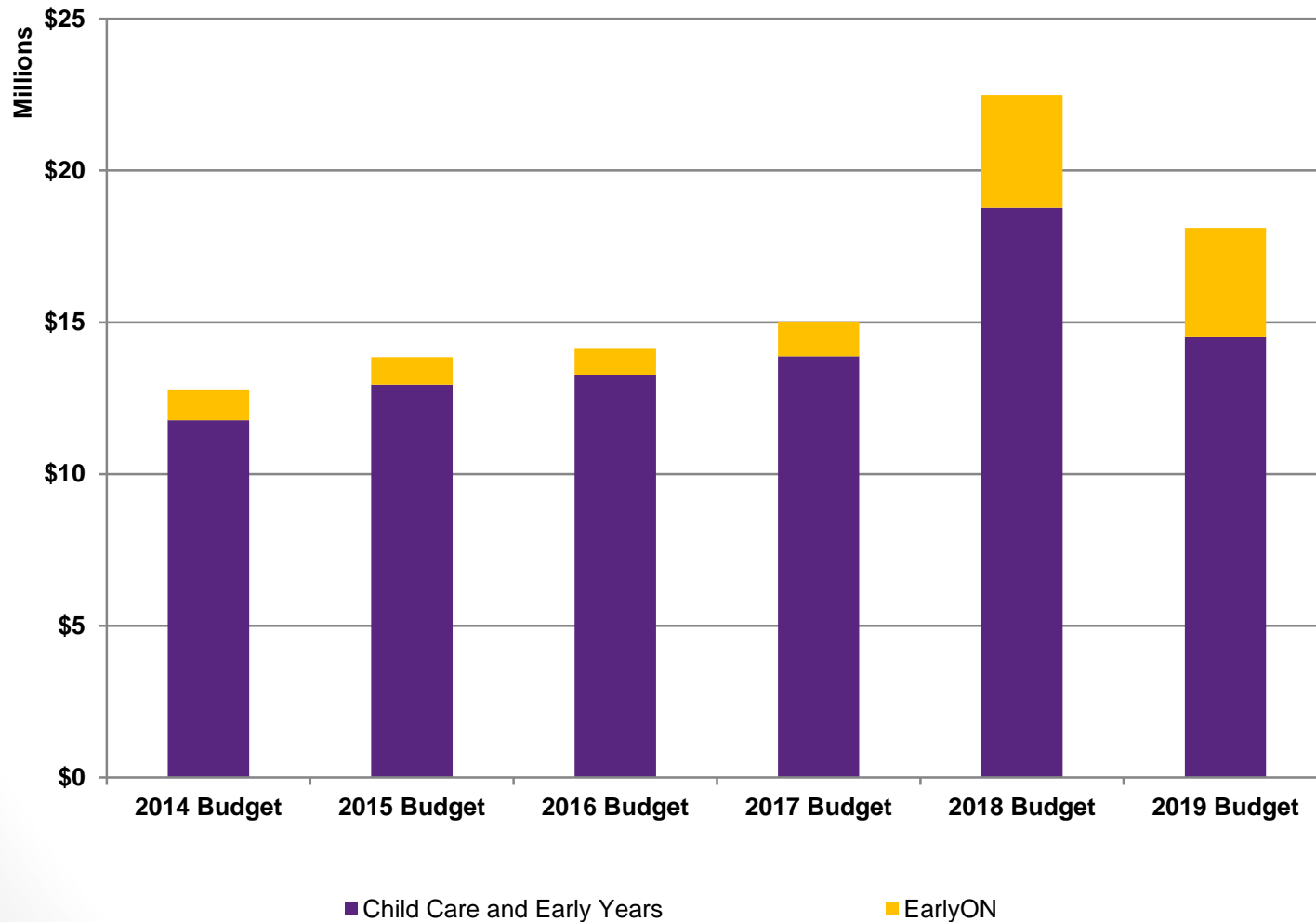


# 1. Ontario Works, including Employment

- ❖ Modernization
- ❖ Employment Outcomes
- ❖ OW Audit by the Provincial Auditor - Implications



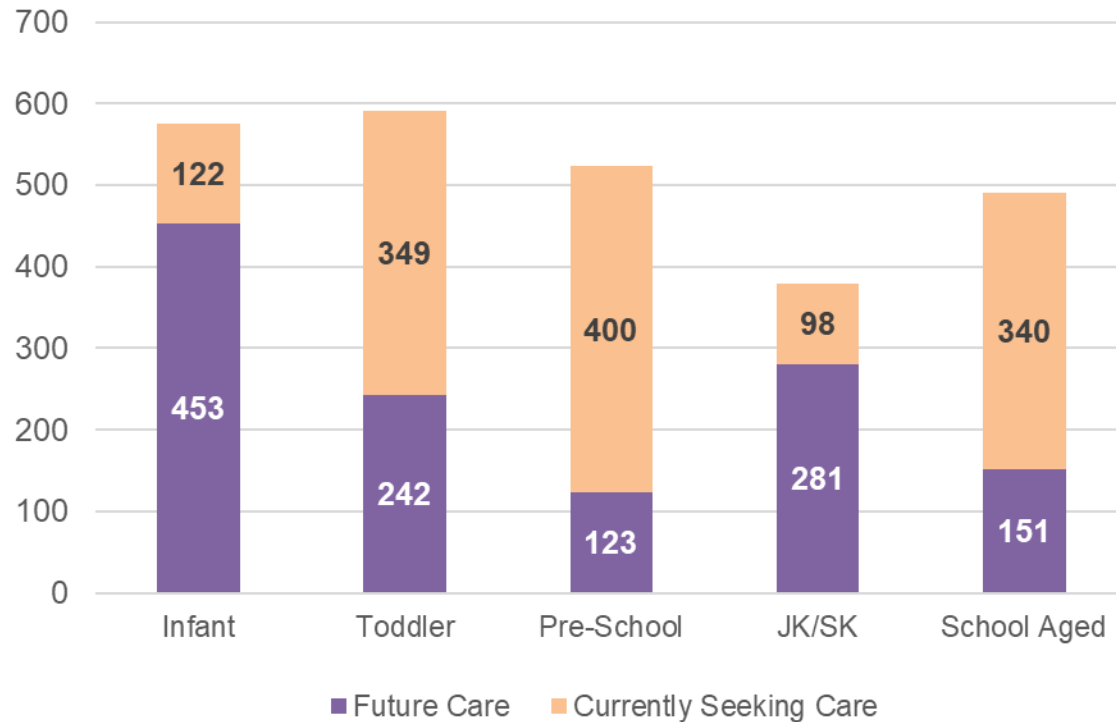
## 2. Child Care and Early Years: HISTORICAL BUDGET





## 2. Child Care and Early Years: WAIT LIST (July 2019)

Child Care Waitlist by Children Currently Waiting for  
Care and Waiting for Future Care  
(Individual/Unique Children) <sup>1</sup>

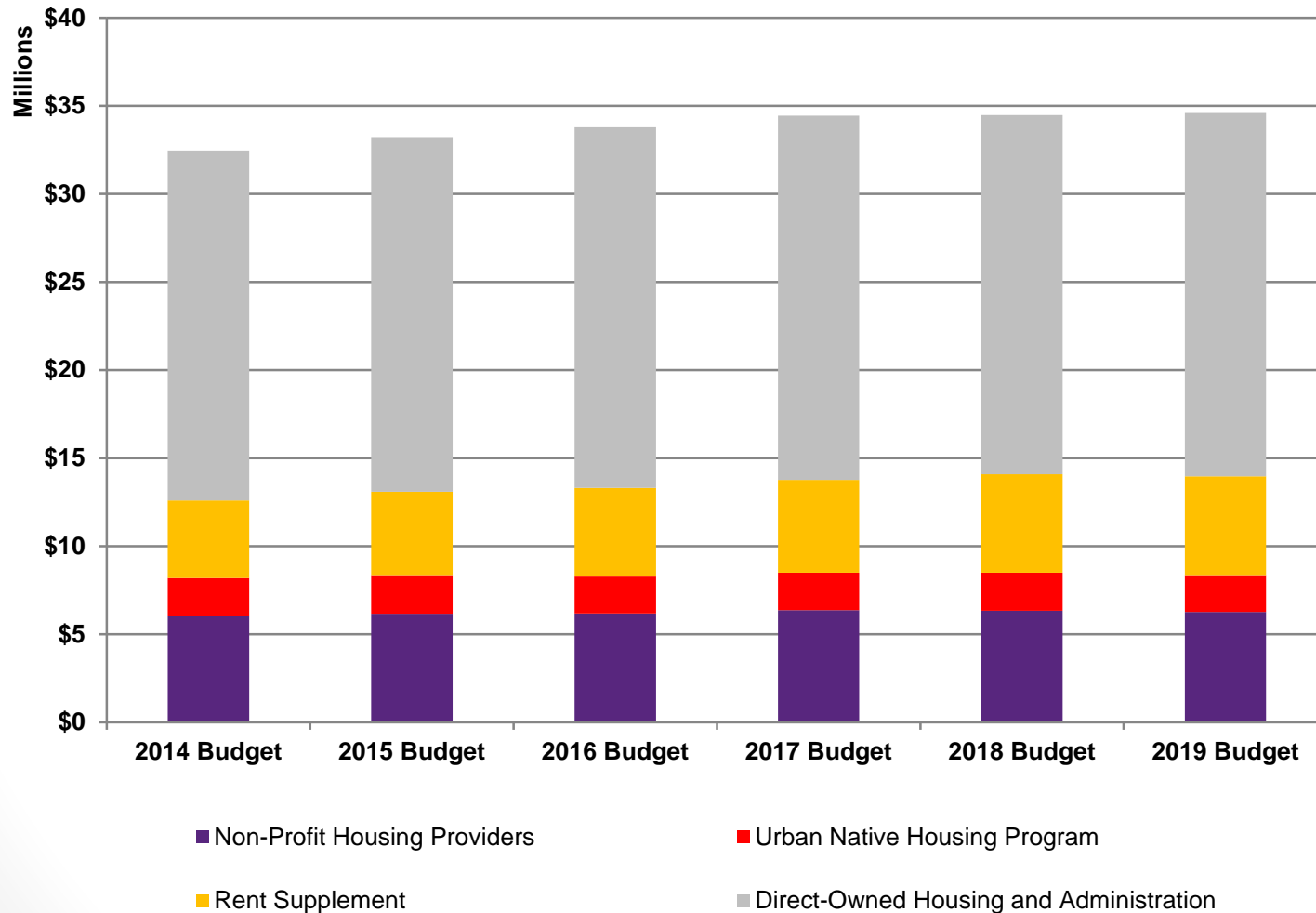


## 2. Child Care and Early Years

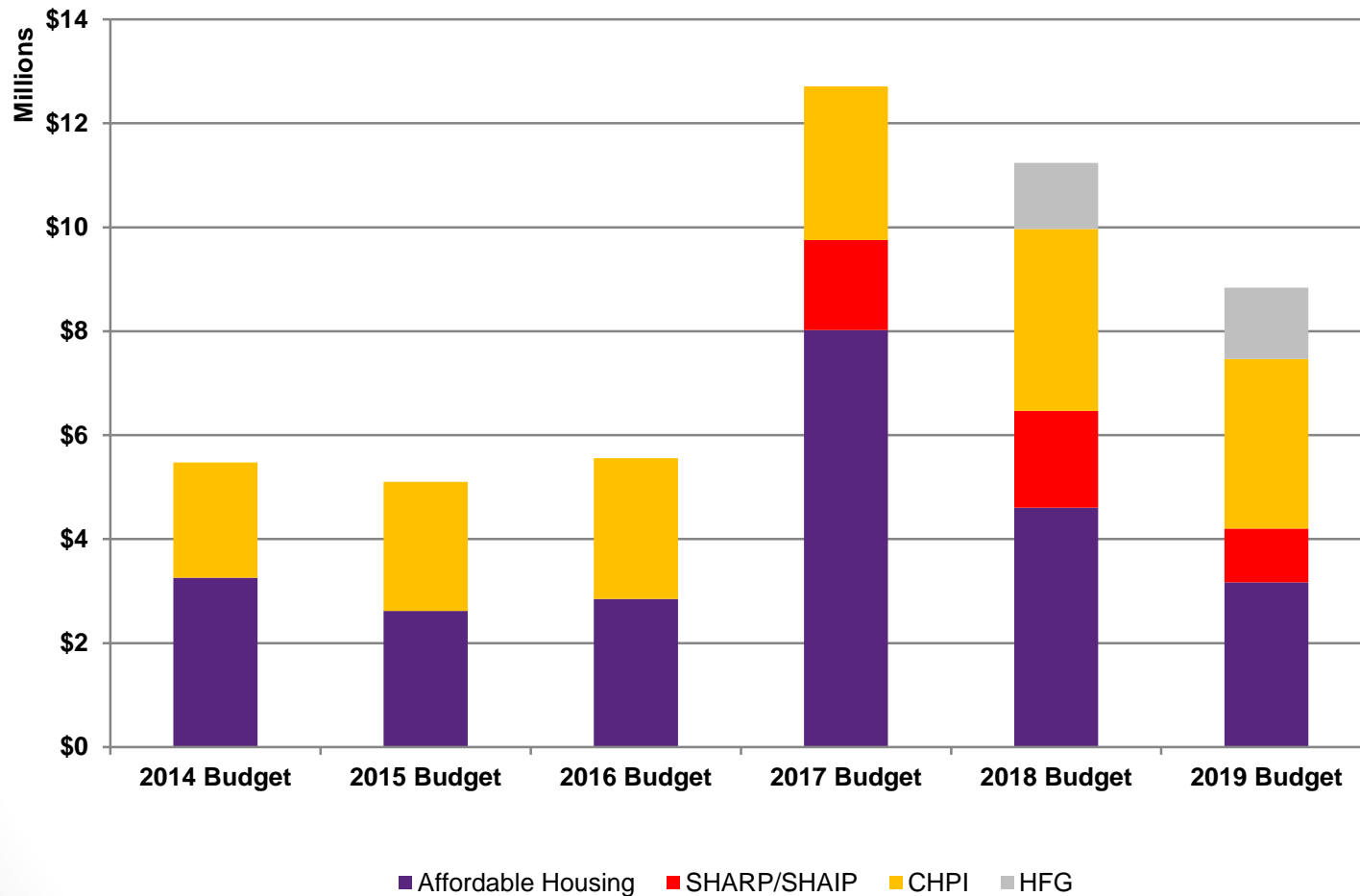
- ❖ Pedagogist Network
- ❖ Child Care and Early Years Plan
- ❖ Advisory Table



# 3. Community Housing (Legacy)



# 3. Affordable Housing, SHARP/SHAIP, and Homelessness Prevention

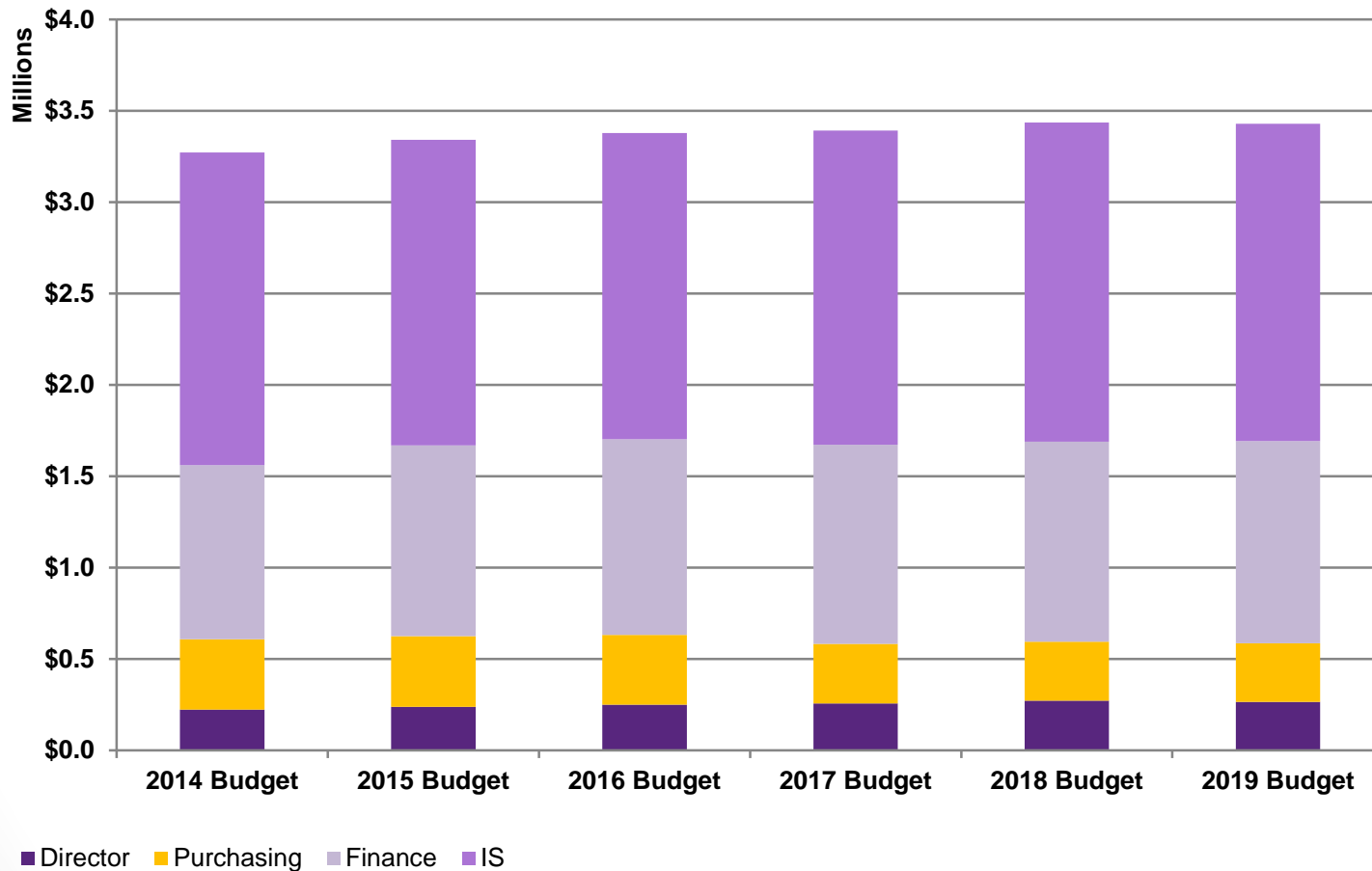


### 3. Community Housing and Homelessness Prevention

- ❖ Building Condition Assessments
- ❖ Housing and Homelessness Plan
- ❖ Capital Regeneration
- ❖ Community Housing Renewal Strategy (COCHI, OPHI)
- ❖ End-of-Operating Agreements
- ❖ Sustainable Building Design



# 4. Corporate Services: BUDGET HISTORY



# Corporate Services

- ❖ Accountable Advances
- ❖ Risk Management Program



# Future Years

## ❖ Context and Assumptions

- 2020
- 2021
- 2022





# 2020 Context and Assumptions

Program Area	2020 Impacts
Ontario Works	<ul style="list-style-type: none"> <li>• Addictions Services Initiative Program eliminated effective July 31, 2019; full reduction in the 2020 Budget</li> <li>• Program Delivery funding frozen by MCCSS at 2018 actual level of \$10,640,233; Business Case may be considered</li> <li>• 15% reduction in funding if targets not met</li> </ul>
Child Care and Early Years	<ul style="list-style-type: none"> <li>• Expansion Plan funded at 80:20 Provincial:Municipal, if used</li> <li>• Note: No usage to date</li> </ul>
Housing and Homelessness Prevention	<ul style="list-style-type: none"> <li>• Investment in Affordable Housing (IAH-E) ended</li> <li>• New funding opportunities through Community Housing Renewal Strategy               <ul style="list-style-type: none"> <li>• COCHI: \$ 281,322</li> <li>• OPHI: \$1,237,400</li> </ul> </li> <li>• Homelessness Prevention Programs               <ul style="list-style-type: none"> <li>• CHPI: \$3,263,274</li> <li>• HFG: \$1,270,100</li> </ul> </li> </ul>



# 2021 Context and Assumptions

Program Area	2021 Impacts
Ontario Works	<ul style="list-style-type: none"> <li>• Reduction in total Provincial envelope; allocation unknown at this time</li> <li>• MCCSS is developing a new funding model</li> <li>• Planning Cycle enhancements</li> </ul>
Child Care and Early Years	<ul style="list-style-type: none"> <li>• Expansion Plan funded at 80:20 Provincial:Municipal, if used</li> <li>• Administration Funding: cost-sharing changing from 100% Provincial to 50:50 Provincial:Municipal</li> <li>• Estimated Levy Impact: \$220,000 <b>Increase</b></li> <li>• <b>That estimate excludes any Expansion that the Board might approve</b></li> </ul>
Housing and Homelessness Prevention	<ul style="list-style-type: none"> <li>• COCHI Planning Allocation: \$508,409</li> <li>• OPHI Planning Allocation: \$641,100</li> <li>• CHPI Planning Allocation: \$3,542,466</li> <li>• HFG Planning Allocation: TBD</li> </ul>



# 2022 Context and Assumptions

Program Area	2022 Impacts
Ontario Works	<ul style="list-style-type: none"> <li>• Unknown</li> </ul>
Child Care and Early Years	<ul style="list-style-type: none"> <li>• Expansion Plan funded at 80:20 Provincial:Municipal, if used</li> <li>• Administration reduced from 10% to 5%; shared 50:50 Provincial:Municipal</li> <li>• Estimated Levy Impact: \$275,000 <b>Decrease</b></li> <li>• <b>Excludes any potential impact of Expansion</b></li> </ul>
Housing and Homelessness Prevention	<ul style="list-style-type: none"> <li>• COCHI Planning Allocation: \$1,470,231</li> <li>• OPHI Planning Allocation: \$ 998,000</li> <li>• CHPI Planning Allocation: \$3,542,466</li> <li>• HFG Planning Allocation: TBD</li> </ul>



# Questions/Comments

